

Sincerely,

David D. Standish, M.D. Children's Clinic

DDS/kjj

| FOIA(b)(6) |
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| |
| January 27, 1992 // //: |
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| TO WHOM IT MAY CONCERN; ', " Re: \ \ \ \ Re: \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |
| 10 mon 21 mil concenta, |
| // / became the parents of on |
| was born with multiple birth defects. Some of |
| these are quite serious. I is going to require very frequent |
| visits with multiple specialists for many years to come. She has an |
| unstable cervica/l, spine which requires attention and will require |
| surgical stabilization, several months from now. She has bilaterally |
| dislocated hips / and club foot deformities bilaterally. These will |
| require weekly visits to a pediatric orthopedist. She has a cleft palate which, will require frequent ear, nose and throat specialty |
| consultation. Additionally she has abnormalities associated with |
| the trachea which causes breathing difficulties. This is a child |
| that requires very specialized care, care that is not available |
| However, in Billings, MT there are adequate specialty |
| physicians that provide medical care. Billings is |
| during the symmer time. In the winter time, it can be a |
| very dangerous drive. Should some acute difficulty arise, it will |
| be difficult to / get this patient to the appropriate care in a |
| timely manner. It would represent an extreme hardship to be driving |
| back and forth to Billings weekly to obtain medical care. I certainly do not believe that this is a frivolous request and think |
| that a transfer to Billings or other metropolitan area would be in |
| the best interest of and her parents. |
| and not put the put th |
| Sincerely, |
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MINNESOTA SPINE CENTER

INTERNATIONALLY
RECOGNIZED
SPINE CARE

606 24th Avenue South

Suite 606

Minneapolis, Minnesota

55454-1419

Located on the campus of

Riverside Medical Center

Telephone 612-371-6685

WATS 1-800-522-SPINE

FAX 612-332-2320

OIA(b)(6) January 27, 1992 RE: TO WHOM IT MAY CONCERN: Pleasé be advised , that am | taking care of I require fairly comprehensive /will is best provided Billings, care which in Montana. She has a fairly complicated combination of birth deformities/which will require significant level and frequency of care. has requested of me to write a letter for a possible job transfer to Billings, Montana, so that this care could be carried Without a doubt, should there be a job opening out. for certainly help there it would dramatically keep up with the care requirements which will be put upon them in the near future. I am sure any special consideration you could give to this nice family would be much appreciated by them and the rest If you have any need for further information, please don't hesitate to contact me.

Sincerely yours,

Jua Johns bo.

Bruce J. Bartie, D.O.

BJB/nzf



INTERNAL MEDICINE S.P. AKRE M.D. Rheumatology EL ALLAIRE M.D. D.E. ANDERSON, M.D. R.D. BLEVINS, M.D. **Pulmonary Disease** G.A. BUFFINGTON, M.D. Nephrology S.J. EFFERTZ, M.D. Rheumatology J.D. EIDSON, M.D. K.A. GUTER, M.D. Oncology P.A. KREZOWSKI, M.D. Endocrinology T.J. LENZ, M.D. B.L. MAYNARD, M.D. W.N. MILLER, M.D. Gastroenterology T.W. ROSENBAUM, M.D. Nephrology G.D. SPENCER, M.D. Gastroenterology J.D. WATSON, M.D. Cardiology

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P.L. BURLEIGH, M.D.
F.J. HANDWERK, M.D.
R.J. MCCLURE, M.D.
G.K. PHILLIPS, M.D.
S.M. WARD, R.N., C.
Certified Nurse Practitioner

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W.H. LABUNETZ, M.D.
Neurology-EEG
E.E. SHUBAT, Ph.D.
Psychology
T.J. KRAJACICH, Ph.D.
Psychology

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General and Thoracic
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FAMILY PRACTICE CENTER J.A. ROSS, M.D. 1220 Central Avenue 771-0090

General and Vascular

IMMEDIATE CARE CENTER D.R. ENGBRECHT, M.D. T.J. SWEENEY, M.D. 1220 Central Avenue 771-0000

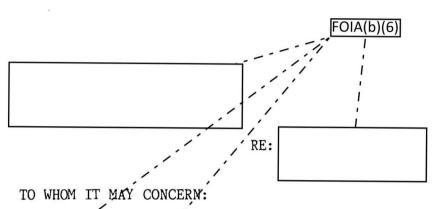
ADMINISTRATION
W.D. TAYLOR
M.D. MISSIMER
A.S. ROHRBACK, JR.

GREAT FALLS CLINIC



1400 TWENTY-NINTH STREET SOUTH P.O. BOX 5012 GREAT FALLS, MONTANA 59403-5012 PHONE (406) 454-2171 FAX (406) 454-0455

January 22, 1992



was diagnosed at birth as having camptomelic syndrome. This involves multiple defects including limb, trachea and back. Her care is going to be quite involved and doesn't have the resources for this. Billings however, does have several of the physicians that will be necessary to take care of her such as orthopaedics, pediatrician and ENT. I think it is in this child's best interest to live nearer a major city such as Billings. For other care she will, however, need some care in Minneapolis.

If you have any questions, feel free to contact me.

Sincerely yours,

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John G. Rosenfeld, M.D.

Jgr/ch

Vincent E. Filers, M.D.
Lawell D. Lutter, M.D.
Lewis J. Graner, M.D.
John W. Benton, M.D.
Edward C. McFljresh, M.D.
Charles H. Moser, M.D.
Mark T. Dahl, M.D.
Terence J. Gioc, M.D.
Paul D. Hartleben, M.D.
Steven W. Hjerpe
Administrator



ARTHRONCOPIC SURGERY
LOOL AND ANKLE DISORDER
FRACTURES IR VEHA
TEXES SURGERY
PEDIATRIC ORTHOPOLOICS
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TOTAL HOINT REPLACEMENT
PUNNEY THE KAP
SPOKES ARDRETS

ST. ANTHONY ORTHOPAEDIC CLINIC, P.A.

| January | 29, 1 | 992 | FOIA(b)(6) |
|---------|--------|----------|------------|
| To whom | it may | concern: | |
| Re: | | | |

The above mentioned individual has a significant orthopaedic problem of campomelic dwarfism. It would be in their best interest to be followed both by a pediatric orthopedist and a specialized pediatrician in a medical facility where the specialized needs can be accommodated. It appears from discussion with the family that the closest area to fit these would be in Billings, Montana.

Lowell D. Lutter, M.D.

LDL: kam

| FOIA(b)(6) | January 9, 1992 |
|--|---|
| Craig Matelich, M.D. John Rosenfeld, M.D. Montana Deaconess, Medical Center P. O. Box 5012 | |
| Re: // Dear Drs. Matelich and Rosenfeld: | Admission Date: Discharge Date: Mother: |
| | wborn Intensive Care Unit of Children's intensive Care Unit of Montana Deaconess at rvical, spine instability associated with |
| | ' |
| multiple musculoskeletal abnormalities w tachypnea and experienced one apneic-br | radycardic episode. Because of the sferred to the Newborn Intensive Care |
| the soft palate, and a relatively small jaw were shortened and bowed. Her feet wer appeared to be dislocated. X-rays of the There were gross deformities of the cerv vertebra and areas where vertebral bodie angular kyphosis in the mid-cervical spin compression at the level of the third and myelogram showed cord compression in There was/laxity and instability of the cerof the cervical and thoracic spine showed level. Physicians reviewing these studies cord severance at that level. A CT scan callosum, Echocardiogram was normal, possible anomalies of the trachea. However the possible anomalies of the trachea well known geneticist and dysmorphological well known geneticist and dysmorphological specifical and thoracity and dysmorphological well known geneticist and dysmorphological specifical spec | re held in equinovarus and her hips spine showed moderate thoracic scoliosis. It ical spine. There were block-shaped its appeared to be absent. There was it. There was a question of cord fourth cervical vertebrae. A cervical the region of the upper cervical spine. It is revical spine. A post myelogram CAT scan it is spine if it is spinal stenosis at the C3-4 is expressed concern regarding the risk of of the head showed absence of the corpus Otolaryngology was consulted regarding |

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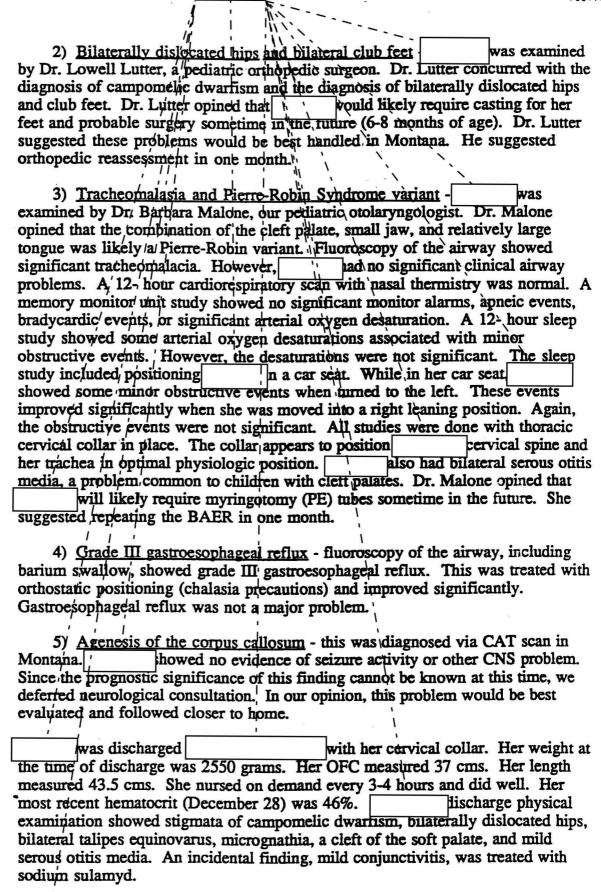
| FOIA(b)(6) |
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| 1) Airway integrity - children with campomelic dwarfism often have severe |
| tracheal abnormalities such as specie tracheomalacia and tracheal obstructions. |
| Some have hypoplastic lungs. He suggested ENT consultation. |
| bomo navo nypopiasto iai gs. 110 sagested Eivi constitución. |
| 2) Central nervous system function since these children also can have |
| 2) Central nervous system function is since these children also can have seizure disorders, and other CNS abnormalities, he suggested CAT study of the |
| head. |
| |
| 3) Spinal deformities and spinal stability - Dr. Opitz shared the concern |
| 3) Spinal deformities and spinal stability - Dr. Opitz shared the concern regarding the stability of cryical spine and suggested referral to the |
| Minnesota Spine Center. Dr. Robert Winter and the Minnesota Spine Center group |
| have considerable experience dealing with such spinal problems in small children. |
| in a considerable experience deaming with such spinal problems in small condition. |
| Because of concerns regarding feeding intolerance, aspiration, and the necessity for |
| instrumenting airway in the face of cervical spine instability, feedings |
| were withheld.\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\ |
| serum electrolytes, BUN, greatinine, calcium, and bilirubin levels were normal. |
| hemoglobin level was 16 grams. Blood for chromosome analysis was |
| drawn. After evaluation and stabilization in Great Falls, Montana, was |
| transported to St. Paul Children's Hospital. She has the following problems: |
| dansported to St. Faur Children's Hospital. She has the following problems: |
| 1) Campomelic dysplasia - was examined by Drs. Bruce Bartie and |
| Robert Winter. Both conquired with Drs. Opitz's and Rosenfeld's diagnosis of |
| campomelic dysplasia. The pediatric literature gives a rather dismal prognosis for |
| this condition. Surprisingly, this was not Drs. Winter and Bartie's experience. |
| Both described several cases from various areas of the country where children |
| survived with a fairly good operational quality of life. In their view, if |
| airway problems were not major and her spine was stabilized, there was no reason |
| |
| why she could not, or should not, survive. |
| 2) Comical chine inetability with initially placed on a colit mattress. |
| 2) Cervical spine instability - was initially placed on a split mattress, |
| which kept her neck in a neutral position. One mattress supported the shoulders and trunk at one level; a second supported her head at a lower level, holding her |
| and trunk at one level; a second supported her head at a lower level, holding her |
| neck in a neutral position. After reviewing k-rays, CT scans, and |
| myelogram, Dr. Bartie opined that spinal cord was in no acute danger as |
| long as her head was kept in a neutral position. Following this assessment and |
| assurance, we treated as a relatively normal child. She was held and being |
| fed without difficulty. At Dr. Bartie's direction, was fitted with a cervical |
| brace which keeps her neck and head in a neutral position. While wearing this |
| brace, she was treated as a normal child in a normal crib. She does extremely well. |
| In her comical college has 62 degrees of lumbasis from C2 C7. She shows |
| In her cervical collar, has 63 degrees of kyphosis from C2 -C7. She shows |
| no airway or esophageal dystunction and feeds normally. Dr. Bartie wishes to |
| allow as much time as possible to pass before attempting cervical spine fusion. His |
| plan is to operate sometime between 6 and 12 months of age. Meanwhile, Dr. |
| Bartie wishes to survey lateral cervical spine x-rays with the cervical collar in |

place six weeks, three months, 4 1/2 months, and six months following discharge. These studies can be done in Montana. The films should be forwarded to Dr. Bartie at the Minnesota Spine Center. If there is no significant increase in kyphosis or no

general condition, the plan of surgery at 6-12 months of age

AMERICAN OVERSIGHT change in

will be carried through.



FOIA(b)(6)

only homegoing medication was sodium sulamyd eye ointment.

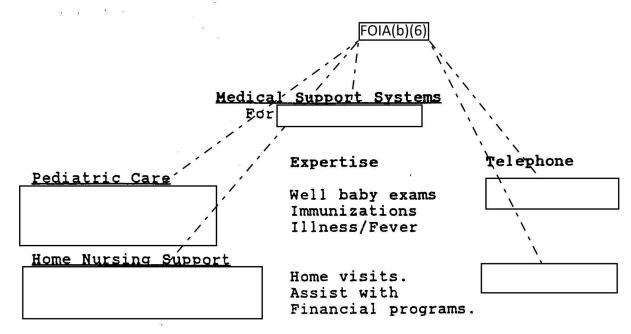
Minnesota State metabolic screen performed on December 28 is pending. A brain stem auditory evoked hearing test performed on January 6 showed a normal

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| FOIA(b)(6) | |
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| response on the right with some delay on the left: serous otitis media. A 12-hour sleep study show | This is likely secondary to her |
| serous outis media. A 12-nour steep study snow | d arriger departmention A 12 hours |
| obstructions associated with slight dips in arteria cardiorespiratory scan was normal. Two 24 hours | downloads of |
| cardiorespiratory scan was normal. If wo 24 nour | r downloads of nemory |
| monitor unit showed no significant applea, bradyo | |
| or significant monitor alarms. An upper GI show reflux. Fluoroscopy of the airway showed moder | |
| remux. Fluoroscopy of the anway showed model | rate tracheomarasia. |
| is scheduled to be examined in your office | on in one week and by the specialty |
| group at Montana Deaconess Hospital in approxi | |
| group at Wontaina Deaconess Trospital in approxi | matery one month. |
| Final diagnosis: | `, |
| Timal diagnosis. | \ |
| 1) Campomelic dwarfism; | `\ |
| 2) Vertebral abnormalities of the cervical | snine - stahles |
| 3) Pierre-Robin Syndrome variant (cleft p | |
| 4) Tracheomalasia, mild-moderate; | ,,,, ,, , |
| 5) Agenesis of the corpus callosum; | `, |
| 6) Bilaterally dislocated hips; | \ |
| 7) Bilateral talipes equinoyarus; | `\ |
| 8) Gastroesophageal reflux, grade III. | `` |
| | ι', |
| Thank you for allowing us to participate in this ve | ety interesting child's care. We |
| are pleased with her progress and hope she conti | |
| hospital discharge summary. You will receive a | more specific and detailed letter |
| regarding cervical spine problem from I | Dr. Bartie. If you have any |
| questions regarding any aspect of osp | oital stay or should you desire any |
| | cords, please do not hesitate to |
| call. | η_{l} |
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| Yours truly, | 1, |
| | I_I' |
| The state of the s | ',' |
| 2000 | ',' |
| Stephen J. Boros, M.D. | 1, |
| Director of Neonatal Medicine | i_l |
| Children's Hospital | i'i |
| Professor of Pediatrics | |
| University of Minnesota | 11, |
| SD/og | 1,1 |
| SB/eg | ',' |
| cc: Barbara Malone, M.D. | , |
| cc: Barbara Malone, M.D. Bruce Bartie, D.O. | Dr. Schwaraveldt, Great Falls |
| • | Dr. Herder, Great Falls |
| Robert Winter, M.D. Lowell Lutter, M.D. | Dr. Dennis Ruggerie, Great Falls |
| Beth Ann Bloom | Dr. John Opitz, Helena |
| | Di. Joini Opitz, triciciia |
| Barb Donaghy | Danconecs Madical Pagorda |
| NICU Discharge Planners | Deaconess Medical Records |

D & T: 1-9-91

FOIA # 60048 (URTS 16447) DocId: 70106514 Page 79



Consultants in St. Paul, Minn.

| Children's Hospital Inc. | 612 220-6000 |
|--------------------------|--------------|
| 345 N. Smith Ave. | NICU |
| St. Paul, Minn. 55102 | 612-220-6210 |

Neonatalogist Steven Boros, M.D. Children's Hosp. Inc. 345 N. Smith Ave.

St. Paul, Minn. 55102

Pediatric E.N.T. Specialist Barbara Malone, M.D. Manage airway. 612-645-0691 6A Central Med Bldg. 393 N. Dunlap

St. Paul, Minn. 55104

Spine Orthopedist Bruce Bartie, M.D. Cervicle Collar 612-332-3843 606 24th Ave. So. Spine surgery. Suite 602 Mpls., Minn. 55454

Pediatric Orthopedist Lowell Lutter, M.D. Hips & Legs. 612-646-7952 1661 St. Anthony Ave.

St. Paul, Minn. 55104

Genetics Beth Ann Bloom, m.o. 612-291-2848 Gillette Children's Hosp. 200 University Ave. St. Paul, Minn. 55101



612-220-6260

Consultants in Great Falls. Mt.

Montana Deconess Medical Center 800-548-9970 Great Falls, Mt.

Neonatalogist

Matelich, M.D. 406-454-2171
Great Falls Clinic
1400 29th St. So.
Great Falls, Mt. 59405

Pediatric E.N.T. Specialist

Schwaraveldt, M.D. 406-454-2171 Great Falls Clinic 1400 29th St. So. Great Falls, Mt. 59405

Pediatric Neurosurgeon

Herder M.D. 406-761-1534 2509 7th Ave. So. Lincoln Medical Court Great Falls, Mt. 59405

Pediatric Cardiology

Ruggerie M.D. 406-454-2171 1400 29th St. So. Great Falls, Mt. 59405

Genetics

Opitz, M.D. Helena, Mt.



Consultants in Billings, Montana

| St. Vincent's Hospital 1233 N. 30th Street Billings, Montana | 406 657-7000 |
|--|--------------------------------|
| Pediatric Care Dr. David Standish, M.D. Children's Clinic 1224 N. 28th Street Billings, MT 59101 | 406 252-6601 |
| Pediatric E.N.T., Specialist Dr. Steven Butler 1145 N. 29th Street Billings, MT 59101 | 1-800-648-6274 |
| Pediatric Orthopedist Dr. Robert K. Snider 1232 N. 30th Street Billings, MT 59101 | 406 245-3149 |
| Plastic Surgeon Dr. Anthony DeAngelis 1020 N. 27th Street, Suite 310 Billings, MT 59101 | 406 252-5700 |
| Billings Oxygen Service Apnea Monitor 2125 8th Ave North Billings, MT 59101 | 406 259-6713 1-800-473-6713 |



Memorandum



U.S. IMMIGRATION AND NATURALIZATION SERVICE

NR 71/59.1-P NR 71/59.5-P

Pelonon_

Subject

Compassionate Transfer Requests

Date

December 18, 1991

To

District Directors
Chief Patrol Agents
Service Center Director
Asylum Office Director
Regional Program Managers
Northern Region

From

Office of the Regional Administrator (ROPER) Northern Region

The Service has provided the compassionate transfer request mechanism for employees experiencing serious personal problems to request transfer to other Service locations where relief or assistance can be obtained. However, Headquarters recently advised the Regions that frequently cases are submitted with insufficient documentation, are inappropriate for consideration under the compassionate transfer program, or contain unnecessarily limited placement options (which have caused delays in the process). Since a number of policy changes in the program have been made by Headquarters over the past 10 years, we are in this memorandum updating and consolidating that policy guidance to assist in the expeditious processing of these requests.

Compassionate transfer requests submitted by employees should contain the following information:

- 1. The reason for the request. The request must involve persons who are immediate family members regularly residing in the employee's household.
- 2. Include at least two independent medical opinions from licensed physicians or psychiatrists which substantiate the circumstances indicated in the employee's request.
- 3. The position title(s), grade(s), and locations the employee is willing to relocate to. Please insure the employee has listed an adequate number of locations for reassignment. Headquarters has indicated that frequently employees have been listing one location when there are other locations which would meet their needs. Limiting oneself to one location should be

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District Directors, et al.

done only in unusual circumstances. Additionally, employees cannot request reassignment to a position with higher promotion potential or to a higher-graded position.

4. A statement from the employee acknowledging that the cost of the relocation will be at his/her own expense should be included.

Once the employee's request is submitted to their first-line supervisor and on up through the supervisory chain, the following should be done:

- 1. Field and Regional officials are responsible for reviewing each request submitted to insure that it falls within the compassionate transfer parameters. Requests which are missing information should be returned to the employee before forwarding to the next supervisory level.
- 2. Comments and recommendations by the first-line supervisors (and second-line if applicable), as well as by the District Director/Chief Patrol Agent/Director, <u>must</u> accompany the request.
- 3. The employee's request, with all attachments and recommendations, is to be forwarded to the Regional Personnel Division not later than <u>one week</u> following the initial date of the request.
- 4. The Regional Personnel Division will review the request for proper documentation and forward it to the appropriate Regional Program Manager(s) for a recommendation. If the request is for a position outside the Northern Region, the Regional Program Manager of the employee will be asked to provide a recommendation. If the employee is requesting reassignment to a position within the Northern Region, the Regional Program Manager(s) will be asked to provide a recommendation. The Regional Program Managers and the Regional Personnel Division will have one week to review, comment, and forward the material to Headquarters.
- 5. If field and Regional officials do not feel strongly that a request should be approved, it should simply be "forwarded" for Headquarters' action or a recommendation for "disapproval" should be made.



District Directors, et al.

6. The Regional Personnel Division will be responsible for forwarding the compassionate transfer request to Headquarters, and will notify the appropriate District/Sector/Center/Office of Headquarters' decision.

Questions should be referred to your servicing Personnel Staffing Specialist at FTS 725-3496 or commercial 612-725-3496.

Stanley L. Johnson

Acting Regional Administrator

| FOIA(b)(6) | |
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| February 18, 1992 // | |
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| | |
| Dear Sir, | |
| $\frac{1}{L}\frac{d^{2}L}{dt}$ | |
| We are writing you concerning our daughter and son-in | |
| law, | |
| are the parents of [] who was born | |
| was born with several severe birth defect | |
| She was life flighted out to Greats Falls and then days la | |
| to St. Paul, Minnesota. She came home on January 10, 1992 | for |
| the first time. Since that time has been in the | |
| hospitals at / / Billings. She has to Wear a heart | |
| monitor, a cervical dollar, due to the fact that she has | |
| an obstruction in her airway, thachiamylisia, and is missi | |
| two vertabrae in her neck. These are only a few of the thi | កឮទ |
| that she has, caused by a very mare genetic disease called | |
| Campomelic Dysplasia Synonome. My granddaughter is under t | |
| care of several/specialist in Billings at the present time | * |
| | |
| We are asking your help in finding out why the U.S. | |
| Border Patrol with whom our son-in-law is employed, can no | |
| make some kind, of transfer to Billings in order for | t c |
| have not only specialist to attend her but be able to have | |
| quick access to hospitals and doctors without having to dr has applied for a transfer, and | |
| has been offered a dompassionate transfer to the state of | |
| Washington which is | |
| away. This would mean they would not have any help from t | to Es |
| government with this move, nor with selling their house. W | |
| the expense of plane tickets, traveling back and forth to | |
| Billings, not even enumerating the untold other expense th | at |
| they have incurred because of her illness, they would not | |
| able to do this without losing everything that they own. I | |
| they could transfer to Billings they have doctors aiready | |
| familar with her illness, friends that support them, and | |
| need them because she has to have 24 hour a | |
| day care by the two of them. Doctors state a move could b | (::: |
| too much for her and that she is at this very critical tim | E |
| in her life. This could be the only means of her survial. | |
| i . | |
| Your help looking into this matter could be the only | |
| hope we have. I have no words to express the urgency of o | |
| reguest. We appreciate your time and anything you might se | e |
| fit to do for my family. | |
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| FOIA(b)(6) |
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| February 19, 1992 |
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| Dear Sir, |
| I am writing this letter in behalf of |
| daughter of / / / / who is with the U. S. Border |
| Patrol. I am the aunt of This child was born with severe genetic birth defects, known as |
| Campomelic Syndrome. This is a disease with very little |
| medical knowledge known to man. Few physician and facilities |
| are capable of caring for this child and she has been turned |
| down already by several physicans, Great/Falls for one, due |
| to lack/of medical Whowledge of this rare genetic disorder |
| Her only hope for survival is for to be |
| transfered near a facilitiy capable of fullfillment of much needed care. Billings, Montana has specialist |
| much needed care. Billings, Montana has specialist |
| three of which have already begun to treat her. |
| nas been offered a position in Washington State by |
| the government, but they are not financially nor medically |
| able to move //, |
| physicians have // stated that such a far move may at this |
| critical time in her life, prove to be detrimental to her |
| health. They bye trying to get a compassionate move to |
| Billings, Montana which would not be as expensive a move and where they already have physicians and friends who are in the |
| area. // heed them and all the support that they |
| can get. due'to the fact that she requires 24 hour a day care |
| from / |
| , |
| I greatly appreciate any endeavor on your part for the |
| life of I am. ; |
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| FOIA(b)(6) February 27, 1992 |
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| Dear Sir, |
| I am writing this letter in behalf of daughter |
| of who is with the U.S. Border Patrol. I am a |
| friend of // This child was born with |
| severe genetic pirth defects, known as Campomelic Syndrome. This is |
| a disease with very little medical knowledge known to man. Few phy- |
| sician and fadilities are capable of caring for this child and she |
| has been turned, down already by several physicians, Great Falls for |
| one, due to lank of medical knowledge of this rare genetic disorder. |
| Her only hope, for survival is for to be transferred near |
| a facility capable of fullfillment of much needed care. |
| Billings, Montana has specialist, three of which have already begun |
| to treat her. |
| |
| /has been offered a position in Washington State by the |
| government, but they are not financially nor medically able to move |
| physicians have stated that |
| such a far move may at this critical time in her life, 'prove to be |
| detrimental to her health. They are trying to get a compassionate |
| move to Billings, Montana which would not be as expensive a move and |
| where they already have physicians and friends who are in the area. |
| heed them and all the support that they can get, due |
| to the fact that she requires 24 hour a day care from |
| |
| I greatly appreciate any endeavor on your part for the life of |
| I am, |
| |

Sincerely,

A FRIEND



| FOIA(b)(6) | |
|---|-------------------------------|
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| GD | ','\ |
| 15 | February 27, 1992 |
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| /// : : | 1 ' ' |
| $I_{I_{i}}^{\prime}$ | 1 1. |
| Dear Sir, | |
| I am writing this letter in behalf | of daughter |
| | U.S. Border Patrol. I am a |
| | 1d was born with |
| severe genetic bitth defects, known as | |
| a disease with, very little medical know | |
| sician and facilities are capable of ca | |
| has been turned down already by several | physicians, Great Falls for |
| one, due to lack of medical knowledge o | f this rare genetic disorder. |
| Her only hope for survival is for | to be transfered near |
| a facility capable of fullfillment of | much needed care. |
| Billings, Montana has specialist, three | of which have already begun |
| to treat her. | 1 |
| Was been afferred a postation | in Washington State by the |
| has been offered a position government, but they are not financiall | |
| // chey are not rinanciari | physicians have stated that |
| such a far move may at this critical ti | |
| detrimental to her health. They are tr | |
| move to Billings, Montana which would n | |
| where they already have physicians and | friends who are in the area. |
| | pport that they can get, due |
| to the fact that she requires 24 hour a | day care from |
| T / | |
| I greatly appreciate any endeavor on | your part for the life of |
| I am, | |
| | Sincerely, |
| | • |
| • | |

A FRIEND

Mrs Barbara B. Trught 120 Wages Road Brunswick, SA 31520 (912) 267-7908

| March 5, 1992 |
|---|
| |
| |
| |
| Dear Sir, |
| I am a friend of / / I am |
| writing to you in behalf of their daughter, \ \ \ who was |
| born / / with severe birth defects caused by an extremely rare genetic disease, campomelic syndrome. |
| by an extremely rate generic disease, campometre syndrome. |
| |
| is stationed with the Border Patrol, have turned down for medical care because of their lack of knowledge of |
| this disease. needs to be within minutes of a |
| hospital, with the facilities and physicians capable of |
| handling her special needs. She has come very close to dying several times already, then she has to be driven |
| over very rough roads to the hospital in Billings, |
| Mt. where specialists are available. |
| What is attempting to do is get a transfer to |
| Billings and although he has an exemplary record with the |
| Border Patrol, is having problems getting it. He has been |
| offered a transfer to the state of Washington, but the doctors have warned that might not survive a move of |
| this distance and/the financial cost would be disastrous to |
| them. |
| If there is, anything you could do to aid them we would |
| appreciate it so much. We belive that if you knew all the |
| facts about and how she has fought to live against |
| such daunting odds, your heart would go out to this brave little girl and her young parents. We cannot understand why |
| the Border Patrol has not been able to give them some kind of |
| compassionate transfer. |

Thank you for your attention to our request.

Mrs. Eugene T. Sloan
322 Wildsmith Drive

Brunswick, Georgia 31520 Phone 912-264-8261



| • | |
|--|--|
| FOIA(b)(6) | 2410 Shiloh Raod Billings, MT 59106 |
| | G , |
| | February 23, 1992 |
| Senator Max Baucus 11 1/1932 MAR -4 MIN |): 42 |
| United Startes Senate 1", Senate Office Building 1 | |
| Washington, DC 20510 V | `. |
| Honorable Senator Baucus, | |
| | |
| I am writing on behalf of a small ch | |
| pleasure to meet, \ \ Li | ittle [] er health from birth. |
| I cannot explain the medical conditi | ion, for I am not trained |
| in that drea; but I know this small arts/medical attention; of a skilled | child needs close-state-of- |
| | |
| | ed by the United States |
| Border Patrol, He is a very loving father | and husband to her mom, |
| for this young family to surv | vive I personally feel it |
| is imperative that he be reassigned here in the Billings area. | to the border patrol office |
| | \ \ |
| and her family have close per | |
| that close support could help them smedical problem's must overcome | me',during the next months |
| and years. | , |
| Here in Billings we do have a highly | v skilled medical establishment. |
| The expert doctors that dan help the | |
| through this, are here in Billings | ort orbung hore in town |
| We, also, have many supportion that could be helpful with supportion | |
| 1 1 | \ |
| I know that will be dropping here in Billings and I would apprec | information at your office |
| you and your staff could extend to | assist this young family. |
| Believe me Max, little is sp | ecial, her\folks are special |
| and all of her folks' friends, here | |
| special; please give them all the o | pportunity <u>to s</u> tay that |
| way and somehow help with a reassig Billings area. | nment for to the |
| | |
| This is truly a young family that h know they would your heart also. | as touched my heart and I |
| know they would your heart also. | |

I remain your supporter,

Marion

NARA-18-1003-A-003958

Nancy L. Coleman FOIA # 60048 (URTS 16447) Docld: 70106514 Page 91

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

| From: | | | |
|--|-------------------|-------|--------------|
| To: AG. | | ODD: | 07-06-92 |
| Date Received: 06-19-92 Date Due: 0 | 09-15-92 Contro | ol #: | X92061909399 |
| Subject & Date | | | |
| 06-15-92 LETTER SUBMITTING A COMPLAIN | OF DISCRIMINAT | ION | |
| AGAINST HIM REGARDING HIS EMPLOYMENT I | WITH THE IMMIGRA | rion | |
| AND NATURALIZATION SERVICE (INS). ST | ATES THAT HE REC | EIVED | Α |
| NOTICE ADVISING HIM THAT HIS EMPLOYMEN | | | |
| TERMINATED BECAUSE OF FALSIFIED INFORM | MATION ON HIS | | |
| EMPLOYMENT APPLICATION. FEELS HE WAS | TERMINATED AS A | RESUI | T |
| OF PROBLEMS WITH HIS INS SUPERVISOR AN | ND FORMER REFEREI | NCES | |
| FROM HIS PREVIOUS JOBS; WITH ENCLOSURE | ES. | | |
| Referred To: Date: | Referred To: | Date | • |
| (1) INS; MCNARY 06-19-92 (5 |) | | W/IN: |
| (2) DAG; TERWILLIGE 09-08-92 (6 | - | | |
| (3) | • | | PRTY: |
| (4) | | | 18 |
| INTERIM BY: | DATE: | | OPR: |
| Sig. For: ODAG | Date Released: | 09-16 | |
| 229. 102. 020 | | | |
| | | | |

Remarks

INFO CC: OAG, ODAG (FORD), JMD/EEOS.

(1) PREPARE RESPONSE FOR DAG SIGNATURE. RETURN THRU EXEC. SEC., ROOM 4400-AA, FOR TRANSMITTAL TO THE DAG.

(2) W/MEMO FROM INS/MCNARY TO THE DAG DATED 09-03-92 SUBMITTING PREPARED RESPONSE FOR DAG SIGNATURE. (MAU) 09-11-92: PER ODAG, SIGNATURE LEVEL CHANGED TO ODAG/FORD. (MAU)

Other Remarks: 1920619 820

09-16-92. ODAG/FORD SIGNED LETTER DATED 09-11-92. ODAG DISPATCHED ORIGINAL LETTER AND EXEC. SEC. PROVIDED A COPY ALONG WITH AN UPDATED CONTROL SHEET TO INS. (BJM)

OLA CONTACT:

9/8/92 RJF FOR REVIEW FILE: PERSONNEL/GENERAL J920619 2430

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





| FOIA(b)(6) |
|------------------|
| FOIA(b)(7) - (C) |

U.S. Department of Justice

Office of the Deputy Attorney General

Associate Deputy Attorney General

Dear

September 11, 1992

Washington, D.C. 20530

This is in response to your letter to the Attorney General regarding allegations of employment discrimination. Your complaint has been forwarded to the Immigration and Naturalization Service (INS), Office of Equal Employment Opportunity (EEO), for processing.

Your complaint was acknowledged on June 25. On July 10, your complaint was accepted for investigation. The complaint has been assigned to the investigative firm of Delany, Siegel, Zorn and Associates for investigation. On July 16, correspondence was forwarded to you from the INS Office of EEO advising you of the name of the assigned EEO Investigator. (Copies of all correspondence are enclosed.)

Upon completion of the investigation, the investigative file will be reviewed for sufficiency. If the investigative file is sufficient, a copy will be forwarded to you.

For further information regarding the status of your complaint, please contact Ms. Carolyn V. Hodge, Director of Equal Employment Opportunity, Immigration and Naturalization Service, 425 Eye Street N.W., Washington, D.C. 20536.

Sincerely,

Rex J Ford

Associate Deputy Attorney General

Enclosures



| | | notes to the symples dis | gents, You and your AGREEMENT | REC | SIPIENT'S | S COPY | |
|--|---|---|--|--|--------------------------|-----------------|--|
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| | | 0. | MAIN | TUSTIFF | BLDA | | Department/Floor |
| | | -13 | Exact Street Addr | ess (We Cannot Deliver to | o P.O. Boxes or P.O. Zip | Codes.) | |
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| The same of the sa | FedEx Acct. No. 3 Bill 3rd Party FedEx Acct. N | lo. 4 Bill Credit | Card | City | S | tate ZIP Re | equired |
| Cash/ Check | | | 高級品話 | ersnantus rarigint. na yeu vizith doy | BE | tate ZIP Re | MPS |
| The same of the sa | | Ao. 4 Bill Credit PACKAGES WEIGHT In Pounds Only | Card YOUR DECLARED VALUE | lesnartius raifgirt. | Date | tate ZIP Re | Federal Express Us |
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| | J. Terwill: Attorney Ge | | III | | FROM: | Gene Commi | | , INS |
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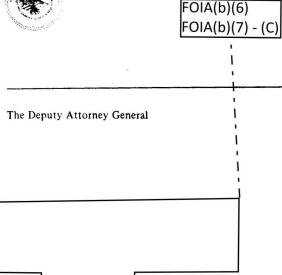
NARA-18-1003-A-003962



Dear

U.S. Department of Justice

Office of the Deputy Attorney General



Washington, D.C. 20530

This is in response to your letter to the Attorney General regarding allegations of employment discrimination. complaint has been forwarded to the Immigration and Naturalization Service (INS), Office of Equal Employment Opportunity (EEO), for processing.

Your complaint was acknowledged on June 25. On July 10, your complaint was accepted for investigation. The complaint has been assigned to the investigative firm of Delany, Siegel, Zorn and Associates for investigation. On July 16, correspondence was forwarded to you from the INS Office of EEO advising you of the name of the assigned EEO Investigator. (Copies of all correspondence are enclosed.)

Upon completion of the investigation, the investigative file will be reviewed for sufficiency. If the investigative file is sufficient, a copy will be forwarded to you.

For further information regarding the status of your complaint, please contact Ms. Carolyn V. Hodge, Director of Equal Employment Opportunity, Immigration and Naturalization Service, 425 Eye Street N.W., Washington, D.C. 20536.

Sincerely,

George J. Terwilliger, III Deputy Attorney General

Enclosures



U.S. Department of Justice



Dear

FOIA(b)(6) |FOIA(b)(7) - (C)

Immigration and Naturalization Service

425 Eye Street N.W. Washington, D.C. 20536

CO 700.70 10 JUL 1992

in reference to your EEO complaint filed with the Attorney General of the United States on June 2, 1992. complaint was forwarded to the Immigration and Naturalization Service Office of Equal Employment Opportunity for processing.

The purpose of this correspondence is to advise you that your EEO complaint has been accepted on the bases of Race (Caucasian), Color (White) and National Origin (Irish). The following issue will be investigated:

Termination from the Service / due to alleged falsification of information on your employment application.

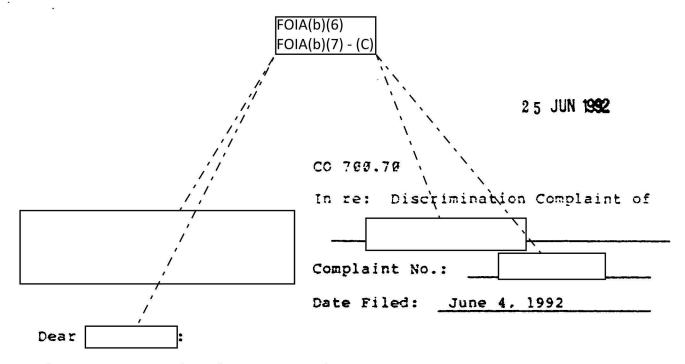
All other references in the formal complaint will be used as background information to support the timely issue of your complaint.

Notification of assignment of an EEO Investigator will forwarded under separate cover.

Simerely, arolyn V. Hodge

Carolyn V. Hodge Director of EEO

Office of Management



The purpose of this letter is to acknowledge receipt of your discrimination complaint by the U.S. Immigration and Naturalization Service and to provide you with written notification of your rights as well as the time requirements for exercising those rights. If you have further questions, please contact this office.

Please bear in mind that EEC complaints may be cancelled for failure to prosecute in accordance with 29 CFR 1613.215. Therefore, it is necessary for you to advise this office, in writing, of any changes with respect to your current address and duty station within 15 calendar days. You also have an affirmative burden to cooperate in the processing of your complaint by providing information or sworn testimony, as appropriate. Failure to do so will be construed as failure to prosecute.

If your complaint, or any allegation contained therein is rejected, it is considered to be a final agency decision by the Director of EEO for the Department of Justice on the complaint or that portion of the complaint which is rejected. You will receive a decision by separate letter if your complaint or any part thereof is rejected, and you will be advised at that time of your rights of appeal.

If your complaint is accepted, it will be investigated. Based on the information developed by the investigation, an attempt will be made to resolve your complaint informally. You will receive a copy of the investigative report and have an opportunity to discuss it with an appropriate Service official.



If an informal adjustment or settlement of the complaint is reached, the terms of the settlement agreement will be stated in writing and signed by you and an appropriate Service official. The settlement agreement will include a statement by you that you are withdrawing your complaint so that the case may be closed. You will be provided with a copy of this agreement.

If an adjustment or settlement of the complaint is not reached, the administrative processing of the complaint will continue. Subsequently, you will be notified in writing of the Service's proposed disposition of the discrimination complaint and your right to:

- (1) A hearing by a U.S. Equal Employment Opportunity Commission (FECC) Administrative Judge who will conduct the hearing and recommend a decision to the Department, after which a final decision will be rendered by the Complaint Adjudication Office of the Department of Justice; or
- (2) A final decision without a hearing based on the existing complaint file by the Departmental Complaint Adjudication Officer.

If you want a hearing or final agency decision without a hearing you must NOTIFY THIS OFFICE WITHIN 15 CALENDAR DAYS OF RECEIPT OF THE SERVICE'S PROPOSED DISPOSITION OF YOUR COMPLAINT; otherwise the Departmental Complaint Adjudication Officer may adopt the proposed disposition as the final agency decision. Your request for a hearing or a final agency decision without a hearing must be addressed to me, so that necessary arrangements can be made.

If you are dissatisfied with the final decision by the Complaint Adjudication Officer of the Department of Justice (with or without a hearing), you may file a notice of appeal to the EFOC Office of Review and Appeals (ORA) within 26 calendar days of receipt of the final agency decision. Also, you may submit a brief or statement to support your appeal to ORA within 36 calendar days after filing the notice of appeal. Any appeal to the DEGC should be addressed to the Director, Office of Review and Appeals, Equal Employment Opportunity Commission, P. G. Box 19848, Washington, D.C. 20036. At the same time you must furnish a copy of the supporting brief or statement to the Complaints Adjudication Officer. His address is as follows:

Complaints Adjudication Officer U.S. Department of Justice Post Office Box 66258 Washington Square Station Washington, DC 20035-6258



Instead of an appeal to the EEOC you may file a civil action in a proper federal district court within 30 calendar days after receiving the final agency decision or, if the agency has not issued a final decision on your complaint, after 180 calendar days from the date the formal complaint was filed. If you file a civil action under Title VII of the Civil Rights Act of 1964, as amended, or the Rehabilitation Act of 1973, as amended, and you do not have, or are unable to obtain the services of a lawyer, you may request the court to appoint a lawyer to represent you. In such circumstances as the court may deem just, the court may appoint a lawyer and may authorize the commencement of the action without the payment of fees, costs or security. Any such request must be made within the above referenced 30-day time limit for filing suit and in such form and manner as the court may require.

You are further notified that if you file a civil action, you must name the appropriate Department or Agency head as the defendant. Failure to name the head of the Department of Agency may result in the loss of any judicial redress to which you may be entitled. The head of the Department of Justice is William P. Barr, Attorney General.

If you decide to appeal to the EEOC Office of Review and Appeals, you will still have an opportunity to file a civil action in a federal district court within 30 calendar days after receiving the EEOC's final decision, or 180 calendar days after the date of your initial appeal to the Commission if the EEOC has not rendered a final decision.

In addition, if the Complaint Adjudication Officer of the Department of Justice has not issued a final decision on your complaint within 180 days of the date it was filed with the Service, you may file a civil action in an appropriate U.S. District Court. However, the filing of a civil action terminates the administrative processing of the complaint.

Your continuing cooperation during the processing of your discrimination complaint will ensure that this matter is processed as expeditiously as possible.

Sincerely,

CAROLYN V. HODGE

erolyn V. Hoge

Director

Office of EEO



U.S. Department of Justice



Immigration and Naturalization Service

425 Eye Street N.W. Washington, D.C. 20536 FOIA(b)(6) FOIA(b)(7) - (C) 1 0 JUL 1992 CO 700.70 Dear in reference to your EEO complaint filed with the Attorney General of 'the United States on June 2, 1992. complaint was forwarded to the Immigration and Naturalization Service Office of Equal Employment Opportunity for processing. In your formal complaint you alleged discrimination on the bases of Rabe (White), Color (Caucasian) and National Origin (Irish). In accordance with Title VII', regulations, Race is then ethnic group in which an individual \is a part of. In your complaint Caucasian should be listed by Race. The allegation of color is defined by skin hue. In your complaint, white should be listed as your color. Your complaint has been accepted on the bases of Race (Caucasian), Color (White) and National Origin (Irish). In your written chronology of events \attached to your formal complaint, you list a series of allegations of discrimination which occurred [You did not contact EEO Counselor until March 26, 1992. In accordance with 29 Code of Federal Regulations section 1613.214; Am Agency may accept an allegation for phocessing only if the complainant brought to the attention of the EEO Counselor the matter causing him/her to believe he/she had been discriminated against within 30 calendar days of the alleged discriminatory event... Accordingly, the allegations in your complaint that were not brought to the attention of an EEO Counselor within 30 calendar days cannot be accepted as timely issues for processing. These allegations will be investigated as background information to support the timely issue of Termination of employment from the Servicė. In your memorandum dated March 26, 1992 to EEO Counselor, you wrote "No one cares if the white male" discriminated against and the agency does not fear reprisal.

is also interesting to note that there are no white males on the

list of EEOC Counselors".

Please be advised that there are seven EEO Counselors in the New York District Area. Three Counselors are White Males, one Counselor is a Hispanic Female, two Counselors are Black Females and one Counselor is a Black Male. It is the policy of the Headquarters Office of EEO to ensure that there are available EEO Counselors to service the needs of the Immigration and Naturalization Service employees, applicants for employment or former employees.

A charging party has the right to select any Counselor from the available listing of EEO Counselors (Enclosed are the names of the EEO Counselors servicing the New York District area).

Your acceptance letter outlining the acceptable bases and issue is enclosed.

Carolina V. Hodge

Carolyn V. Hodge Director of EEO

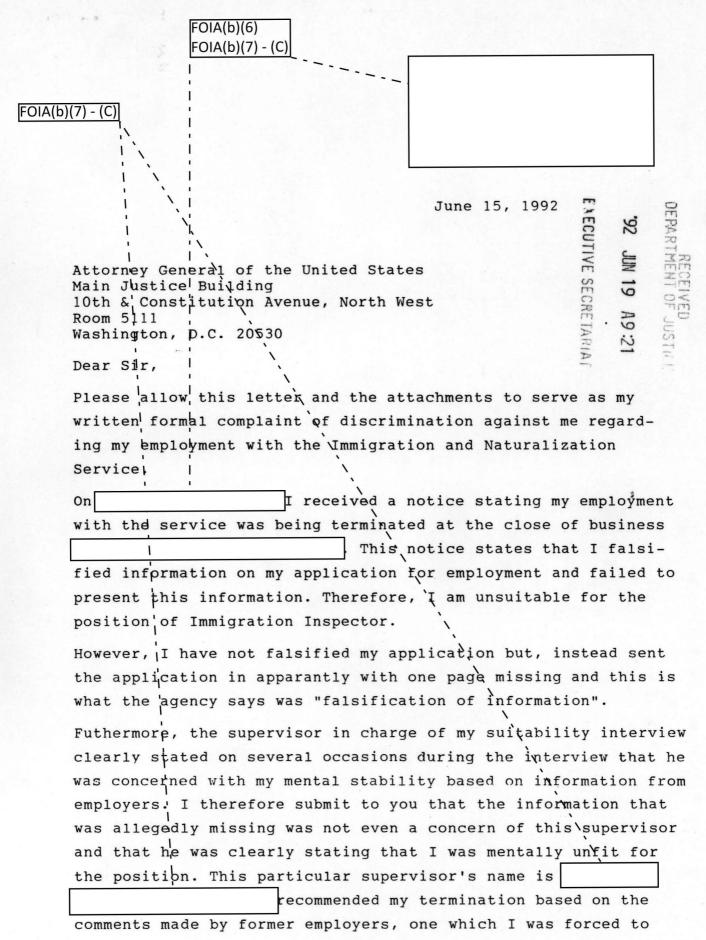
Office of Management

OVERSIGHT

E E O C O U N S E L O R S

| | FOIA(b)(6) |
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| | FOIA(b)(7) - (C) |
| New York District Office | 1 |
| Immigration & Naturalization Service | |
| 26 Federal Plaza // // | |
| New York, N.Y. 10278 | •9 |
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| $i = i \frac{1}{i}$ | |
| Special Agent ,' ,' | |
| (212) 264 5051 | |
| Aaron Shultz (212) 264-5951 // | |
| Employee Development Spec. | |
| Pearlie B. Wilkins (212) 264-5811 / / | |
| Supervisory Clerk (Typing) | |
| · · · · · · · · · · · · · · · · · · · | |
| Consist Agent | |
| Special Agent / | |
| | |
| Immigration Examiner ,' | |
| <i>;</i> | |
| ,' | |
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| John F. Kennedy International Kirport | |
| Immigration & Naturalization Service | |
| Jamaica, N.Y. 11430 | |
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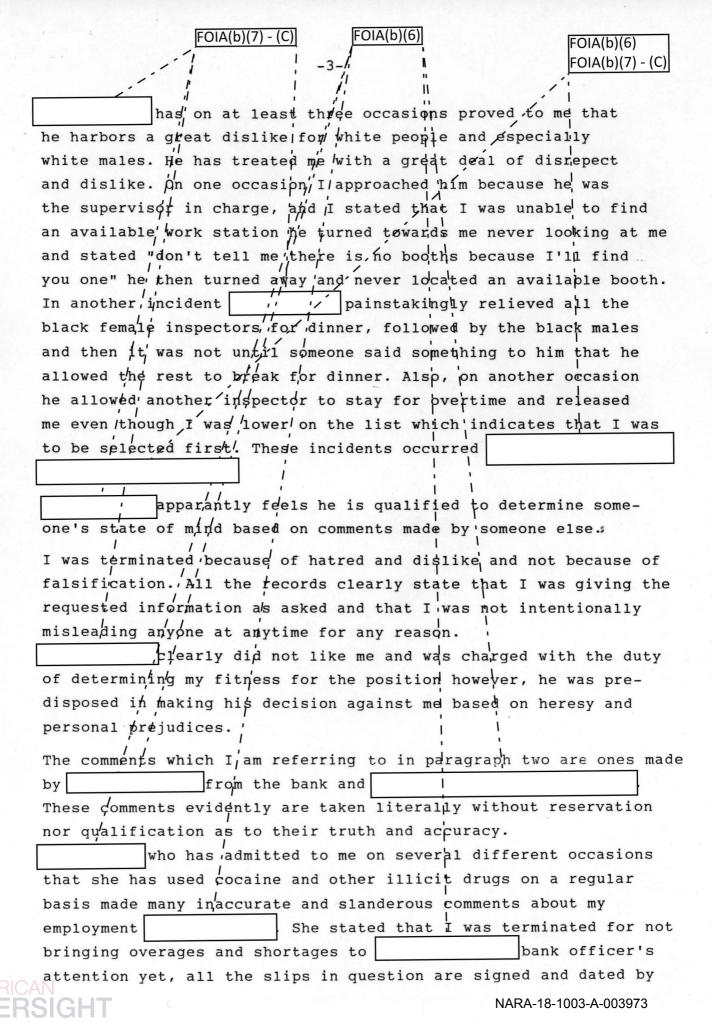








and so I was.



| FOIA(b)(6) |
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| FOIA(b)(7) - (C) |
| FOIA(b)(6) |
| |
| bank officer. stated that I had a superior |
| male complex and suffered from insecurity because I lived at |
| home with my parents at age 25. She made several other comments |
| which went unchallenged and were written as truths. I submit to |
| you that i, is not more than a high school graduate and |
| has no qualifications to make such assertions. must |
| have felt pressure from me that' I did not impose upon her because |
| I received many complements from upper management about my appear- |
| ance and professional behavior feared that I may well |
| have her position if I was to continue to perform successfully. |
| This is what caused my eventual termination which to this day I |
| am compelled to call a wrongful discharge by an individual who |
| was taking drugs and partying until early mornings on many occasions |
| and this is possibly what caused her to feared me. |
| who also made many allegations with no |
| support or evidence, was also taken as telling the truth. |
| as well as were heavy |
| drinkers and drank at nearly every stop they made on several days |
| of the week. s drank so often that his doctor told him to |
| stop because his triglycerides were too high and could lead to |
| heart complications. This is the same man that stated I had poor |
| judgement and he would not hire me for any job. I submit to you that |
| was intentionally making comments that to an agency |
| charged with the important tasks as the Justice Department is, |
| would most likely consider detrimental to the over all safety of |
| the agency and therefore not hire me. was retaliating |
| because he was forced to accept the fact that I had a legitimate |
| compensation claim and he did not want me to receive any benefits. |
| Please see attachment number two were the agent for the insurance |
| company warned about mailing my compensation checks |
| |
| back to the insurance company rather than forwarding them to me. |
| back to the insurance company rather than forwarding them to me. |
| back to the insurance company rather than forwarding them to me. This is just a brief summary of some of the remarks made and the |
| back to the insurance company rather than forwarding them to me. |



In conclusion, if suitability is what is in question than why are there so many other inspectors who failed to disclose terminations, drunken driving convictions, arrests, and a variety of other infractions allowed to be reinstated and have continued to work for the service?

Would an inspector who shot his wife be suitable? Would an inspector who pulled his gun out in his booth to threaten a passenger be suitable? Would an inspector who lied about a termination from a job and never disclosed to anyone be suitable? Would an inspector who drew his gun on an alien who refused to be printed be suitable? Would an area port director who was the cause of an accident to due intoxication be suitable? Would an inspector who drew his gun on another inspector on an elevator be suitable? Would an area port director who was having an affair with another inspector even though he was married be suitable? Would an inspector who has two drunken driving convictions but only revealed one be suitable? Would an inspector who leaves his work station during certain flights because he does not like smelly white people be suitable for the position? Because if these inspectors and port directors are suitable then New York has a problem determining who is suitable and who is not.

When I met with the OPM investigator back in September I explained any and all discrepancies with her as I was instructed to do if I determined that something was misunderstood or left out. I have made a complete disclosure, there is no room for blackmail, there are no skeletons in the closet and no risk of disloyalty.

My single most important aspiration in life was to complete college and become an investigator for the government. I paid my way through college without help from my family by working two jobs and attending night school. I had the unpleasant experience of coming across people who were jealous and who worked hard in stopping me from reaching my goals. I am a God fearing, church going catholic who prays that these types of people will not win out over my efforts.

I wish to be exonerated from any wrong doing and receive equal and fair treatment as my counterparts have.



FOIA(b)(6) FOIA(b)(7) - (C)

It should be further noted that I received a fully successful rating of my performance on the job. I also received a recommendation from both my first line and second supervisors for a grade increase and I was two days from going to the Federal Law Enforcement Training Center when I was terminated for alleged falsification. I worked for the service for 350 days and not once was my work in question for lack of responsibility or loyalty or cooperativeness.

Perhaps, suitability can not be determined by mistakes in application forms or by remarks made by former employers who are not qualified to make such remarks nor are able to validate them with more than their own opinions.

This concludes my statement I have attached several supporting documents for further explaination.

Please do not hesitate to contact me should you have any questions regarding this or any other matter.

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Enclosures



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| derived from 42 U.S.C. Section 2000e-16; 21 CFR Section 2. PURPOSE AND USE—This unformation will be used to a complete of discrepture to based on race, color, religion | ne (613.214 and 1613.222. document the uses and allegations o set, ago, handicap, or second origin | to the Equal Edicityment Opport J. EFFECTS OF NON-DISCL one to furnish this information | the sirventration; hearing, if any; hijedication; and appeal, if one ormally commendee. OSURE—Submission of this information is VOLUNTARY. Fail result in the complete being reserved without action. |
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| 3. Which Department of Justice Office Do You B | etieve Discriminated Against | 4. Are You Now Working F | or The Department of Justice? |
| You? (Prepare a separase complains for each | | | and D below) NO (Constitute with question 5) |
| A. Name of Office Which You Believe Discri | minated Against You., | A. Name of Agency Wh | ere You Work |
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| 5. Date on Which Most Recent Alleged 6. | Check Below Why You Believe | | |
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| Explain How You Believe You Were Discrimin Age, Handicap, Reprisal or National Origin (N | | | icerer; Because of Your Race, Color, Religion, Sex, |
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| IF NECESSARY BE THAN | SFERRED TO A P | OST IN NEW JE | RSEY OR OUTSIDE JEKIA. |
| , | | | d |
| P. A) I Have Discussed My Complaint With an | Equal Employment Opportunity | Counseior B.) Name of C | Counselor: |
| | ATE OF LAST INTERVIEW: | | coenacted an |
| Ø3 26 92 | 06 1 02 1 9 | 2 1 Ms. L | ula Hampton EEO Courselor |
| D. Dass of This Complaint 11. | Sign Your (Commissions's) Name | Here! | 7 |
| 06 02 Year 92 | | | |
| 06 02 /2 | | | NADA 40 4002 A 002077 FORM DOLDIN |
| | | | NAPA-18-1003-Δ-003077 |

The complaint must be in writing and may be filed in person or by mail with the Director of Equal Employment Opportunity, Immigration and Naturalization Service, 425 Eye Street, N. W., Room 2210, Washington, D.C., 20536, or any of the following officials authorized to receive discrimination complaints:

Attorney General of the United States Main Justice Building 10th & Constitution Avenue, N.W. Room 5111 Washington, D.C. 20530

Assistant Attorney General for Administration (Director of EEO) Main Justice Building 10th & Constitution Avenue, N.W. Washington, D.C. 20530

Commissioner
Immigration and Naturalization Service
425 Eye Street, N.W.
Room 7000
Washington, D.C. 20536

Director of Equal Employment Opportunity Immigration and Naturalization Service 425 Eye Street N.W. Room 2210 Washington, D.C. 20536

Regional Commissioner Immigration and Naturalization Service (each region will insert the appropriate address)

Federal Women's Program Manager (Departmental)
U.S. Department of Justice
100 Indiana Avenue, N.W.
5th Floor Annex
Washington, D.C. 20530

National Federal Women's Program Manager Immigration and Naturalization Service 425 Eye Street N.W. Room 2210 Washington, D.C. 20536



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Memorandum FOIA(b)(6) ATTACHMENT-#7 FOIA(b)(7) - (C) OIA(b)(6) Subject 11/1 Response to Memo ER 71/732 Dated January 8, 1992 December 12, 1991; Suitability Determination of [1111 To William S. Slattery From District Director New York, NY On January 2, 1992, interview with suitability for employment conducted a He was informed that information developed /during /the interview would be used only to determine suitability. was questioned regarding his departure from employment at the Bank stated that he was employed as a teller, and subsequently promoted to assistant head teller, with the bank 1 He indicated that he was discharged from the bank because he was not following bank policy. He stated that the bank had started a new policy and he was unaware of any changes and followed their old policy. He stated that as a pank teller he was always \$80 to \$90 over his daily starting balance in his drawer. He stated that he reported the difference to his supervisor, so it was not appear as though he may be accused of hiding anything. so it would / agreed that everything appeared to be in order and that the machine would clear the difference. stated that he called in sick several days later and that his replacement for that day found ticket differences in his drawer and reported the discrepancy. He stated that he was terminated the first day he reported back to work because of the differences between the, drawer's beginning balance and the balance in the drawer at the end of his shift. He stated that he attempted to fight the termination by the bank but because he did not meet the minimum two year work requirement with the company he could not appeal their decision. also stated that he was discharged from the bank because of a personality conflict between him and his supervisor, feared that if He felt that remained on the job, he, instead of might have been promoted to a vice-president's position with the bank. stated that he worked part-time on weekends at store from he was still employed at the bank. He stated that he did not include this information on his SF-86 application because he did not think it was a significant job to mention for such a short I NEVER STATED THIS NARA-18-1003-A-003980 period of time.

FOIA # 60048 (URIS A6447) DOCIDIO 1001065114 Page 119VER & MOUT US

FOIA(b)(7) - (C OIA(b)(6) William S. Slattery 2 'stated | that, he while he was employed as In He stated that he had to go on and was eventually discharged from the company.

//stated that the company may have thought he had an attitude problem because he eventually sued the company for his disability and for wrongfully terminating him. submitted a memorandum, dated signed by from indicating /that, is capable in participating in all activities without restrictions. It is capable in participating in also stated to perform all the duties of an Immigration Inspector. wals questioned regarding his indebtedness. He had him on disability and he incurred some debts, In order to organize his debts, went to the Family and Children's Service, a recognized consumer credit counseling service, on February 14, 1991. makes monthly payments of \$435.00 to the counseling service in order to pay his various debts. (see attached memorandum). was questioned regarding why his DWI charge was not included on his SF-86 form. | | stated that he did indicate on the form that he was stopped for reckless speeding ' and for reckless and careless driving was adamant that he was not neckless Driving ONLY was STOPP DWI and that the arrested or convicted for amended to reckless driving I WAS CONVICTED OF entered on duty Drivin work performance has been at the Fully Successful level. His leave balance is 34.0 hours of annual leave and 60.0 hours of sick leave as of pay period #2 ending January 11) has not yet attended IOBTC. was questioned in his oral Job, interview for the inspector's position. As part of the standard questioning during his initial interview, was questioned about previous employments, terminations irom employment, debts to any person or organization, and any arrests or the taking into custody by any law enforcement authority. failed disclose to to interviewers the problems that he had encountered. It should especially be noted that at the time of his interview he was experiencing heavy financial difficulties. However, it wasn't until <u>after</u> the interview was conducted did go to a credit counseling service on February 14, 1991, in order to attempt to straighten out his financial affairs. OI EXPLAINED TO THE OPM INVESTIGATOR EXACTLY TWAS NEVER ASICED ABOUT CREDIT CARRA-18-1003-4-50398/ RS STUPONATH 60048 (UBIS 16447) DOCIENTO 196514 Page 1145D TO RECKLESS.

William S. Slattery 3 If the above information was known at the time of his initial interview, he would not have been recommended for the inspector's of the above, I recommend that he not be retained as an OF THE INTERVIEW I DOD NOT REMEMBER BEING ANNESTED I WAS Immigration Inspector HEller. NOT RINGER PHINTED ON PHOTOGRAPH-I concur with the above recommendation: QAHE JOB HIS TONY WAS Completely DISCUSSED ONCE THE QUESTION WAS ASKED 3) I WAS NEVER ABRED PUBT CREDIT CANDS I WAS & STICL PAYING THEM OPP IN GOOD FATH - I COULD - HANE ENSITY FILED
FOR BUNGERUPTCY BUT I DID NOT -

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| AND DID THEN AND THERE COMMIT THE FOLLOWING | | (Signature of Judge) |
| TRAFFIC VIOLATIONS - TITLE 39: (circle one) [1] 3-4 Unregistered Vehicle \$20.00 171.4-97 Careless Driving \$60.00 | | NDING |
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| (4) 3-66 Maintenance of lamps \$20.00 (10) 4-144 Failure to stop or yield \$60.00 (11) 8-1 Failure to inspect \$20.00 | JAILDAYS | |
| (5) 485 Improper passing \$69.00 (12) 8-4 Failure to make repairs \$20.00 SPEEDING | DR. LICENSE REVOKED | DAYS |
| 1-15 MPH - \$60.00 21-25 MPH - \$90.00 31-35 MPH - \$100.00 18-20 MPH - \$70.00 1 26-30 MPH - \$90.00 38-40 MPH - \$110.00 | 1 GOLOS | |
| ATHE JORDINANCE NO. | (Date) | \ |
| PARKING VIOLATION | (WITNESSES, TESTIMONY, JUDGE'S NOTES, E | TC) |
| OVERTIME METER NO | , | |
| E UNDERSIGNED FURTHER STATES THAT HE HAS JUST AND REASONABLE GROUNDS TO BELIEVE AND DOES | | |
| LIEVE THAT THE PERSON NAMED ABOVE COMMITTED THE OFFENSE(S) HEREIN SET FORTH CONTRARY TO LAW. | <i>y</i> - | |
| NOTICE TO APPEAR | | |
| DURT APPEARANCE BEOURED DAY OF JAN. 19 87 AT 9:00 AM PM | 1 | 1.5 g.d. g.d. 3.435 |
| | | |
| TRUCK ACCIDENT PERSONAL INJURY PROPERTY DAMAGE AREA | | |
| ROAD AND GRY WET SNOW DICE | | |
| VISIBILITY SqLEAR RAIN SNOW FOG | | |
| UIPMENT: HELICOPTER RADAR BREATHALYZER UIPMENT ERATOR'S NAME 10. NO. | | |
| COMPLAINT (Form approved July 1985) | | y y |
| | , , , , , , , , , , , , , , , , , , , | |
| I certify this to be a true and accura | te record of the conv | iction on |
| this complaint/summons. The charge wa | s amended to | Reckless driving. |
| | | |
| | () | |
| | | |
| | J NEVER QUILTNARA-08- | PLAD |
| AMERICAN | T Nover | DUTT |
| OVERSIGHT | JUILTNARA-6/8- | 1003(A)003983 |

FOIA # 60048 (URTS 16447) DocId: 70106544 Page 1966 OK MNK

. . . diverse care



for complex lives

Mrs. Alton V. Evans

Walter Johnson EXECUTIVE DIRECTOR

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Mrs. William U. Westerfield 2nd VICE PRESIDENT

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Abraham J. Zager, Bog.

Mr. Edward Stominski Mr. William U. Westerfield

FOIA(b)(7) - (C)

June 4, 1992

Commissioner of Immigration and Naturalization Washington, D.C.

re:

The client captioned above has applied to Family and Children's Service agency, for assistance in the management of his financial affairs.

This client had first contacted Consumer Credit Counseling Service on November 7, 1990 and met with his counselor January 21, 1991. He has successfully been repaying his creditors on our Debt Management Program since February 14, 1991; at present he is still actively enrolled.

If you have any questions or concerns please feel free to contact this agency.

Respectfully,

Jack Tarantino

Program Coordinator

Jack Tarantina

JT:jg





| FOIA(b)(7) - (C) | |
|--|--|
| FOIA(U)(7) - (C) | 191 Bath Ave, Long Branch, NJ 07740-0505 |
| Client Name: Day Phone# | Home Phone# SAME |
| Home Address: | County: |
| INCOME: List monthly amounts of "take-home" pay (incomes, such as welfare, alimony, social | security, disability, child support. |
| Husband \$/month | Leta As ADIM 1010 |
| Wife \$/month | L'ENG TO |
| Other \$/month 180 pil Mu | |
| TOTAL WOS Month SHIMITED BASE | en on some overtime 600/hr |
| HOUSING: Do you own or rent? (circle one) NE | |
| If you own, what is your mortgage bala | ance? \$ |
| | (equity). \$ |
| | |
| (For Office Use ONLY) | |
| LIVING EXPENSES \$ 649 | |
| CREDITORS - \$ 403 | |
| TOTAL \$ 1,052 | |
| INCOME \$ 1,010 | |
| (+/-) <u>\$ - \mathbb{P}8</u> | |

***This is the form which the counselor prepared regarding my debt distribution November of 1990.



LIVING EXPENSES:

P L E A S E...read all of the worksheets from top to bottom before you begin to fill them out!

You may not ever use some of these categories, in which case, just leave them blank. For categories that you do use, remember that all amounts must be computed monthly. (If you are attempting to figure a weekly expense, multiply it by 4. If you are trying to estimate an expense for a 6 month period, divide it by 6, etc.)

If you do not understand, please call LESLIE NEWCOMBE at 201/222-9100

| (1) 200 (3) | > | (5) <u>//9</u> | (7) 176 | |
|-----------------------------|---------------|----------------------|-----------------------|---------------------------|
| (2) 150 (4) | 615 | (6) | . (8) <u>35</u> TOT/ | AL 1,295 |
| F00D (1) | | | CLOTHING (2) | |
| Grocery Store | s | month | *Purchases | s /50 /month |
| Lunches | 5 400 | /month / | Special Occasions | S/month |
| Dinner Out/Carry Out | s /00 | /month / | Cleaners/Laundry | S/month |
| HOUSING (3) | • | | TRANSPORTATION (4) | Styll GO THANK |
| Mortgage/Rent | \$ | /month | Vehichle Payments | s 248.82 /month |
| Taxes/Insurance | s | /month | Gas/Oil | S 146 00 /month |
| Electric | s | /month | Public (train,bus |) S/month |
| Heat (Gas/Oil) | \$ | /month | Vehichle Repairs | \$ _ 100°0 /month |
| Water/Sewage | s | /month | Vehichle Insurance | 86 s 77.56 month |
| Telephone | s | /month | Vehichle(S) Model/Yr | MAZON BEROO 1988 |
| Home Repairs | <u>s</u> | /month | | Pick up Thuell |
| MEDICAL (5) HOSPITAL | youth (ES) 60 | month | INSURANCE (6) | # 100 |
| Doctor/Counseling V Dentist | (6.6) | month // month/yr | Life Medical | /month |
| Prescriptions | 7 (312.5) | 49 Donety | Household | S /month |
| DEPENDENTS (7) | | | | |
| Child Care | . – | /month | Pet Care | s/month |
| | 3 | | Alimony | s /month |
| Child Support O2 357 | 74 (D +90/E | month 18 y | School incidentals | S/month |
| 7(3,5,6) | 5.00 (3 | Vo. Villott Cl. 42.6 | School Incidentals | /IIIOITCII |
| DISCRETIONARY (8) | | | | 8541 / 11388 |
| Allowance | s | /month | Gifts | 20 (s/month |
| Sarber/Beauty | s <u>15</u> | /month | Severages | S/month |
| Books/Newspapers | s | /month | Charitable Contribut | tions S/month |
| Cigarettes/Tobacco | <u></u> 2 | /month | Films/Plays | S/month |
| PartieRICAN | s | /month | Cable TV | S/month |
| Recreation/Vacation | s | /month | Clubs/Unions/League | A-18-1003-A-093986 /month |
| * | FOIA # 600 | 48 (URTS 16447) | Docld 70108 442 46 11 | |

| The same beautiful and the same of the sam | | | a new constraint |
|--|-------------|-----------------------|------------------|
| MUNEA | MANAGEMENT | PROGRAM/WORKSHEET | #3 |
| TONE | PMIMULILINI | I WORKSHILL MOVESHEET | ~ J |

| CREDITORS: | You have already listed house and car payments. Do not list them again here. On this worksheet, you will list credit cards. If they have been turned over to lawyers or collection agencies, record them like this example: | | | | | |
|------------------------------|---|---|------|------------------------------------|------------------------------------|--|
| FOIA(b)(6) | VISA/Name of Collect Street address Town, State Zip | tion Agency/Lawyer | | ount <u>#</u> ne # | | |
| | Monthly | Payment S | Bal | ance \$ | | |
| | As you complete this we | ical balances and loans orksheet, you will want arate envelope to bring | to s | ave the statements, | letters, | |
| CREDITOR (L Address, Zi | awyer, Collection) | Account # Phone # | | Balance (total) Monthly Payment | (office use) Reduced Payment | |
| Chemical 400 WE PO Box | bro RD | | | \$ 3201.90 | 80 | |

| Address, Zip | Phone # | Monthly Payment | Payment |
|---|--|--|---------|
| Chemical BANK 400 WEBOO RD PO BOX 870 PARSIPPANY, NJ 07054 | | \$ 3201.90 \$ 133.00 | 80 |
| Citi bank 10 Box 6703 Sioux 7alls, SD 57188-6703 | | \$ 246, 00 700) | 101 |
| FIRST CAKD P.O. 13 OX 15041 WILM. DE 19889-0001 | | \$ 1454.98 \$ 54.00 | 36 |
| BANK OF NY (Dely) P.O. BOX 6984 NEWAMIC, DEC 19714 | | \$ 2.53 31.70 \$ 25 40 \$ 165001 | 83.48 |
| Cokes State P.9 Box 8923 Wilm, DE 19899 | The state of the s | \$ 200335 (2126.61) \$ \$72 00) | 23 |
| AMERICAN EYPLESS - OPTIMA AMERICAN EXPRESS CENTURION BANK CIO THE OPTIMA CARD FOR 1407 NEWARK, NI 07101-1407 | | \$ 62.00 | 32 |
| HospAal | | 65 Dalace | ee 18 |
| | 15,500 | total | 385 |
| • | 15,500 15,500 | | |
| AMERICAN | | | 002087 |
| <u> DVERSIGHI</u> | = | NARA-18-1003-A | 1003801 |

| FOIA(b)(6) FOIA(b)(7) - (C) ATTACHMENT #4 FOIA(b)(6) |
|--|
| THE PNIA GROUP |
| Sentury Corporate Center 100 Century Parkwath 1th Laute 1.0 805. |
| |
| JULY 10, 1989 // / MARC MY DISABLE OF CLES // FIRST TO TOTAL / WILLIAMS |
| RE: Our Insured : Claim # : Claimant : D/A |
| Dear Sirs: |
| Enclosed please find a copy of a workers' compensation check for the above captioned claim. This check was mailed directly to the claimant because his checks have been returned to me with little notes from |
| to you, for I do not want to get hit with any penalties for late fees from his attorney, should he file a petition for temp and med. If you have any further problems with this claim, I would |
| appreciate a phone call so that we may discuss the status. Our doctor has found this claim to be legitimate and my investigation has revealed the same. I would appreciate a phone call before any further problems arise. |

I thank you for your cooperation with this matter. Again, please call me if there are any questions.

Very truly yours,

Deborah McDevitt

Account Claims Representative

DM/mb

seich te

| tions of Personal Investigation | | 1 | 9/11/91 - 10/7/91 | |
|--|--|-----------|--|-------------|
| | | | | |
| (1) (6) | | Locatio | ns of Record Sources | |
| A(b)(6) | | | | |
| A(b)(7) - (C) | The state of the s | 7 L | | |
| (b)(6) | | | T. SYN/AIN EN | |
| 10101 | TESTIMONIES | | I EXPLAIN ED EVERYTHING TO | ms HAN |
| | | | = (2119/17/NG)0 | 11/3 / 30/1 |
| 001 PERSONAL SUBJECT INTERVIEW | | (0 | PM) BEFORE S | HE ASKE |
| Interview conducted under oath Thu | ırsdav. September | 12. 1 | 991. | <u> </u> |
| Interview conducted under oath Thu | /· () · | | J WAS ASK | CED WHZ |
| The state of the s | OIN | ZN | J 00 WS 5/5/ | Denne |
| 1 1950E CODE 034, 078, 12 | | work | ED During Hod | JETON |
| Attended College | and ear | med ar | Associates Degree in | |
| Criminal Law (DISCREPANCY) | | 1 141 141 | 6 NI ATTIV ATTIVIS | 5) 4 1/100 |
| Attended (, ', ' College | 6,11 | -im d | ays but dropped out 7 | Ho Duas |
| Attended College He then worked as a | a substitute tead | cher \ | ys but satopped out . | 7 |
| whenever called. Returned to | College | atte | ending night classes | |
| full time. " | <u>``</u> `\ | ۲, ' | | |
| Worked \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\ | and assistant hea | ad teli | er | |
| ,, , , , , , , , , , , , , , , , , , , | Vas fired | for | not following bank | |
| policy, Claims he did not receive | | | | |
| letter. His drawer was always \$80 he did not want to look suspicious | of stealing he | s star | his supervisor | е |
| why he had the difference | at the end of th | he day. | . He welcomed | |
| to check the drawer. \ \'\'respo | onded it was "ok | ay" and | d the machine will cl | ear |
| itself out. He called out sick for was terminated. The person who fi | or a day. He re | turned | booth found drawer | a |
| "difference" tickets that added up | | | | of |
| his personal, checking, savings ar | nd bond accounts | follo | wing the incident. | |
| He sought a lawyer, \\ found he did not meet the minimum | to try and cl | aim wro | ongful discharge but | |
| the company. There has been no bo | | | | |
| | , ' | | · · · · · · · · · · · · · · · · · · · | |
| Worked part time for as a clerk. | <u> </u> | Stor | e, ked full time and fro | nm |
| resumed part time em | ployment. He di | | | |
| on his handwitten copy of the QSP | , the QSP\used i | n the | interview, but claims | 5 |
| it is shown on a typed copy he gar | ve to the Depart | ment o | f Justice. | |
| ' '' | ', ' | | | |
| | | | spital Emergency Room | |
| that evening and was diagnosed wi | | | med to take 5 days of | |
| from work. Supervisor, the following day of his pre-determined | was on vacation | ron th | is day but was inform days passed and he sa | IIECI EW |
| his own doctor, | | 1, | and advised an | |
| additional 5 days be taken. | was aware of t | his an | d an accident report | |
| was filed and mailed. In 3/89 he | | | | |

REPORT OF INVESTIGATION

Property of U.S. Office of Personnel Management P.O. Box 886, Washington, D.C. 20044

OPM Form 366 (Rev. 10-81)

NARA-18-1003-A-003989

★ U.S. GOVERNMENT PRINTING OFFICE: 1990—711-539

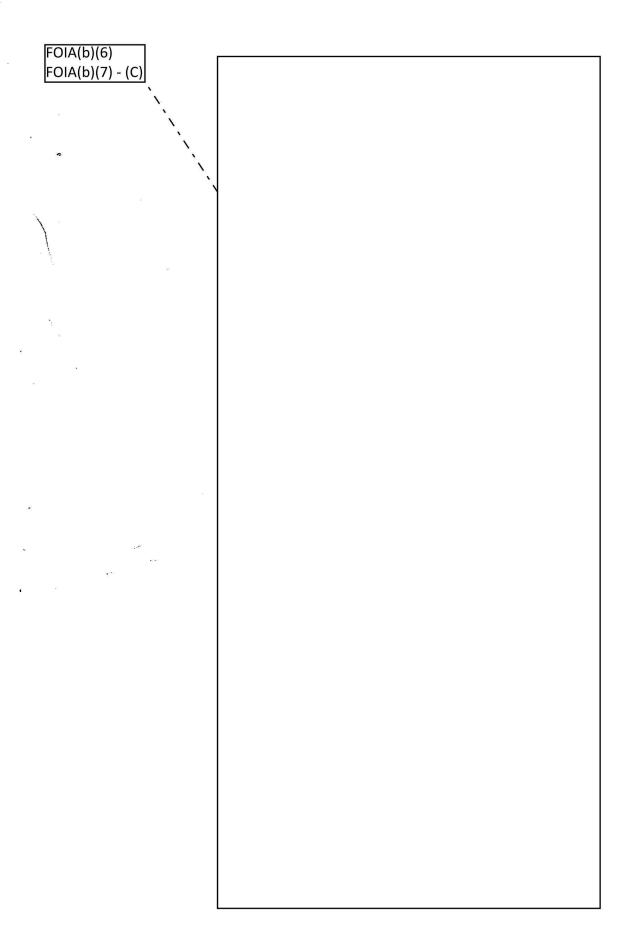
ATTACHMENT-#3

| FOIA(b)(6) FOIA(b)(7) - (C) | NOTICE | OF TERMINATION | | |
|--------------------------------|---------------------------------------|----------------------|-----------------------|--------|
| | | | | |
| | | Date | | |
| Name | **** | | | |
| Date of Termin | ation | Branch or De | pt. · | |
| Reason for lea | ving Viole | tion of Bank Poli | CU | |
| 1 1 , | | Section of same rock | Cy | |
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| | <u> </u> | | `\ | |
| Department He | ad or Supervisor | 's Comments | | |
| | ٠. | | his station came | |
| | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | | | |
| | | ler Shortage tick | | |
| window, but | were never repor | ited to myself or | Branch Administration | ι. |
| These shorta | ges total #359.7 | 6. His tickets a | re dated as far back | |
| as | , , , , , , , , , , , , , , , , , , , | | bank's policy for | |
| reporting te | ller differences | • 1 | ount o poeter you | |
| Employee's Com | nents | | | |
| | | | | |
| | | | | |
| (h)(c) | | | | |
| (b)(6) | | | | |
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| Employee's Sign | nature | | | |
| of all over | Ages. | | (1) | 5 |
| * chows | lages were | | | \leq |
| ERICAN 4 C. EX | & bnought to | | A. () | N |
| ERSIGIORCUST | Jan all | | NARA-18-1003-A-003990 | 4 |
| UPOIA # | 60048 (URTS 16447 | Doctor 70/10/6514812 | gents Signik | 140 |

FOIA(b)(6) FOIA(b)(7) - (C) I READ this, I DO NOT AGREE WITH this, AND I Riffuse to sign this notice il though, I am not signing this ternination notice; because 2 am to upset and angry; to write a response to this unfair accusation & interest to respond to it in full as soon as I have time to think it through.

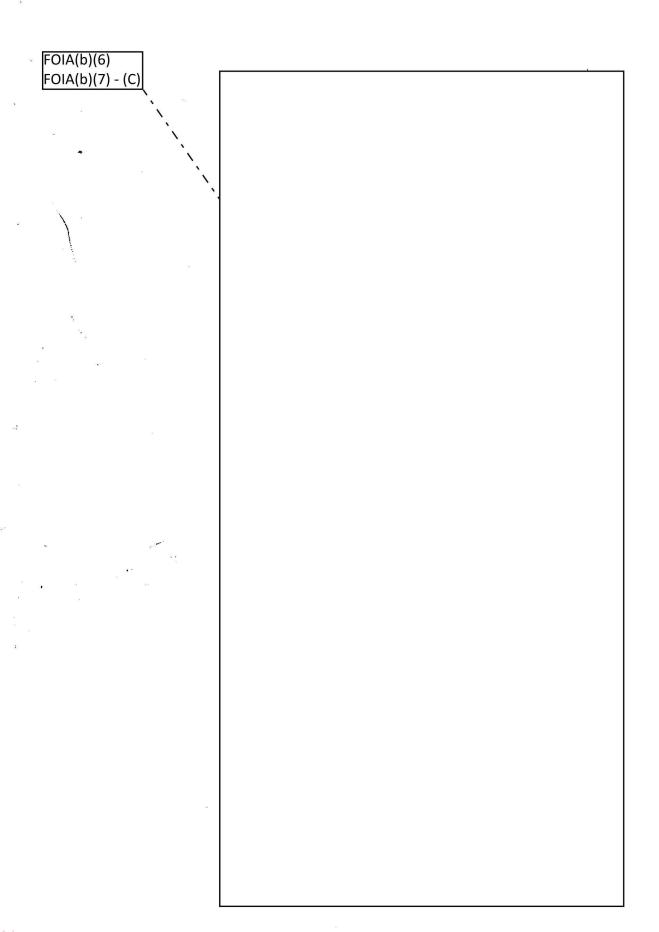


FOIA(b)(6) FOIA(b)(7) - (C)





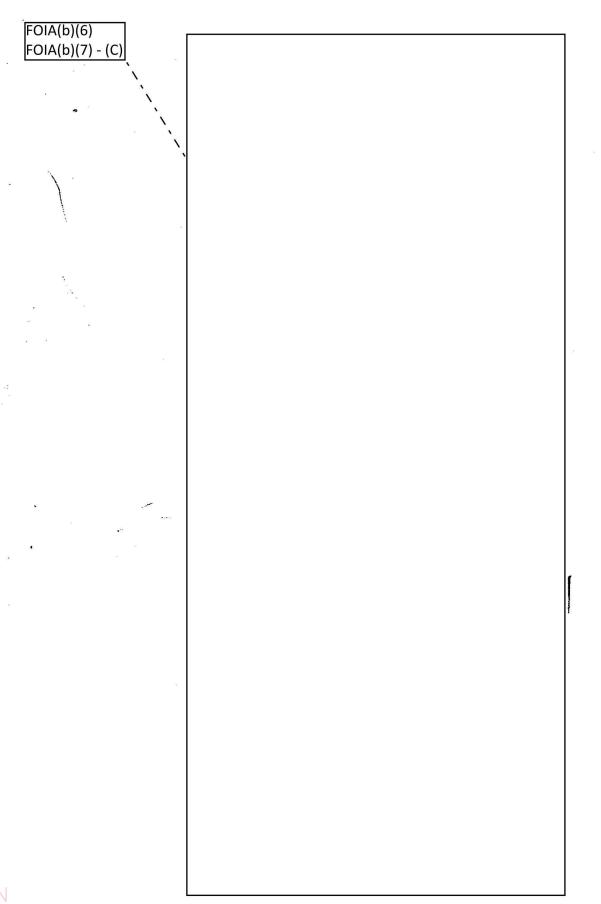






FOIA(b)(6) FOIA(b)(7) - (C)

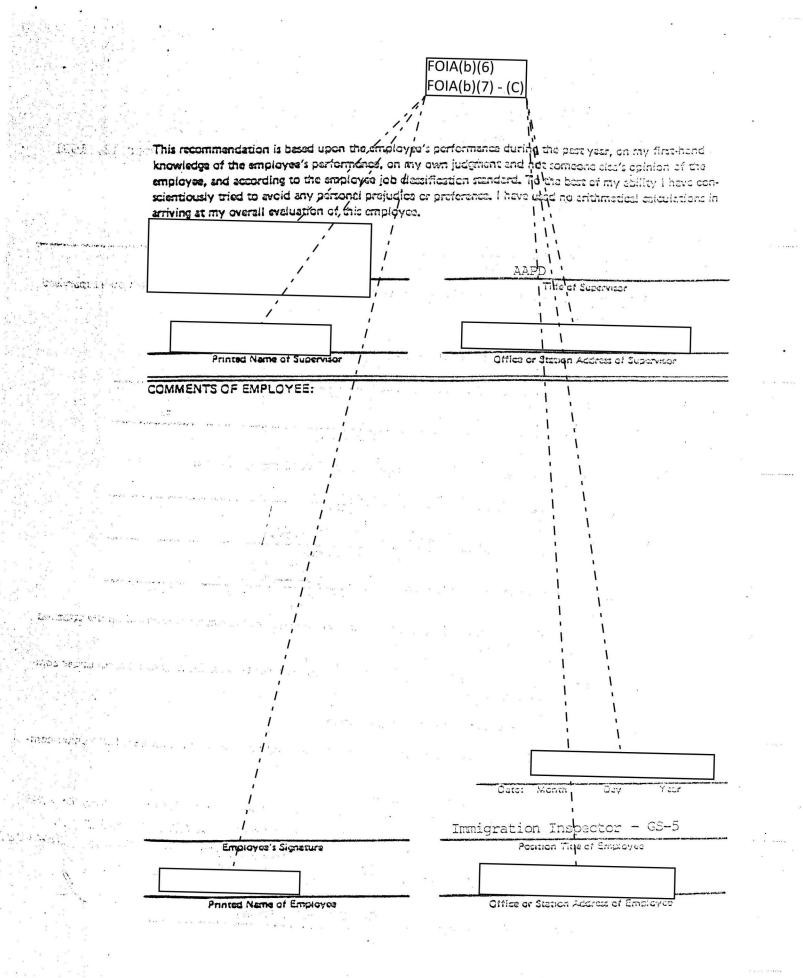




| | CONTROL PRIME NO. 18 MAY 18EE EDITION CEA PRIME (II CON) INIVILA UNITED STATES GO | VERNMENT | FOIA(b | | | |
|-------------------------------|---|-------------------------|--------------------------|---------------------------|--|--|
| | Memoran | | FOIA(b |)(7) - (C) | | |
| ro : | X Rating Panel, Person Officer Corps Prom Central Office, Wash | otion Panel. | |] | T: Novembe | r 13, 1991 |
| FROM : | Cand a Crisco, Treat | | <i>[i</i> | ľ. | | |
| | _ | | - } ! | <u> </u> | 1 | /V 0 MIN |
| subject: | Basic Appraisal of | First | Mittale Initia | 1 | art Nema | The state of the s |
| | This appraisal covers the this employee. | period of up to one | ear proceding the st | I dove data duri: I | ng which time I | have supervised |
| | Prins tops on the light | 1741 | <i>[]</i> | î Î | | |
| Y. New a second of the second | Check one only: | immodiate superviso | er and the next highe | r gr supervisor is | • , , , , | |
| Mark Color | | | ; i | i . L | | |
| | | , | , Neme | | | |
| | | <i>!</i> | Duty Lossien | l , | | : |
| | X I am this employee's | next higher suportis | / or, and the immedic | te auconyiers i | : | |
| | | , | | | | |
| | | ! | | | | |
| 5 | | 1 | Duty Leaden | | ************************************** | |
| · | The employee has been us | nder my supervision : | ince: | | Year | |
| | | j | | | | * |
| | The recommendation, pre "Basic Appraisal Workshe | | d upon my appraisai | i of the emplo | yee recorded or | n the attached |
| | A. I highly recomments below. | nmend this employee | for promotion at th | is time for the | e reasons set for | th under com- |
| | B. I recommend | this employee for pro | omation. | , | | |
| | C. I do not recor | nmend this employed | for promotion at th | nis time for th | e reasons set for | rth under com- |
| | COMMENTS: (Use separ | rate sheet if necessary | r.) | | | |
| | | | A . A . A . A | NO Pro | DUCTIVE O | EMPLOYUE. |
| t to ear | HE COMPLETES | AZC HIS | TASKS | カンク・イム | SIGNMENT | O SERVICE |
| OVA S | HE COMPLETES A SATISFACTOR IMAGE AND 1. | y MANNER | HE PRO. | JOB | WELL. | |
| | VACANCY ANNOUNC | | 1 2 222, | | | r |

Form G-610A (Rev. 5-28-77)N







BASIC APPRAISAL WORK SHEET TO BE USED BY SUPERVISOR IN ARRIVING AT HIS APPRAISAL OF EMPLOYEE UNDER HIS SUPERVISION

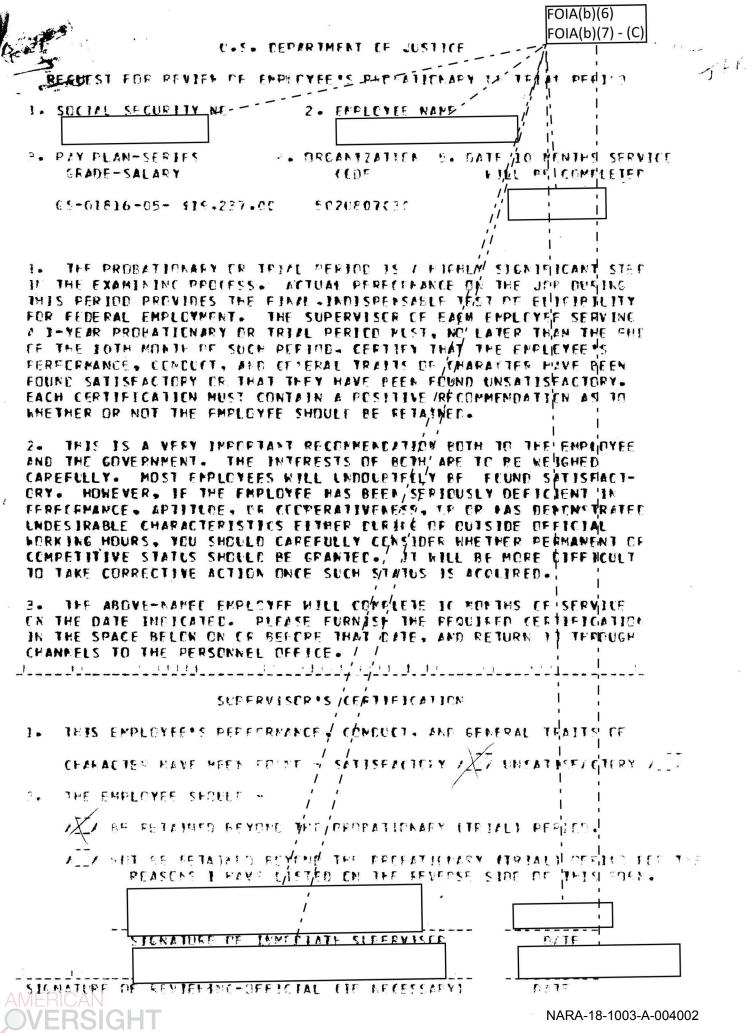
| Check one block only for each numbered item below | very | good fa | don' |
|--|------|---------|----------|
| 1. DEGREE OF TECHNICAL KNOWLEDGE | | V | |
| Knows and understands job requirements Knows how to perform present work effectively Knows how and where to find answers to job related technical questions | | | |
| 2. PRODUCTIVITY OF EMPLOYEE | 3/ | | |
| Quantity and quality of work compare favorably with that of others who have similar production opportunity Finished product is technically satisfactory Diligently pursues tasks to completion without unnecessary delay | | | |
| 3. CAPACITY FOR SELF EXPRESSION | | | |
| Makes himself readily understood Expresses thoughts well orally Writes clearly, logically, and concisely Uses good grammar in oral and written expression | | | |
| 4. EXTENT OF INTEREST AND MOTIVATION | V | | |
| - Shows interest in present job - Demonstrates interest in work of Service - Ambitious and interested in self- development - Interested in doing good job | | | e - a |
| 5. SENSE OF RESPONSIBILITY | | | a Wasan |
| Can be depended on to complete assigned tasks in the time ordinarily required for their accomplishment Shows willingness to accept responsibility Accepts personal responsibility for inadequacies | | J | |

Form G-610 (11-16-70)



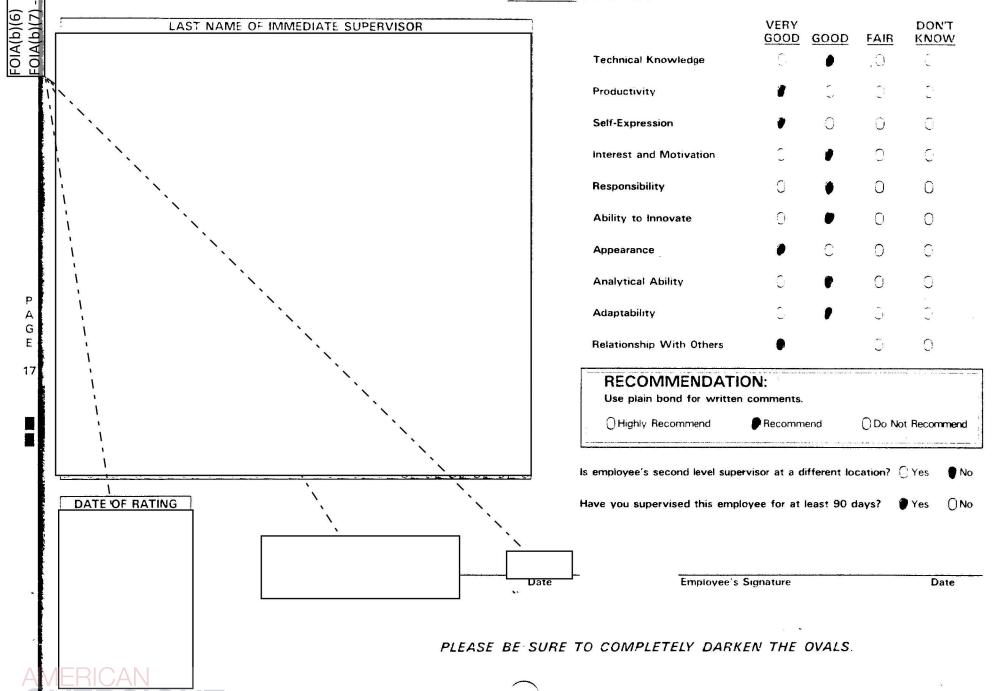
| 5014/L\/G\ | | | | .• * | • |
|--------------------------------|--|------|------|-----------------|---------------------|
| FOIA(b)(6) FOIA(b)(7) - (C) | | very | | 1 | don'; |
| 7 | | good | good | fair | know |
| <i>6)</i> | ABILITY TO INNOVATE | | / | | |
| | - Resourceful and imaginative in handling daily assignments - Tries new or different ways to accomplish tasks in effort to improve effectiveness - Suggests constructive changes or alternate methods | | | | |
| 7 | ADDITADANCE | 1/ | * | | |
| 7. | APPEARANCE | _/i | | | |
| | Shows pride in personal appearance Makes favorable impression Dresses appropriately and in good taste; maintains and wears uniforms, when required, in conformity with Service requirements | | | *; *** | . 200 2 |
| 8. | ANALYTICAL ABILITY | | | | |
| | Recognizes problem in early stages before it becomes complex Sizes up dituations and selects sensible methods for solution Gathers and analyzes facts on which to base solutions | | | | |
| 9. | ADAPTABILITY \ | | | | |
| | - Stands up well under pressure - Controls emotions under adverse conditions - Accepts warranted criticism constructively - Physical capability for performing all of the duties of his position - Effectively adjusts to changes in assignments, procedures | | | | 2 30 |
| 10. | RELATIONSHIP WITH OTHERS | | 1.7" | | |
| | - Tactful, courteous, businesslike, and considerate in public contacts - Willingly cooperates with others - Works toward common goals of group (Fellow employees) - Projects favorable Service image | | j | h | |
| | EMPLOYEE'S NAME (Please print First Middle Las | st) | | - GPO | 9 20 - 4 1 6 |



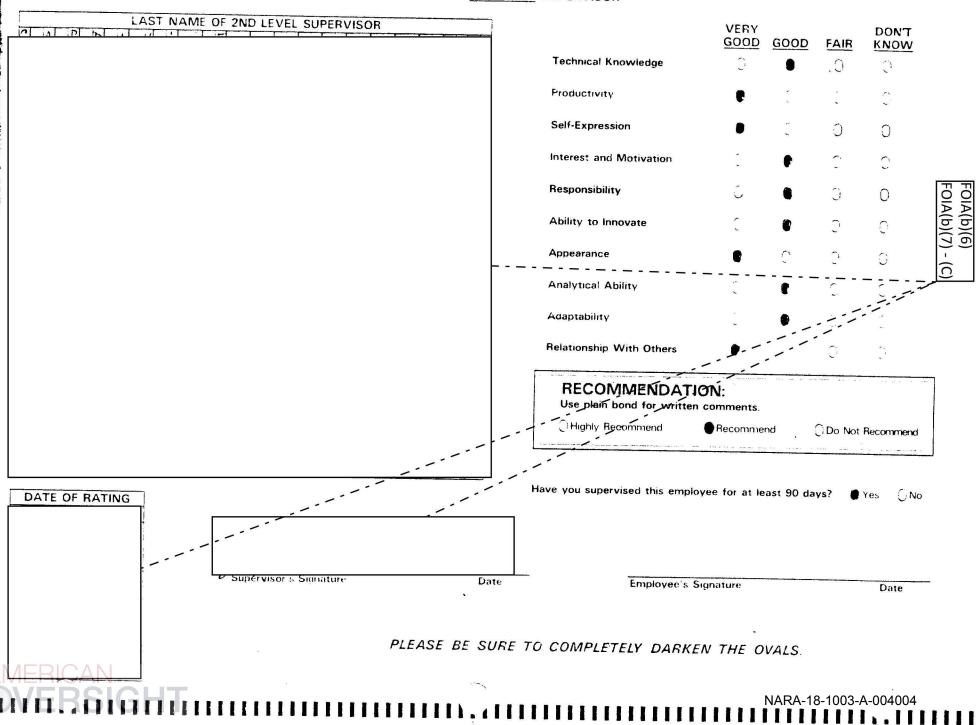


FOIA # 60048 (URTS 16447) Docld: 70106514 Page 135

SUPERVISORY APPRAISAL RATER - IMMEDIATE SUPERVISOR



SUPERVISORY APPRAISAL RATER - 2ND LEVEL SUPERVISOR



| | - · · | | | | |
|---|--|---|----------------|---|---|
| FOIA(b)(6) | | | | | |
| FOIA(b)(7) - (C) | | | | | |
| | · | | | | * * |
| , | CONDUCT AND FEEL | TENCY-FVALUA | TION OF P | ROBATIONARY APPOINT | TEE GS-5 |
| • | 1, | | | NODATIONARI AITOIN | <u>.</u> |
| TRAINER'S NAME AND T | | Immigration Inspector | STATION | | |
| | OVERED BY THIS REPO | | PERMIT | REPARED BY | TITLE Supervisor |
| PERIOD | O VERED BY THIS REPORT | | KEPOKI P | KEPARED BT | INTLE Supervisor |
| | | | | | Inspector |
| CIRCLE THE DESCRIPTIO | N IN EACH ITEM WHICH | H. IN YOUR OPIN | ION. MOST | CLEARLY DEPICTS THE TRA | LINEE. MAKE COMMENTS IN |
| ITEM 22, INCLUDING BAS | is for any unsatisfac | CTORY RATINGS. | | | and a second comment of |
| | * | | | | |
| 1. Spenish Language: A | bility to communicate in th | e language. | | | |
| Highly Satisfactory | Above Average | Aver | LEO) | Below Average | Unsatisfactory |
| Exceptional mastery and fluency of all phases of language | Thorough knowledge and fluency | Adequate know | | Week in knowledge and fluency. | Insdequate knowledge and fluency to communicate. |
| 2. Knowledge and appli | estion of immigration and n | ationality laws: | | | |
| Highly Satisfactory | Above Average | Aver | | Below Average | Unsatisfactory |
| Exceptional knowledge and mastery of all phases of | Thorough knowledge of practically all phases of | | | Weak in knowledge of some phases of immigration laws. | Inadequate comprehension of provisions of immigration |
| immigration laws. | immigration lews. | | | | laws. |
| 3. Knowledge of Job: 1 | Familiarity with procedures | and techniques requ | ow put at both | rk of the traines. | |
| Highly Satisfactory | Above Average | Aver | | Below Average | Unantiafactory |
| Exceptional mastery of all phases of work. | Therough knowledge of practically all phases of work. | Adequate know | | Wesk in knowledge of some phases of work. | Inadequate comprehension of job requirements. |
| 4. Judgment: Exercise | of good judgment to arrive | et sound conclusions | and decision | s based on available facts. | |
| Highly Satisfactory | Above Average | AVE | | Below Average | Unantiafactory |
| Uses sound judgment, reaches conclusions logi- cally and rapidly. | Generally graspe situation and draws correct conclu- sions, uses good common sense. | Usually reaches | conclusions | Makes immeture decisions, often "jumps to conclusions". | Seriously lacking in good judgment, has no sense of proportion, rash. |
| 5. Ability to perform, e | zocute, and achieve assigned | tusks: | | | |
| Highly Satisfactory | Above Average | Ave | 100 | Below Average | Unantiafactory |
| Completes assignments in the shortest time possible. | Completes assignments in unusually short time. | Completes assignments in regionable time. | | Slow in completing assignments. | Takes a long time to accomplish little. |
| 6. Acceptance of Respo | adbility: A willings on a | asume duties. | | | |
| Highly Satisfactory | Above Average | Ave | | Below Average | Unastisfactory |
| Greatest possible sense of responsibility. | Very willes. | Assepts, but de responsibility. | ses not seek | Does assigned tasks rejustantly. | Irresponsible. |
| 7. Appearance: Outwar | rd impressions made by the | traines, et approprie | te consider co | mpliance with uniform regulation | ons. |
| Highly Satisfactory | Above Average | ATT | | Below Average | Unsatisfactory |
| Superior style, grooming, taste and a sense of the fitness of things. | Well-drossed and neet. | Nest, but not p | erticularly | Intermittently careless. | Slovenly and untidy. |
| S. Personality: Externa | il manneriems ecoasiously o | r unconsciously adop | ted in meetin | g situations. | |
| Highly Satisfactory | Above Average | (Ave | | Below Average | Unmtisfactory |
| Radiant, confident, poised, | Pleamat, forceful. | Acceptable. | | III at ease, not too forceful. | Negative, colorless person. |
| and sourteous. | | | | | |

Unsatisfactory Cooperative. Follows suggestions rather faithfuily.

10. Initiative: Desire and ability to introduce a new course of action.

Seeks and initiates for himself additional tasks. Ofton originates actions which contribute to miti-factory completion of job.

Occasionally uncooperative. Reluctant to help others.

Difficult to handle. Cooperates when he has to.

Below Average -Rarely suggests, follows

Unantiefactory Needs detailed instructions.

UNITED STATES DEPARTMENT OF JUSTICE Immigration and Naturalization Service

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| increase in performance of duties and Service mission and distribus a positive interest in performance of duties and Service mission and distribus and Service mission duties and service mission duties. 12. Adaptability: Quickness to adjust to new situations-encouraged display. Above Average Rather quick to absorb new material and adjust to changes fast enough to changes or to learn new duties: becomes confused easily. 13. Oral expression: Abbility to express self orally. Highly Satisfactory Above Average Nothing about his missing about his missing for duty. Highly Satisfactory Above Average Nothing about his missing for duty or destribution meserial. Highly Satisfactory Above Average Nothing about his missing for duty. Highly Satisfactory Above Average Nothing about his missing for duty. Above Average Product usually acceptable but not distinctively good. If a Punctuality: Promptises in reporting for duty. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing about his missing for duty written meserial. Highly Satisfactory Above Average Nothing above his missing for duty | 45 | | FOIA(b |)(/) - (C) | |
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| Highly Satisfactory ***us a professional attitude ***Exhibits above average Exhibits above average Exhibits above average Exhibits above average Interest in performance of ***Interest in and interest ** | | es To-Altitude Towards Service | \bullet \hat{I}_1^0 | | |
| Taxon professional artitude foreign and deploy a positive stratude foreign and deploy and d | Mahlu Casinfananu | <i></i> | 1 ; | Below Average | Unentinfactory |
| increase in performance of Service masson and duries and Service masson and duries and Service masson and duries and Service masson and managements. 12. Adaptability: Quickness to adjust to adjust to adjust to change of the adjust to adjust to change of the adjust to the adjust to change of the adjust to change of the adjust to the adjust to the adjust to a | | | | | Hus no interest in perform- |
| Highly Satisfactory Above Average Below Average Average Unantifactory Average Unantifactory Above Average Averag | and displays a positive | interest in performance of | Service mission and duties | musein and indifference to | ing duties or Service mission |
| Highly Satisfactory Exceptionally fast to adjust to changes are consumed to changes and adjust to changes for some part of the part of th | nt erest | duties and Service manor | , 1 , 1 | aasign men ts | |
| Highly Satisfactory Above Average Active active only and adjust to changes on the service of and adjust to changes on the service of services of services of service of services on the service of service on the service on the service on the service of service on the service on the service on the service of service on the service of service on the service of service on the service on the service on the service of service on the service on the service of service on the service on the service on the service of service on the service on the service of service on the s | 12 Adambility: Onicha | en to adjust to new structions. | encountries of the | * | 1 |
| Exceptionally fast to adjust on changed conditions. Rather quick to absorb now material and adjust to changes fast enough to changes for the part of changes or to learn new duties. 13. Oral expression: Ability to express self orally. Highly Satisfactory Above Average Speaks well, good vocabulary. Above Average Nothing shout his manner of speech habits. 14. Writing Ability: Skill in preparing reports and other required written enables. 14. Writing Ability: Skill in preparing reports and other required written meanful. Highly Satisfactory Januaria ability in written and adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes or to learn new duties. Rather slow to adjust to changes for learn new duties. Rather slow to adjust to changes for to learn new duties. Rather slow to adjust to changes for learn new duties. Rather slow to adjust to changes for learn new duties. Rather slow to adjust to changes for learn new duties. Rather slow to adjust to changes for learn new duties. Rather slow to adjust to changes for learn new duties. Rather slow Average Reports for duty believe than surger spects and or surger slowers average. Reports for duty believe than surger for | | | | | |
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| Instead ability to express houghts and feelings: lary. Speaks well, good vocabulary of speech that is descriptive or digitalities. 14. Writing Ability: Skill in preparing reports and other required written meserial. Highly Satisfactory Above Average Product usually acceptable them standpoint of competition, grammer of special correct remains always reports for duty. Highly Satisfactory Above Average Product usually acceptable but not distinctively good. or competition, grammer of competition, grammer of special due to one or more serious organization of naturals: grammer or spelling errors. 18. Punctuality: Promptness in reporting for duty. Highly Satisfactory Above Average A | 13. Oral expression: Abii | ity to express self crally. | | | |
| Interpretation of second contents of pool assert present that the description of pool assert present presen | Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| It writing Ability: Skill in preparing reports and other required written meserial. Highly Satisfactory Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Above Average Average Above Average Above Average Above Average Below Average Unsatisfactory Above Average Average Average Average Average Average Average Average Below Average Unsatisfactory Above average, Below Average Ave | | | | Careless speech habits. | |
| Highly Setisfactory Above Average Average Product nearly shows a segmental ability in written grandy incomplete from standapoint of competition, grammer, real well ergenised: correct remainer, almost always nearly shows a verage in major phases of the job. Highly Setisfactory Above Average Average Product usually acceptable but not distinctively good. From the valuation: Typical performance of job sepects. Above Average Average Product usually acceptable but not distinctively good. From the time average rejects based on incompleteness: organization of material: grammer or spelling errors. Figh Product nearly always acceptable but not distinctively good. From the time average rejects based on incompleteness: organization of material: grammer or spelling errors. Figh Product nearly always acceptable but not distinctively good. From the time average rejects based on incompleteness: organization of material: grammer or spelling errors. From the time average rejects based on incompleteness: organization of material: grammer or spelling errors. From the time average rejects based on incompleteness: organization of material: grammer or spelling errors. Reports for duty burely on time: occasionally late. From the time average rejects based on incompleteness: organization of material: grammer or spelling errors. Reports for duty barely on time: occasionally late. From the time average rejects based on incompleteness: organization of material: grammer or spelling errors. Reports for duty burely on time: occasionally late. From the time average rejects organization of material: grammer or spelling errors. Reports for duty burely on time: occasionally late. From the time average rejects organization of material: grammer or spelling errors. Reports for duty burely on time: occasionally late. From the time average rejects on considerable and the product of time on time: occasionally late. From the time average rejects on considerable and the product of time. Average Balow Average Unantif | easter of good speech | lary. | | | speech defects. |
| Product searly always acceptable but not distinctively good. beard on incompleteness: of compatition, grammer, vocabulary and completeness. 15. Punctuality: Promptines in reporting for duty. Highly Satisfactory Above Average Above Average Average Average Average Average Reports for duty in time; so papers for duty well ahead of time. 16. Care and use of Services equipment: Above Average | | | | | |
| consisted incomplexations standpoint of composition, grammer, or composition, grammer, vocabularry; more of composition, grammer, vocabularry and complex sees. 15. Punctuality: Promptness in reporting for duty. Highly Sclinfactory Junys reports for duty voil ahead of time. 14. Care and use of Service equipment: Highly Sclinfactory Above Average Care and use of equipment above average. 17. Overall evaluation: Typical performance during this period in relations to suppose the decomposition of material: grammer or spelling errors. Description of material: grammer or spelling errors. Above Average Average Average Average Average Below Average Unsatisfactory Frequently reports for duty barely on time: occasionally late. Unsatisfactory Above Average Care and use of equipment above average. Above average Alage performance of job: requires considerable assistance. Highly Satisfactory Below Average Unsatisfactory Inadequate performance of job: requires considerable assistance. Highly Satisfactory Below Average Unsatisfactory Unsatisfactory Inadequate performance of job: requires considerable assistance. Highly Satisfactory Below Average Unsatisfactory Above Average Unsatisfactory A | | | | | |
| weath well erganized: correct weeklery ness. 18. Punetuality: Promptness in reporting for duty. Highly Setisfactory Above Average Aver | | ceptable from standpoint | | | due to one or more serious |
| 15. Punctuality: Promptness in reporting for duty. Highly Setisfactory Above Average Reports for duty in time to preparate for duty well alseed of time. 14. Care and use of Service equipment: Highly Setisfactory Above Average Average Average Average Average Average Average Average Average Limited performance of job: requires considerable ameriance. 18. Mincellaneous factors influencing performs. :s: Highly Satisfactory Above Average Highly Satisfactory Above Average Average Average Average Average Below Average Unsatisfactory Average Unsatisfactory Abuses equipment and use it unproperly. Average Below Average Unsatisfactory Abuses equipment and use it unproperly. Average Below Average Unsatisfactory Abuses equipment of the job. Highly Setisfactory Above Average Average Average Below Average Unsatisfactory Limited performance of job: requires considerable assetance. Highly Satisfactory Below Average Unsatisfactory Abuses equipment of the job. Highly Satisfactory Average Below Average Unsatisfactory Inadequate performance of job: requires considerable assetance. Highly Satisfactory Below Average Unsatisfactory Unsatisfactory Unsatisfactory Unsatisfactory Unsatisfactory Unsatisfactory Unsatisfactory Unsatisfactory | | | , 1 | | Causes. |
| 15. Punctuality: Promptness in reporting for duty. Highly Setisfactory Above Average Average Average Average Average Average Reports for duty barely on time: occasionally late. 14. Care and use of Service equipment: Highly Setisfactory Above Average A | | | j i | grammar or spensing errors. | |
| Highly Satisfactory Above Average Usually reports for duty well ahead of time. 16. Care and use of Service equipment: Highly Satisfactory Above Average Above Average Care and use of equipment: above average. 17. Overall evaluation: Typical performance during this plant of its use. 18. Highly Satisfactory Above Average Average Average Below Average Unsatisfactory Inadequate performance of job. Below average Unsatisfactory Unsatisfactory Unsatisfactory Unsatisfactory | ee of errors. | * | <i>i</i> 1 | | |
| Description of the composition | 15. Punctuality: Prompts | nous in reporting for duty. | | | ¥ |
| 16. Care and use of Service equipment: Highly Setisfactory Above Average Above average. Above average. Above average. Above average. 17. Overall evaluation: Typical performance during this period in relation to demonstrated unusual Above average in majority of job aspects. 18. Miscellaneous factors influencing performs: :e: 18. Miscellaneo | Highly Setisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Highly Setisfactory Above Average Accessionally careless with equipment and use it improperly. 17. Overall evaluation: Typical performance during this pleriod in relation to demands of the job. Highly Setisfactory Above Average Below Average Unsatisfactory Inadequate performance of job: requires considerable assistance. 18. Miscellaneous factors influencing performs: is: Highly Setisfactory Below Average Unsatisfactory Inadequate performance of job: requires considerable assistance. Highly Setisfactory Setisfactory Unsatisfactory Unsatisfactory Unsatisfactory | | | Reports for duty in time to prepare for day's work: | | Frequently reports for duty |
| Above average at demonstrated unusual of job aspects. 18. Miscellaneous factors influencing pairforms: 2: 18. Miscellaneous factors influencing pairforms: 2: 18. Miscellaneous factors influencing pairforms: 2: 18. Personal conduct. | 16. Care and use of Service | :e equipment: | | * | |
| it improperly. 17. Overall evaluation: Typical performance during this period in colation to demands of the job. Highly Satisfactory Above average Above | Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Highly Satisfactory Above Average Average Average Average Average Average Below Average Unsatisfactory Inadequate performance of job: requires considerable assistance. 18. Miscellaneous factors influencing performs: 4: Highly Satisfactory Below Average Unsatisfactory Inadequate performance of job: requires considerable assistance. Highly Satisfactory Below Average Unsatisfactory Unsatisfactory Unsatisfactory | wipment and highly pro- | | ment. Does not abuse of | | Abuses equipment and uses it improperly. |
| Highly Setisfactory Above Average Adequately performs all Limited performance of job: requires considerable amustance. Above average in majority of job aspects. Adequately performs all Limited performance of job: requires considerable amustance. Adequately performance of job: requires considerable amustance. Highly Satisfactory Satisfactory Unsatisfactory Unsati | 17. Overall evaluation: T | ypical performance during this | period in rolation to demands | of the job. | ar Ar |
| Above average in majority of job aspects. 18. Miscellaneous factors influencing performs: e: 18. Mealth. 18. Personal conduct. | | | | | linestidactory |
| ### Parsonal conduct. of job aspects. major-planes of work, job: requires considerable job. amstance. Highly Satisfactory , Satisfactory Unsatisfactory Highly Satisfactory Unsatisfactory Unsatisfacto | | | | | |
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| a. Health. b. Personal conduct. | 18. Mincellaneous factors | influencing performs: :6: / | Highly Satisfactory | Setisfactory | Unsatisfactory |
| | a. Health. | ,1 | i | | |
| c. Physical ability to do jub. | b. Personal conduct. | i | | | |
| | c. Physical ability to | do jub. | | | |
| | | 1 | 1 | | |
| | 20. During amind source | t bu this make makes to serious | - - - - - - - - | | Una dealload |
| 26. During period coursed by this protect professional transferred by the protection of the professional transferred by the protection of the professional transferred by the protection of the protection of the professional transferred by the protection of the professional transferred by the protection of the protecti | -a. cent based count | oy the rates games a perior | mance: Mas improved | Little or so change | ries decimed |
| 20. During period covered by this rating trainee's performance: Has improved Little or so change Has declined | 21. Retention (is) (is not) | recommended. | }- | | |
| 20. During period covered by this rating trainee's performance: Has improved Little or no change Has declined 21. Retention (is) is not) recommended. | 22 Comments: Indiana | | | | |
| 21. Retention (is) (is not) recommended. | ss. Comments. Indicate | item to which comment applie | s. | | |
| | | 1 | | | |
| 21. Retention (is) is not) recommended. 22. Comments: Indicate item to which comment applies. | 14 NOTOBUR | efuto 1 | *9 | | |
| 21. Retention (is) is not) recommended. 22. Comments: Indicate item to which comment applies. | . , , | 1 | | | |
| 21. Retention (is) (is not) recommended. | | | 1.4 | | |
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| 21. Retention (is) (is not) recommended. 22. Comments: Indicate item to which comment applies. | PO 881-913 | | | | |
| 21. Retention (is) is not) recommended. 22. Comments: Indicate item to which comment applies. | 1CAN | | | | |

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| TRAINFF'S NAME AND T | | migration TAHON_ | - | |
| !] | | spector | | |
| PERIOD C | OVERED BY THIS REPORT To (incl | | REPARED BY | THIE Supervisor |
| | TO (BIC) | <u>usve</u>) | | Immigration |
| - | | | | Inspector |
| ITEM 22, INCLUDING BASI | S FOR ANY UNSATISFACTO | | LEARLY DEPICTS THE TRA | IINEE. MAKE COMMENTS IN |
| 1. Spanish Language: A Highly Satisfactory | bility to communicate in the la Above Average | Average | Below Average | Unsatisfactory |
| Exceptional mastery and fluency of all phases of language | Thorough knowledge and fluency | Adequate knowledge of language and fluency. | Week in knowledge and fluency. | Inadequate knowledge and fluency to communicate. |
| 2. Knowledge and applic | estion of immigration and natio | onality laws: | | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Exceptional knowledge and mastery of all phases of immigration laws. | Thorough knowledge of practically all phases of immigration laws. | Adequate knowledge of all phases of immigration laws. Weak in knowledge of some phases of immigration laws. | | Insdequate comprehension of provisions of immigration laws. |
| 3. Knowledge of Job: 1 | Familiarity with procedures and | techniques required in the wor | rk of the traines. | |
| Highly Satisfactory | Above Awarage | Average | Below Average | Unsatisfactory |
| Exceptional mastery of all phases of work. | Thorough knowledge of practically all phases of work. | Adequate knowledge of all phases of work. | Week in knowledge of some phases of work. | Inadequate comprehension of job requirements. |
| 4. Judgment: Exercise | of good judgment to arrive at a | ound conclusions and decisions | based on available facts. | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Uses sound judgment, reaches conclusions logi- cally and rapidly. | Generally grasps situation and draws correct conclusions, uses good common sense. | Usually reacted conclusions based on concrete facts, learns from experience. | Makes immature decisions, often "jumps to conclusions". | Seriously lacking in good judgment, has no sense of proportion, rash. |
| 5. Ability to perform, e | xecute, and achieve assigned ta | k r | | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Completes assignments in the shortest time possible. | Completes assignments in unusually short time. | Completes assignments in ressonable time. | Slow in completing amign- ments. | Takes a long time to accomplish little. |
| 6. Acceptance of Respo | asibility: A willingness to assu | me duties. | | |
| Highly Satisfactory | Above Average | Average | Below Average | Unestiefactory |
| Greatest possible sense of responsibility. | Very willing. | Accepts, but does not seek responsibility. | Does assigned tasks reluctantly. | Irresponsible. |
| 7. Appearance: Outwar | rd impressions made by the trai | inee, as appropriate consider co | mpliance with uniform regulati | ons. |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Superior style, grooming, taste and a sense of the fitness of things. | Well-dressed and nest. | Nest, but not particularly striking. | t particularly Intermittently careless. Slovenly as | |
| 8. Personality: Externa | il mannerisms consciously or u | nconsciously adopted in meetin | g situations. | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Radiant, confident, poised, and courteous. | Pleasant, forceful. | Acceptable. | III at ease, not too forceful. | Negative, colorless person. |
| 9. Cooperativeness: Ap | preciation of collective action | for mutual or common benefit. | | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Greatest possible coopera- tiveness. | Very cooperative. Displays wholesome attitude. | Cooperative. Follows suggestions rather faithfully. | Occasionally uncoopera- tive. Rejuctant to help others. | Difficult to handle. Cooperates when he has to. |
| 10. Initiative: Desire and | d ability to introduce a new co | | | |
| Highly Satisfactory | · Above Average | Average | Below Average | Unsatisfactory |
| Seeks and initiates for himself additional tasks. | Often originates actions which contribute to mis- factory completion of job. | Progressive, RES Reconstry drive. | Rarely suggests, follows precedent. | Needs detailed instructions. |

UNITED STATES DEPARTMENT OF JUSTICE Immigration and Naturalization Service

AMERICANO. 10-1-741N OVERSIGHT

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11. Interest in Job - Refers To Attaude Towards Service Above Average AVEFRE Below Average Unsatisfactory Highly Satisfactory Has a professional attitude Positive attitude toward Latte interest in Service Hus no interest in perform-Exhibits above sverage Service masion and duties ing duties or Service mission interest in performance of mission and indifference to and displays a positive sangnments. duties and Service mason interest 12. Adaptability: Quickness to adjust to new situations-encountered on job. Below Average (Average Highly Satisfactory Above Average Unsatisfactory Rather quick to absorb new "Catches on" and adjusts Exceptionally fast to adjust Rather slow to adjust to Very slow to adjust to changes or to learn new material and adjust to to changes fast enough to to changed conditions. changes or to learn new serform work mainfactorily. chenges. duties. I duties: becomes confused essilv. 13. Oral expression: Ability to express self orally. Above Average Highly Satisfactory Average Below Average Unsatisfactory Unusual ability to express Speaks well, good vocabu-Nothing about his manner Careless speech habits. Inarticulate or has serious thoughts and feelings: lary. of speech that is descriptive speech defects. tester of good speech techniques. 14. Writing Ability: Skill in preparing reports and other required written meserial. Highly Satisfactory Above Average Average Below Average Unsatisfactory Unusual ability in written Product nearly always ac-Product usually acceptable More than average rejects High incidence of rejects ceptable from standpoint but not distinctively good. beard be incomplete expression: rarely incomdue to one or more serious te: fine vombu YY: M of come organization of material: CAMAGE. serial well organized: correct vocabulary and completegrammer or spelling errors. BOST AlWays r. alı 15. Punctuality: Promptness in reporting for duty. Highly Satisfactory Above Average Below Average Unestinfactory Average Always reports for duty Usually reports for duty well sheed of time. Reports for duty in time to Reports for duty barely on Frequently reports for duty prepare for day's work. time: occasionally late. late. 14. Care and use of Service equipment: Highly Satisfactory Above Averege Average Below Average Unsatisfactory Occasionally careless with Takes exceptional care of Care and the of squip Adequately cares for equip-Abuses equipment and uses equipment and highly proabove average. ment. Does not abuse or it improperty. ficient in its use. we equipment improperly. 17. Overall evaluation: Typical performance during this period in relation to domands of the job. Highly Satisfactory Above Average AVERE Below Average Unsatisfactory Has demonstrated unusual Adequately performs all nited performance of Above average in majority inadequate performance of ability as an officer. sejor phases of work. job requires considerable of job aspects. job. ametance. 18. Miscellaneous factors influencing performs. ::: Highly Setisfactory Setisfactory Unsatisfactory a. Health. b. Personal conduct. c. Physical ability to do jub. 19. Type of duties performed by trainee during period covered by this evaluation: primary inspections & adjudications Has improved 20. During period covered by this rating trainer's performance: Little or no change Has declined 21. Retention (is) (is Tell recommended. \$ 14 not rested 22. Comments: Indicate item to which comment applies. (Signature of Trainee) (Date) 6PO #81-813



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| [1 | | | | NODALIONALI ALI OLIVI | |
| TRAINEE'S NAME AND T | | magration : | STATION | | |
| PERIOD | OVERED BY THIS REPORT | | REPORT PI | REPARED BY | TITLE Supervisor |
| From | To (incl | uaive) | 7 | | Immigration |
| | | | 4 | | Inspector |
| | N IN EACH ITEM WHICH. I | | N. MOST | LEARLY DEPICTS THE TRA | INEE. MAKE COMMENTS I |
| ITEM 22, INCLUDING BAS | IS FOR ANY CHSATISFACIO | JAT KALINGS. | | | |
| 1. Sonaich Language: A | bility to communicate in the le | MOCUACO. | | | |
| Highly Setisfactory | Above Average | | | Below Average | Unsatisfactory |
| Exceptional mastery and | Thorough knowledge and | Average | | Week in knowledge and | inadequate knowledge and |
| fluency of all phases of language | Nuescy | language and flue | | fluency. | fluency to communicate. |
| | cation of immigration and natio | , | | | |
| | | | | Balana America | !!assalada |
| Highly Satisfactory Exceptional knowledge and | Above Average Thorough knowledge of | Adequate knowle | | Below Average Weak in knowledge of some | Unsatisfactory Inadequate comprehension |
| mastery of all phases of | practically all phases of | phases of immigra | | phases of immigration laws. | of provisions of immigration |
| immigration laws. | immigration laws. | | | | laws. |
| | Familiarity with procedures and | | | | |
| Highly Satisfactory Exceptional mastery of | Above Average Thorough knowledge of | Adequate knowledge of all Weak in knowledge of some | | | Unsatisfactory Inadequate comprehension |
| all phases of work. | practically all pleases of work. | phases of work. phases of work. | | | of job requirements. |
| A ludermann Everales | - | | . 4 . 4 1 . 1 | s been done and Makita Bassa | |
| | of good judgment to arrive at a | | | | |
| Uses sound judgment, | Above Average Generally grasps situation | Usually reaches c | | Below Average Makes immature decisions. | Unentisfactory Seriously lacking in good |
| reaches conclusions logi- | and draws correct conclu- | based on concrete | facts. | often "jumps to conclu- | judgment, has no sense of |
| cally and rapidly. | sions, uses good common sense. | learns from exper | ience. | sons". | proportion, rash. |
| 5. Ability to perform, e | zocute, and achieve assigned ta | sks: | _ | | |
| Highly Satisfactory | Above Average | Average | .) | Below Average | Unentiefactory |
| Completes assignments in | Completes amignments in | Completes assignments in | | Slow in completing smign- | Takes a long time to accom- |
| the shortest time possible. | unusually short time. | ressonable time. | | ments. | plick little. |
| e. Acceptance of Keeps Highly Satisfactory | Above Average | | _ | Below Average | Unatinfactory |
| Greatest possible sense of | Very weller | Average Accepts, but does | | Does assigned tasks | Irresponsible. |
| responsibility. | • | responsibility. | | reluctantly. | |
| 7. Appearance: Outwa | rd impressions made by the train | inee, as appropriate | consider co | empliance with uniform regulati | ons. |
| Highly Setisfactory | Above Average | Average Below Average | | Below Average | Unsatisfactory |
| Superior style, grooming, taste and a sense of the fitness of things. | Well-dressed and nest. | Nest, but not par striking. | ticularly | Intermittently careless. | Slovenly and untidy. |
| | 1 | | ul la = | e eltretions | |
| | il manacrisms consciously or us | | | | Unsatisfactory |
| Radiant, confident, poised, | Pleasas, forceful. | Averag | | Below Average III at ease, not too forceful. | Negative, coloriess person. |
| and sourteous. | | | | | • |
| 9. Cooperativeness: Ap | preciation of collective action | for mutual or comm | non benefit | • | |
| Highly Satisfactory | Above Average | Averag | • | Below Average | Unsatisfactory |
| Greatest possible coopera- | Very cooperative. Displays wholesome attitude. | Cooperative. Follogestions rather fa | | Occasionally uncoopera- tive. Reluctant to help | Difficult to handle. Cooperates when he has to. |
| 10 feitieten Barier | d ability to introduce a new co | uran of setton | | others. | |
| Highly Setisfactory | Vpone Vande | AMIN | | Below Average | Unsatisfactory |
| Seeks and initiates for | Often originates actions | Progressive, has n | ecomary | Rarely suggests, follows | Needs detailed instructions. |
| himself additional tasks. | which contribute to main- factory completion of job. | drive. | | procedent. | |

UNITED STATES DEPARTMENT OF JUSTICE Immigration and Naturalization Service

| . · · · · · · · · | | FC | OIA(b)(6) | |
|---|--|---|---|--|
| " " | | FC | DIA(b)(7) - (C) | |
| II Interest in Inh - Bol | ers To Attitude Towards Service | :• | | |
| | , | 1 | | |
| Highly Satisfactory | Ypone Vineste | Average | Below Average | Unsatisfactory |
| las a professional attitude nd displays a positive iterest | Exhibits above average interest in performance of duties and Service mission | Positive attitude toward 1 Service mission and duties | Little interest in Service mission and indifference to assignments | Hus no interest in perform- ing duties or Service massion |
| 12. Adaptability: Quick: | ness to adjust to new situations | encountered on job. | * | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| xceptionally fast to adjust | Rather quick to absorb new | "Catches on" and adjusts | Rather slow to adjust to | Very slow to adjust to |
| o changed conditions. | material and adjust to changes. | to changes fast enough to perform work satisfactorily | changes or to learn new duties. | changes or to learn new duties; becomes confused easily. |
| 13. Oral expression: Abi | lity to express self orally. | , ' | | |
| Highly Satisfactory | (Above Average | Average | Below Average | Unsatisfactory |
| Unusual ability to express houghts and feelings; master of good speech achniques. | Speaks well, good vocabu- lary. | Nothing about his manner of speech that is descriptive or distinctive. | Careless speech habits. | Inarticulate or has serious speech defects. |
| 14. Writing Ability: Skil | l in preparing reports and other | required written material. | 1 | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Unusual ability in written expression: rarely incom- elete: fine vocabulary: ma- erial well organised: correct grammar, almost always | Product nearly always ac- ceptable from standpoint of composition, grammer, vocabulary and complete- ness. | Product usually acceptable but not distinctively good. | More than average rejects based on incompleteness; organization of material; grammar or spelling errors. | High incidence of rejects due to one or more serious causes. |
| ree of errors. | | 1 | 1 | |
| 15. Punctuality: Prompt | mess in reporting for duty. | 1 | i | |
| Highly Setisfactory | Above Average | Average | Below Average | Unsatisfactory |
| liways reports for duty well shead of time. | Usually reports for duty well ahead of time. | Reports for duty in time to prepare for day's work. | Reports for duty barely on time; occasionally late. | Frequently reports for duty late. |
| 16. Care and use of Servi | ice equipment: | 1 | 1 | * |
| Highly Satisfactory | Above Average | Average | Below Average | Unsetisfactory |
| Takes exceptional care of equipment and highly pro- ficient in its use. | Care and use of equipment above average. | Adequately cares for equipment. Does not abuse or use equipment improperly. | Occasionally careless with equipment. | Abuses equipment and uses it improperly. |
| 17. Overall evaluation: 1 | Typical performance during thi | s period in relation to demand: | of the job. | |
| Highly Setimactory | Above Average | Average | Below Average | Unsatisfactory |
| Has demonstrated unusual bility as an officer. | Above average in majority of job aspects. | Adequately performs all major phases of work | Limited performance of jqb: requires considerable assistance. | Inadequate performance of job. |
| 18. Miscellaneous factors | influencing parforms. 8: | 1 | 1. | |
| a. Health. | | Highly Satisfactory | 1 Setisfactory | Unsatisfactory |
| b. Personal conduct. | | V : | | |
| c. Physical ability to | | V | | |
| 19. Type of duties perfo | rmed by trainee during period | covered by this evaluation: | rimary inspections | s adjudications |
| | | I | | |
| 20. During period covere | ed by this rating trainer's perfo | rmance: Has improve | Little or no chang | te |
| 21. Retention (is) (is and | | | *i | |
| | titem to which comment appli | .#1 & 14 Not | refled | |
| · - | | | 1 | |
| 1 | | | | |
| | | | | |
| | Signature of Trainee) | (Date) | Signature of Rate | r) (Date) |

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| ! | יייייייייייייייייייייייייייייייייייייי | NCV EVALUATION OF B | | CO F |
| 1 | ``, | | ROBATIONARY APPOINT | EE (35-3 |
| TRAINEE'S NAME AND T | | migration station | | |
| PERIOD C | OVERED BY THIS REPORT | | REPARED BY | TITLE Supervis |
| From | To (incl | | RELAKED 81 | Immigration |
| / | | | | Inspector |
| CIRCLE THE DESCRIPTION | N IN EACH ITEM WHICH. | IN YOUR OPINION. MOST | LEARLY DEPICTS THE TRA | INEE. MAKE COMMENT |
| ITEM 22. INCLUDING BAS | IS FOR ANY UNSATISFACTO | DRY RATINGS. | | |
| | billon on any marianta in the L | | | |
| | bility to communicate in the l | | | • |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Exceptional mastery and fluency of all phases of language | Thorough knowledge and fluency | Adequate knowledge of language and fluency. | Week in knowledge and fluency. | inadequate knowledge an fluency to communicate. |
| 2. Knowledge and appli | cation of immigration and natio | onality laws: | | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Exceptional knowledge and | Thorough knowledge of | Adequate knowledge of all | Week in knowledge of some | Inadequate comprehense |
| mastery of all phases of immigration laws. | practically all phases of immigration laws. | phases of immigration laws. | phases of immigration laws. | of provisions of immigrations. |
| 3. Kaowiedae of Joh: 1 | Familiarity with procedures and | techniques required in the un- | rk of the trainer. | |
| Highly Satisfactory | Above Average | Average | Below Average | Unestisfactory |
| Exceptional mastery of | Thorough knowledge of | Adequate knowledge of all | Week in knowledge of some | Inadequate comprehense |
| all phases of work. | practically all phases of work. | phases of work. | phases of work. | of job requirements. |
| 4. Judgment: Exercise Highly Satisfactory | of good judgment to arrive at a Above Average | Average | besed on available facts. Below Average | Unentiefectory |
| Highly Satisfactory Uses sound judgment. | Above Average Generally grasps situation | Average Usually reactive conclusions | Bolow Average Makes immature decisions, | Seriously lacking in good |
| Highly Satisfactory | Above Average Generally grasps situation and draws correct concisions, uses good common | Average | Below Average | Seriously lacking in good |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly, | Above Average Generally grasps situation and draws correct conclusions, uses good common sense. | Usually resches conclusions based on concrete facts, learns from experience. | Below Average Makes immature decisions, often "jumps to conclu- | Seriously lacking in good judgment, has no sense of |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. S. Ability to perform, a | Above Average Generally grasps situation and draws correct concis- tions, uses good common sente. zocute, and achieve assigned ta | Usually reaches conclusions based on concrete facts, learns from experience. | Below A variga Makes immature decisions, often "jumps to conclusions". | Seriously lacking in good judgment, has no sense of proportion, rash. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly, | Above Average Generally grasps situation and draws correct conclusions, uses good common sense. zocute, and achieve assigned ta Above Average | Usually reaches conclusions based on concrete facts, learns from experience. | Below Average Makes immature decisions, often "jumps to conclu- | Seriously lacking in good judgment, has no sense of proportion, rask. Unestinfactory |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. 5. Ability to perform, a Highly Satisfactory | Above Average Generally grasps situation and draws correct concis- tions, uses good common sente. zocute, and achieve assigned ta | Usually reaches conclusions based on concrete facts, learns from experience. | Below Average Makes immeture decisions, often "jumps to conclusions". Below Average | Seriously lacking in good judgment, has no sense of proportion, rask. Unestinfactory |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. 5. Ability se perform, a Highly Satisfactory Completes assignments in the shortest time possible. | Above Average Generally grasps situation and draws correct contin- tions, uses good common sente. zocute, and achieve assigned ta Above Average Completes assignments in | Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow in completing assign- | Seriously lacking in good judgment, has no sense of proportion, rask. Unestimatory Takes a long time to accopian little. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. S. Ability to perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo | Above Average Generally grasps situation and draws correct concissions, uses good common sense. xecute, and achieve assigned to Above Average Completes assignments in unusually short time. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reaconable time. Average | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow in completing assignments. Below Average | Seriously lacking in good judgment, has no sense of proportion, rask. Unsatisfactory Takes a long time to see plish little. Unsatisfactory |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. S. Ability se perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo | Above Average Generally graspe situation and draws correct concissions, uses good common sense. Execute, and achieve sesigned to Above Average Completes assignments in unusually short time. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. | Below Average Makes immeture decisions, often "jumps to conclusions". Below Average Slow is completing assignments. | Seriously lacking in good judgment, has no sense of proportion, rask. Unestimatory Takes a long time to accopian little. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. 5. Ability so perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo Highly Satisfactory Greatest possible sense of responsibility. | Above Average Generally grasps situation and draws correct conclusions, uses good common sense. zecute, and achieve assigned to Above Average Completes assignments in unusually short time. Above Average Very willing. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. Accepts, but does not seek responsibility. | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow is completing assignments. Below Average Does assigned tasks | Seriously lacking in good judgment, has no sense of proportion, rask. Unestinfactory Takes a long time to see plich little. Unestinfactory Irresponsible. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. 5. Ability so perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo Highly Satisfactory Greatest possible sense of responsibility. | Above Average Generally grasps situation and draws correct conclusions, uses good common sense. zecute, and achieve assigned to Above Average Completes assignments in unusually short time. Above Average Very willing. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. Accepts, but does not seek responsibility. | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. | Seriously lacking in good judgment, has no sense of proportion, rask. Unestinfactory Takes a long time to see plich little. Unestinfactory Irresponsible. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. S. Ability se perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo Highly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outwas | Above Average Generally grasps situation and draws correct concissions, uses good common sense. Execute, and achieve assigned to Above Average Completes amignments in unusually short time. Above Average Very willing. | Average Usually resches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. Average Accepts, but does not seek responsibility. | Below Average Makes immeture decisions, often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks rejuctantly. | Seriously lacking in good judgment, has no sense of proportion, rask. Unsatisfactory Takes a long time to seeo plan little. Unsatisfactory Irresponsible. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. 5. Ability to perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo Highly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outwas Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. | Above Average Generally grasps situation and draws correct conclisions, uses good common senter. Execute, and achieve assigned to Above Average Completes assignments in unusually short time. Above Average Very willing. In impressions made by the training and impressions made by the training and achieve Average. | Average Usually reaches conclusions based on concrete facts, learne from experience. Average Completes satignments in reasonable time. Accepts, but does not seek responsibility. Ince, as appropriate consider converge. Average Nest, but not particularly striking. | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. compliance with uniform regulations are luctantly. Below Average Intermittently careless. | Seriously lacking in good judgment, has no sense of proportion, rask. Unsatisfactory Takes a long time to accoplish little. Unsatisfactory Irresponsible. Ons. Unsatisfactory |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. 5. Ability se perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo Highly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outwas Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. 8. Personality: Externs | Above Average Generally grasps situation and draws correct conclisions, uses good common sente. Execute, and achieve assigned to Above Average Completes assignments in unusually short time. Above Average Very willing. Above Average Well-dressed and nest. | Average Usually reaches conclusions based on concrete facts, learne from experience. Average Completes satignments in reasonable time. Accepts, but does not seek responsibility. Ince, as appropriate consider converge. Average Nest, but not particularly striking. | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. compliance with uniform regulations are luctantly. Below Average Intermittently careless. | Seriously lacking in good judgment, has no sense of proportion, rask. Unsatisfactory Takes a long time to accoplish little. Unsatisfactory Irresponsible. Ons. Unsatisfactory |
| Highly Satisfactory Uses sound judgment, reaches conclusions logi- cally and rapidly. 5. Ability to perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respo Highly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outwas Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. | Above Average Generally graspe situation and draws correct concis- sions, uses good common sense. Above Average Completes assignments in unusually short time. Above Average Very willing. Above Average Weil-dressed and nest. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. The duties. Average Accepts, but does not seek responsibility. Ince, as appropriate consider consider constants. Average Nest, but not particularly saviking. | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow in completing amignments. Below Average Does amigned tasks rejuctantly. ompliance with uniform regulations below Average Intermittently careless. | Seriously lacking in good judgment, has no sense of proportion, rash. Unestimatory Takes a long time to seep plan little. Unestimatory Irresponsible. Ons. Unestimatory Slovenly and untidy. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logically and rapidly. 5. Ability se perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respondigly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outween Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. 8. Personality: External Highly Satisfactory Radient, confident, poised, and courteous. | Above Average Generally graspe situation and draws correct consistence, uses good common sense. Above Average Completes assignments in unusually short time. Above Average Very willing. Above Average Well-dressed and neet. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. The duties. Average Accepts, but does not seek responsibility. Inco, as appropriate consider converses, but not particularly striking. Average Average Acceptable. | Below Average Makes immature decisions. often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. benpliance with uniform regulations are luctantly careless. Intermittently careless. Below Average III at ease, not too forceful. | Seriously lacking in good judgment, has no sense of proportion, rash. Unestimatory Takes a long time to seep plan little. Unestimatory Irresponsible. Ons. Unestimatory Slovenly and untidy. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logically and rapidly. 5. Ability se perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respondigly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outween Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. 8. Personality: External Highly Satisfactory Radient, confident, poised, and courteous. | Above Average Generally graspe situation and draws correct concissions, uses good common sense. Above Average Completes assignments in unusually short time. Above Average Very willing. Above Average Well-dressed and nest. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Completes assignments in reasonable time. The duties. Average Accepts, but does not seek responsibility. Inco, as appropriate consider converses, but not particularly striking. Average Average Acceptable. | Below Average Makes immature decisions. often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. benpliance with uniform regulations are luctantly careless. Intermittently careless. Below Average III at ease, not too forceful. | Seriously lacking in good judgment, has no sense of proportion, rash. Unestimatory Takes a long time to accopian little. Unestimatory Irresponsible. Ons. Unestimatory Slovenly and untidy. Unestimatory Negative, colorless person |
| Highly Satisfactory Uses sound judgment, reaches conclusions logically and rapidly. 5. Ability so perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respondigly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outwas Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. 8. Personality: External Highly Satisfactory Radiant, confident, poised, and courteous. 9. Cooperativeness: Ap | Above Average Generally graspe situation and draws correct concis- sions, uses good common sense. Above Average Completes anignments in unusually short time. Above Average Very willing. Above Average Well-dremed and nest. Is mannerishes consciously or us (bove Average) Pleasant, forceful. | Average Usually reaches conclusions based on concrete facts, learns from experience. State Average Completes assignments in reasonable time. The duties. Average Accepts, but does not seek responsibility. Inco. as appropriate consider converge. Nest, but not particularly striking. Acceptable. Acceptable. for mutual or common benefit. | Below Average Makes immature decisions. often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. compliance with uniform regulations are luctantly careless. Below Average Intermittently careless. Below Average III at sam, not toe forceful. | Seriously lacking in good judgment, has no sense of proportion, rash. Unestinfactory Takes a long time to accopian little. Unestinfactory Irresponsible. One. Unestinfactory Slovenly and untidy. Unestinfactory Negative, colorless person Unestinfactory Difficult to handle. |
| Highly Satisfactory Uses sound judgment, reaches conclusions logically and rapidly. 5. Ability to perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respondigly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outwast Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. 8. Personality: External Highly Satisfactory Radiant, confident, possed, and courteous. 9. Cooperativeness: Ap Highly Satisfactory Greatest possible cooperativeness. | Above Average Generally graspe situation and draws correct concisions, uses good common sense. Above Average Completes anignments in unusually short time. Above Average Very willing. Above Average Well-dremed and nest. Is manneristic consciously or unusually short and nest. Above Average Very conjunctive action Above Average Pleasant, forceful. | Average Usually reaches conclusions based on concrete facts, learns from experience. Average Complete assignments in reasonable time. The duties. Average Accepts, but does not seek responsibility. Inco. as appropriate consider converge. Average Nest, but not particularly striking. Acceptable. for mutual or common benefit. Average Cooperative. Follows suggestions rather faithfully. | Below Average Makes immature decisions. often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. ompliance with uniform regulations are uniform regulations. Below Average Intermittently careless. Below Average III at same, not too forceful. Below Average Occasionally uncooperative. Rejuctant to help others. | Seriously lacking in good judgment, has no sense of proportion, rash. Unantisfactory Takes a long time to accopion little. Unantisfactory Irresponsible. Ons. Unantisfactory Slovenly and untidy. Unantisfactory Negative, coloriess person Unantisfactory Difficult to handle. Cooperates when he has in |
| Highly Satisfactory Uses sound judgment, reaches conclusions logically and rapidly. 5. Ability to perform, a Highly Satisfactory Completes assignments in the shortest time possible. 6. Acceptance of Respondigly Satisfactory Greatest possible sense of responsibility. 7. Appearance: Outwast Highly Satisfactory Superior style, grooming, taste and a sense of the fitness of things. 8. Personality: External Highly Satisfactory Radiant, confident, possed, and courteous. 9. Cooperativeness: Ap Highly Satisfactory Greatest possible cooperativeness. | Above Average Generally grasps situation and draws correct concis- sions, uses good common sense. Zecute, and achieve assigned to Above Average Completes assignments in unusually short time. Above Average Very willing, If impressions made by the training and meet, Above Average Well-dressed and nest, If mannerisms consciously or training and pressions of sellective action Above Average Very cooperative. Displays wholesome attitude. | Usually reaches conclusions based on concrete facts, learns from experience. State Average Complete satigaments in reasonable time. The duties. Average Accepts, but does not seek responsibility. Inco., as appropriate consider converge. Average Nest, but not particularly striking. Average Acceptable. for mutual or common benefit. Average Cooperative. Follows suggestions rather faithfully. | Below Average Makes immature decisions, often "jumps to conclusions". Below Average Slow in completing assignments. Below Average Does assigned tasks reluctantly. Enlow Average Intermittently careless. Below Average III at ease, not toe forceful. Below Average Occasionally uncooperative. Rejuctant to help | Seriously lacking in good judgment, has no sense of proportion, rash. Unentiefactory Takes a long time to accorplish little. Unentiefactory Irresponsible. Ons. Unsatisfactory Slovenly and untidy. Unsatisfactory Negative, colorless person Unantiefactory |

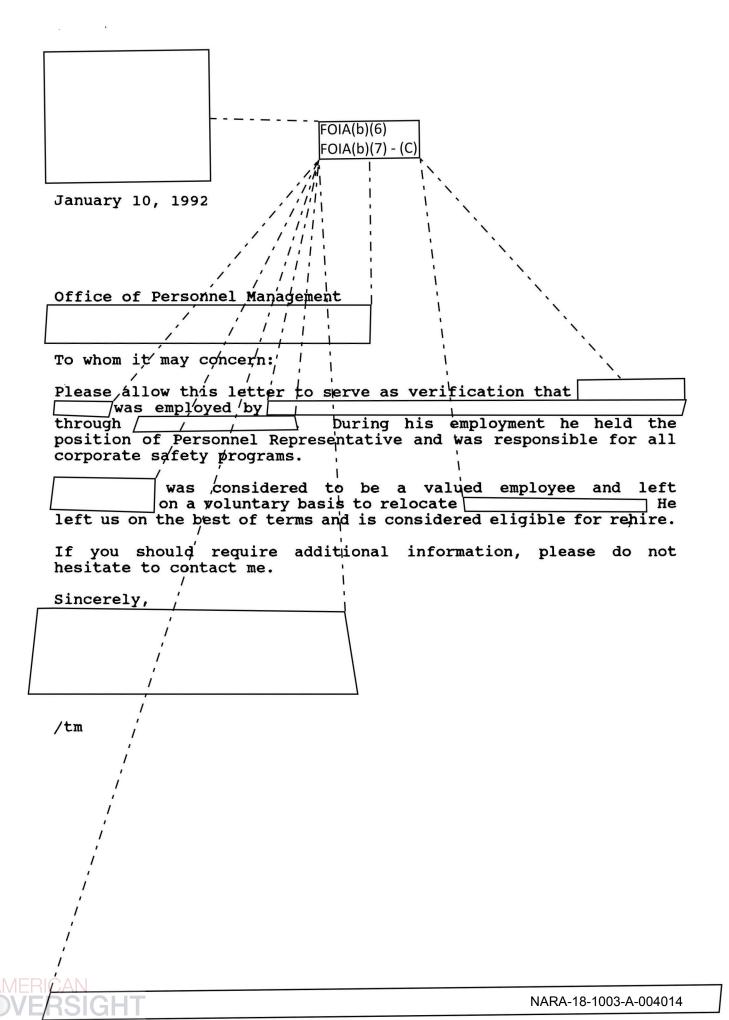
UNITED STATES DEPARTMENT OF JUSTICE Immigration and Naturaliz

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|--|--|---|---|---|
| r ž | | | FOIA(b)(7) - | <u>(C)</u> |
| • | | | 1 | |
| 11. Interest in Job - Ref | ers To Attitude Towards Service | • | į | |
| Highly Satisfactory | Above Average | Average | Belojiv Average | Unsatisfactory |
| Has a professional attitude and displays a positive interest | Exhibits above average interest in performance of duties and Service mission | Positive attitude toward Service mission and duties | Little interest in Service mission and indifference to assignments | Hus no interest in perform- ing duties or Service mission |
| 12. Adaptability: Quicks | ess to adjust to new situations | encountered on job. | 11 . | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Exceptionally fast to adjust to changed conditions. | Rather quick to absorb new material and adjust to changes. | "Catches on" and adjusts to changes fast enough to perform work satisfactorily. | Rather slow to adjust to changes or to learn new duties." | Very slow to adjust to changes or to learn new duties; becomes confused easily. |
| 13. Oral expression: Abi | lity to express self orally. | | ii II | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Unusual ability to express thoughts and feelings; mester of good speech techniques. | Speaks well, good vocabu- lary. | Nothing about his manner of speech that is descriptive or distinctive. | Careless speech habits. | Inarticulate or has serious speech defects. |
| 14. Writing Ability: Skill | l in preparing reports and other | required written material. | 11 | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Unusual ability in written expression; rarely incom- plets: fine wocabulary; ma- terial well organised; correct grammer, almost always | Product nearly always ac- ceptable from standpoint of composition, grammer, vocabulary and complete- ness. | Product usually acceptable but not distinctively good. | More than average rejects based on incompleteness: organization of material: grammar or spelling errors. | High incidence of rejects due to one or more serious causes. |
| tree of errors. | | 9.9 | 11 | |
| 15. Punctuality: Prompt | ness in reporting for duty. | | 11 | |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Always reports for duty well ahead of time. | Usually reports for duty well sheed of time. | Reports for duty in time to prepare for day's work. | Reports for duty barely on time; occasionally late. | Frequently reports for duty late. |
| 16. Care and use of Servi | co equipment: | | i i | 3. |
| Highly Satisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Takes exceptional care of equipment and highly pro- ficient in its use. | Care and the of equipment above average. | Adequately cares for equipment. Does not abuse or use equipment improperly. | Occasionally careless with equipment. | Abuses equipment and uses it improperty. |
| 17. Overall evaluation: 1 | ypical performance during this | period in relation to demands | , | |
| Highly Setisfactory | Above Average | Average | Below Average | Unsatisfactory |
| Has demonstrated unusual ability as an officer. | Above average in majority of job aspects. | Adequately performs all major phases of work. | Limited performance of job; requires considerable assistance. | Inadequate performance of job. |
| 18. Miscellaneous factors | influencing performs: :8: | Highly Satisfactory | I I Satisfactory | Unsatisfactory |
| s. Health. | | | 1 1 | |
| b. Personal conduct. | | | | |
| c. Physical ability to | do job. | | ' () | |
| 19. Type of duties perfor | med by trainee during period o | overed by this evaluation: PI | imary inspections | & adjudications |
| | d by this rating trainer's perfor | · ; | | |
| 21. Retention (is) is: 1605 |) recommended. | i | į ·. | |
| 22. Comments: Indicate | item to which comment applie | #1 \$14 Not | rated | * |
| · · | | | ! | |
| | | | | |
| . (3 | Signature of Trainee) | (Date) | ignature of Rate | (Date) |

AMERICAN OVERSIGHT

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| FOIA(b)(7) - (C) 1/20/92 | : |
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| PROBLEM WITH HIS ACCURACY OR RECONCILING RECEIPTS. | A |
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| FOIA(b)(6) | | |
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| FOIA(b)(7) - (C) | | |
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| | | May 13, 1992 |
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| _ '' | | |
| Dear | | |
| On May 5, 1992, T | wrote, you a letter a | ddressed to the Post |
| Opened, and returns | ou gave me nowever, | I received the letter cover of the envelope |
| stating that their | ddress the incorrect | . I have enclosed a copy |
| of the envelope an | d the return receipt | request form dated May |
| 5, 1992. | \ \ | request form dated may |
| Today received ye | our form letter state | ing that you have not |
| completed the inqu | | ppreciate your efforts |
| and time given to | | that you will be able |
| | quiry as soon as poss | |
| | | at another inspector who |
| lied to the agency | regarding an arrest | -apparently he was intoxi- |
| cated and was caugh | ht stealing potted p | lants from the college |
| center and throwing | g them in the street. | . This same inspector was |
| also charged and co | onvicted of drunk dri | iving twice and has not re- |
| ported it to the ac | | inspector is still without |
| a license. of treatment among | | other example of disparity |
| | | |
| | pectors have received | ceive the same fairness |
| Sincerely, | | |
| T. | | |
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| -(C) | - |
|------|-------------|
| | May 5, 1992 |
| | |
| Dear | |

It has been thirty days since I forwarded my statement to you and I was wondering how the inquiry is going.

Recently, I was informed that another inspector was reinstated after lying to the agency about his arrest record. He was arrested for drunken disorderly in public- apparently he was intoxicated and was caught breaking into the college center where he went to school and stole potted plants from the area and threw them in the street. This is just another example of the disparity of treatment among employees.

Please let me know what has taken place at your earliest convenience so that I may prepare for the next step.

I appreciate your time and effort in this matter and understand the limits set forth.

Thank you for your anticipated cooperation and I look forward to your forthcoming reply.

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FOIA(b)(6) FOIA(b)(7) FOIA(b)(6) FOIA(b)(7) - (C)

copy of last page of my atternage me

In houghas, it was noted that some of these factors may be partinent, to other issues as well as penalty selection, such as the alleged connection between the employee's conduct and the afficiency of the service. Thus as applied to the present situation, the following are respectfully submitted:

- 1. Lack of intent to commit any offense or violation;
- 2. \ \ \ past disciplinary record;
- 3. Dispartity of treatment of a variety of other employees charged with simplar violations and more serious violations;
 - 4. Dedication to Immgration and Naturalization Service;
- 5. The simple and certainly probable prospect of rehabilitation of the employee with regard to the type of charges leveled herein;

It is clear that the above-mentioned mitigating factors should operate to rescand the proposed removal. Under the circumstances as described in this response, removal is clearly inappropriate and unjust.

. Conclusion

In light of the foregoing, it is respectfully requested that the proposal to remove ______from his position as Immigration Inspector with the United States Immigration and Naturalization Service be dismissed in its entirety.

Respectfully submitted,

KATHLEEN P. MAHON

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DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: JMD

To: AG.

Date Received: 10-16-92

10-16-92 Date Due: NONE

ODD: NONE

Control #: X92101915216

Subject & Date

10-16-92 REQUEST FOR PERSONNEL ACTION (SF-52) FOR THE EXCEPTED APPOINTMENT OF FREDERICK B. LACEY TO THE U.S. ATTORNEY'S OFFICE, DISTRICT OF NEW JERSEY, AS SPECIAL PROSECUTOR.

| | Referred To: | Date: | F | Referred To: | Date: | |
|-----|--------------|----------|-----|----------------|----------|-------|
| (1) | OAG; FILES | 10-19-92 | (5) | | | W/IN: |
| (2) | | | (6) | | | |
| (3) | | | (7) | | | PRTY: |
| (4) | | | (8) | | | 1Y |
| | INTERIM BY: | | | DATE: | | OPR: |
| | Sig. For: A | G. | I | Date Released: | 10-19-92 | CVN |

Remarks
AG SIGNED SF-52 ON 10-16-92. JMD/COLGATE PICKED UP FROM EXEC. SEC.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/GENERAL, AG CHRON

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY



Standard Form 52 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. £36-33, Subch. 3

REQUEST FOR PERSONNEL ACTION

| 1. Actions F | Requested | questing Offic | | | TOTAL | | | (70,60) | | | | 2. Request Nur | mber |
|--|-----------------------------------|---|--|--------------------------|--|--|--------------------------------|----------------|--|-----------------------|------------------|--|---|
| | | d Appointr mation Call (Name an | | e Number | 7) . | | | | | | | 4. Proposed Ef | fective Date |
| 5. Action Requested By (Typed Name, Title, Signature, and Request Date) | | | | | Will | iam : | By (Typed Name) P. Barr Genera | 11 | affe, inf | Sincurrence Date Out | ») • | | |
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| 27. FEGLI | 2 – 5-Poin | 3 - 10-Point/0 4 - 10-Point/0 | ompensable | 6 | - 10-Point/Other - 10-Point/Comp | | | - Perman | ent 3 - Indefinite | | | YES 29. Pay Rate | NO Determinant |
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DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: FLICKINGER, HARRY H., AAG, JMD

To: AG. ODD: 11-09-92

Date Received: 11-04-92 Date Due: 01-29-93 Control #: X92110416050

Subject & Date

11-03-92 MEMO REGARDING A REQUEST FOR CIVIL SERVICE RETIREMENT SYSTEM CREDIT FOR AN EMPLOYEE WHO SERVED UNDER A PERSONAL SERVICES CONTRACT WITH DEA, WITH ATTACHMENTS; JMD RECOMMENDS APPROVAL; THRU DAG; FOR AG SIGNATURE ON CERTIFICATION OF CREDITABILITY.

| | Referred To: | Date: | | Referred To: | Date: | |
|-----|-----------------|----------|-----|----------------|----------|-------|
| (1) | DAG; TERWILLIGE | 11-04-92 | (5) | JMD; COLGATE | 01-25-93 | W/IN: |
| (2) | OLC; FLANIGAN | 11-06-92 | (6) | | | |
| (3) | DAG; TERWILLIGE | 01-13-93 | (7) | | | PRTY: |
| (4) | OAG; GERSON | 01-22-93 | (8) | | | 1 |
| | INTERIM BY: | | | DATE: | | OPR: |
| | Sig. For: AG | | | Date Released: | 01-25-93 | ВЈМ |

Remarks

- (1) FOR DAG CONCURRENCE. RETURN THRU EXEC. SEC.
- (2) W/NOTE FROM DAG TO OLC DATED 11-06-92, REQUESTING
- OLC REVIEW AND COMMENT BEFORE SUBMITTING TO AG FOR SIG; . KGM
- (3) OLC CONCURRED ON 01-13-93. TO DAG FOR CONCURRENCE. BJ
- (4) ODAG/FRAZIER CONCURRED FOR THE DAG ON 01-15-93. TO ACTING AG FOR SIGNATURE. BJ
- (5) ACTING AG GERSON SIGNED CERTIFIATION OF CREDITABILITY

Other Remarks:

DATED 01-23-93. RETURNED TO JMD FOR HANDLING. CC TO CIV. BERN. HBR. J92110304413

OLA CONTACT:

1/15/93 DF CONCURRED FOR DAG; CHM H/C TO E.S. 1/21/93 FILE: PERSONNEL/GENERAL, AG CHRON





ACTION MEMORANDUM

ATTORNEY GENERAL/DEPUTY ATTORNEY GENERAL/ASSOCIATE ATTORNEY GENERAL

Subject

Date

NOV - 3 1992

Civil Service Retirement System Credit

for Contract Service - Timothy F. McGrath

TO: William P. Barr Attorney General

Flickinger FROM

Assistant Attorney General for Administration

Summary: Mr. McGrath served under a personal services contract with the Drug Enforcement Administration (DEA) from January 1, 1978 through June 9, 1984. In order for this service to be creditable for length of service and retirement computation purposes under the Federal Employees Retirement System, P.L. 100-238 requires that the Attorney General sign a Certification of Eligibility. This decision authority cannot be delegated to a lower-level Department official. After careful review of this claim, it is our opinion that this service satisfies the criteria for eligibility contained in P.L. 100-238 and applicable Office of Personnel Management regulations. Therefore, it is recommended that you approve this contract service as creditable.

Action Required: Approval/disapproval of contract service as creditable for retirement purposes.

Due Date/Action
Forcing Event: None

DOJ Coordination: Division/Component and Views (attach comments if

Pertinent DEA correspondence attached.

Concurrences: Initials

Date

| DAG | ASG | OFC | OPD | OLA | POA | -JMD | MARCY |
|-----|-----|---------|-----|-----|-----|------|-------|
| | × | DRC | × | × | × | × | |
| | | 1/13/93 | | | | | |

External Coordination: Agency and Views (attach comments if other than concurrence).

No external coordination.

Contact Point for

Additional Information: John C. Vail, Director, Personnel Staff, on 514-6788



FOIA # 60048 (URTS 16447) Docld: 70106516 Page 4

Memorandum



Subject

Date

Civil Service Retirement System Credit for Contract Service--Timothy F. McGrath

NOV - 3 1992

To

William P. Barr Attorney General Harry A Flickinger

Assistant Attorney General for Administration

Section 110 of Public Law 100-238, approved January 8, 1988, established statutory requirements for the certification of eligibility for Civil Service Retirement System (CSRS) service credit for individuals who worked under personal service contracts prior to November 5, 1985, and were employed in positions subject to CSRS or the Federal Employees Retirement System on January 8, 1988. A copy of Section 110 is attached as Tab A.

Prior to 1980, the Office of Personnel Management (OPM) treated personal service contracts as creditable service for CSRS purposes. During the early 1980's, OPM began denying retirement credit for this type of service on an inconsistent basis. On November 5, 1984, OPM finally issued a policy change that service under personal service contacts was no longer creditable for retirement purposes. The intent of Congress in creating the certification process was to provide employees who served under personal service contracts prior to the 1984 change, and had relied on OPM's instructions and administrative actions granting credit for such service, an opportunity to restore its creditability for length of service and retirement computation purposes.

OPM requires that the head of the agency make the necessary certification for creditability of contract service, and has determined that this authority cannot be delegated to a lower-level agency official. However, OPM has stated that it is not the intent of its regulations to require that the head of an agency must personally review each claimant's records in detail in order to make a valid certification. According to OPM, it is entirely appropriate under the regulations for detailed review of the records to be performed by staff members and for their recommendation to form the primary basis for the decision by the head of the agency on whether he can certify that the contract service of the claimant satisfies the criteria of Section 110 of P.L. 100-238. A certification by the head of the agency is final and not subject to administrative or judicial review.



William P. Barr 2

Mr. McGrath's claim is attached as Tab B. OPM regulations provide that the burden of proof to show entitlement to credit for contract service lies with the applicant. The applicant must show that the agency had intended, through such contract, that the applicant be considered as having been appointed to a position in which the individual would have been subject to subchapter III of chapter 83 of title 5, U.S.C. My staff has carefully reviewed Mr. McGrath's claim for service credit and has concluded that Mr. McGrath's contract service satisfies the criteria for eligibility contained in P.L. 100-238 and applicable Office of Personnel Management regulations. During the period of January 1, 1978 through June 9, 1984, Mr. McGrath performed the duties and had the responsibilities of a regular civil service employee, and was under the daily supervision and control of a Federal official(s).

Therefore, it is our recommendation that you approve the creditability of this contract service by signing the attached certification of creditability (Tab C). If you or your staff have any questions or desire to discuss this matter, please advise me.

Attachments



transferred, or otherwise commencing that type of employment on or after October 1, 1988.".

(B) CHAPTER ANALYSIS.—The analysis for chapter 89 of title 5, United States Code, is amended by adding at the end the following:

"8914. Effect of other statutes.".

(b) Extension of Offset Provisions Under Chapter 83.—

(1) Contributions.—Section 8334(k) is amended by adding at the end the following:

"(4) In administering paragraphs (1) through (3)—

"(A) the term 'an individual described in section 8402(b)(2) of this title' shall be considered to include any individual—

"(i) who is subject to this subchapter as a result of a provision of law described in section 8347(o), and

"(ii) whose employment (as described in section 8347(o)) is also employment for purposes of title II of the Social Security Act and chapter 21 of the Internal Revenue Code of 1986: and

"(B) the term 'Federal wages', as applied with respect to any individual to whom this subsection applies as a result of subparagraph (A), means basic pay for any employment referred to in subparagraph (A)(ii).".

(2) BENEFITS.—Section 8349 is amended by adding at the end

the following:

"(d) In administering subsections (a) through (c)—

"(1) the terms 'an individual under section 8402(b)(2)' and 'an individual described in section 8402(b)(2)' shall each be considered to include any individual-

"(A) who is subject to this subchapter as a result of any

provision of law described in section 8347(o), and

"(B) whose employment (as described in section 8347(o)) is also employment for purposes of title II of the Social Security Act and chapter 21 of the Internal Revenue Code of 1986; and

"(2) the term 'Federal service', as applied with respect to any individual to whom this section applies as a result of paragraph (1), means any employment referred to in paragraph (1)(B) performed after December 31, 1983.".

(3) Effective DATE.—The amendments made by this subsec-

tion shall be effective as of January 1, 1987.

SEC. 109. CONTINUED COVERAGE UNDER CERTAIN FEDERAL EMPLOYEE BENEFIT PROGRAMS FOR CERTAIN EMPLOYEES OF SAINT ELIZABETHS HOSPITAL.

(a) In General.—Section 207 of the Federal Employees' Retirement System Act of 1986 (Public Law 99-335; 100 Stat. 594) is

amended by adding at the end the following:

"(o) An employee of Saint Elizabeths Hospital who is appointed to a position in the government of the District of Columbia on October 1, 1987, pursuant to the Saint Elizabeths Hospital and District of Columbia Mental Health Services Act (Public Law 98-621: 98 Stat. 3369 and following) shall, for purposes of chapters 83, 87, and 89 of title 5, United States Code, be treated in the same way as an individual first employed by the government of the District of Columbia before October 1, 1987.".

(b) The amendment made by this section shall be effective as of October 1, 1987.

SEC. 110. CREDITABILITY UNDER CSRS OF CERTAIN SERVICE PER- 5 USC 8332 note. FORMED UNDER A PERSONAL SERVICE CONTRACT WITH THE UNITED STATES.

(a) IN GENERAL.—

(1) Conditions for receiving credit.—Subject to the making of a deposit under section 8334(c) of title 5, United States Code. upon application to the Office of Personnel Management within 2 years after the date of the enactment of this Act, any individual who is an employee (as defined by section 8331(1) or 8401(11) of such title) on such date shall be allowed credit under subchapter III of chapter 83 of such title for any service if such service was performed-

(A) before November 5, 1985; and

(B) under a personal service contract with the United States, except as provided in paragraph (3).

(2) CERTIFICATION.—

(A) In GENERAL.—The Office shall, with respect to any service for which credit is sought under this subsection. accept the certification of the head of the agency which was party to the contract referred to in paragraph (1)(B), but only if such certification-

(i) states that the agency had intended, through such contract, that the individual involved (or that persons like the individual involved) be considered as having been appointed to a position in which such individual would be subject to subchapter III of chapter 83 of title

5, United States Code; and

(ii) indicates the period of service which was performed under the contract by the individual involved, and includes copies of appropriate records or other documentation to support the determination as to the length of such period.

(B) Finality.—A decision by an agency head concerning whether or not to make a certification under this paragraph in any particular instance shall be at the sole discretion of the agency head, and shall not be subject to administrative or judicial review.

(3) Exception.—Nothing in this subsection shall apply with

respect to any service performed under-

(A) a contract for which any appropriations, allocations, or funds were used under section 636(a)(3) of the Foreign Assistance Act of 1961;

(B) a contract entered into under section 10(a)(5) of the

Peace Corps Act:

(C) a contract under which the services of an individual may be terminated by a person other than the individual or the Government: or

(D) a contract for a single transaction or a contract under which services are paid for in a single payment.

(b) APPLICABILITY TO ANNUITANTS.—

(1) In GENERAL.—In the case of any individual who-

(A) performed service for which credit is allowable under subsection (a), and NARA-18-1003-A-004024

5 USC \$34 note.

FOIA # 60048 (URTS 16447) DocId: 70106516

District of

5 USC 8331 note.

5 USC 8331 note.

5 USC 8331 note.

(B) retired on an annuity payable under subchapter III of chapter 83 of title 5, United States Code, after January 23, 1980 and before the date of the enactment of this Act, any annuity under such subchapter based on the service of such individual shall be redetermined to take into account the amendment made by subsection (a) if application therefor is made, and the deposit requirement under such subsection is met, within 2 years after the date of the enactment of this Act.

PUBLIC LAW 100-238—JAN. 8, 1988

(2) AMOUNTS TO WHICH APPLICABLE.—Any change in an annuity resulting from a redetermination under paragraph (1) shall be effective with respect to payments accruing for months beginning after the date of the enactment of this Act.

SEC. 111. EXCLUSION OF FOREIGN NATIONAL EMPLOYEES UNDER CSRS FROM PARTICIPATING IN THE THRIFT SAVINGS PLAN.

(a) In GENERAL.—Section 8351 is amended—

(1) by redesignating subsection (c) as subsection (d); and

(2) by inserting after subsection (b) the following:

"(c) A member of the Foreign Service described in section 103(6) of the Foreign Service Act of 1980 shall be ineligible to make any election under this section.".

(b) Effective Date.—The amendments made by subsection (a) shall be effective as of March 31, 1987. Any refund which becomes payable as a result of the preceding sentence shall, to the extent that such refund involves an individual's contributions to the Thrift Savings Fund (established under section 8437 of title 5, United States Code), be adjusted to reflect any earnings attributable thereto.

SEC. 112. FOREIGN NATIONAL EMPLOYEES APPOINTED AFTER DECEM-BER 1987 EXCLUDED FROM CSRS.

Section 8331(1) is amended—

(1) by striking "or" at the end of clause (x);

(2) by striking the period at the end of clause (xi) and inserting in lieu thereof "; or"; and

(3) by adding after clause (xi) the following:

'(xii) a member of the Foreign Service (as described in section 103(6) of the Foreign Service Act of 1980), appointed after December 31, 1987.".

SEC. 113. EXCLUSION OF FOREIGN NATIONAL EMPLOYEES FROM FERS.

(a) No Election To Convert From CSRS.—

(1) IN GENERAL.—Section 301(a) of the Federal Employees' Retirement System Act of 1986 (Public Law 99-335; 100 Stat. 599) is amended by adding at the end the following:

"(4) A member of the Foreign Service described in section 103(6) of the Foreign Service Act of 1980 shall be ineligible to make any

election under this subsection.".

(2) EFFECTIVE DATE.—The amendment made by paragraph (1) shall be effective as of June 30, 1987. Any refund which becomes payable as a result of the preceding sentence shall, to the extent that such refund involves an individual's contributions to the Thrift Savings Fund (established under section 8437 of title 5. United States Code), be adjusted to reflect any earnings attributable thereto.

(b) Exclusion From FERS.—

(1) IN GENERAL.—Section 8401(11) is amended—

(A) by striking "or" at the end of clause (i)(III);

(B) by inserting "or" after the semicolon in clause (ii); and

(C) by adding at the end the following:

"(iii) a member of the Foreign Service described in section

103(6) of the Foreign Service Act of 1980;"

(2) EFFECTIVE DATE.—The amendments made by paragraph (1) 5 USC 8401 not shall be effective as of January 1, 1987. Any refund which becomes payable as a result of the preceding sentence shall, to the extent that such refund involves an individual's contributions to the Thrift Savings Fund (established under section 8437 of title 5. United States Code), be adjusted to reflect any earnings attributable thereto.

SEC. 114. EXCLUSION OF CERTAIN ONE-TIME GOVERNMENT CONTRIBU-TIONS TO THRIFT SAVINGS PLAN.

Section 8432(d) is amended by adding at the end the following: "However, no contribution made under subsection (c)(3) shall be subject to, or taken into account, for purposes of the preceding sentence.".

SEC. 115. GOVERNMENT'S 1 FERCENT THRIFT CONTRIBUTION NOT FOR-FEITABLE FOR DEATH IN SERVICE.

Section 8432(g) is amended—

(1) in paragraph (1), by striking "Except as provided in paragraphs (2) and (3)," and inserting in lieu thereof "Except as otherwise provided in this subsection,"; and

(2) by adding at the end the following:

"(4) Nothing in paragraph (2) or (3) shall cause the forfeiture of any contributions made for the benefit of an employee, Member, or Congressional employee under subsection (c)(1), or any earnings attributable thereto, if such employee, Member, or Congressional employee is not separated from Government employment as of date of death.".

SEC. 116. CLARIFICATION RELATING TO AMOUNTS SUBJECT TO LEGAL PROCESS FOR CHILD SUPPORT OR ALIMONY.

Section 8437(e)(3) is amended by adding at the end the following: "For the purposes of this paragraph, an amount contributed for the benefit of an individual under section 8432(c)(1) (including any earnings attributable thereto) shall not be considered part of the balance in such individual's account unless such amount is nonforfeitable, as determined under applicable provisions of section 8432(g).".

SEC. 117. CLARIFICATION RELATING TO SOURCE OF FUNDING FOR ADMINISTRATIVE EXPENSES OF THE THRIFT SAVINGS PLAN.

(a) In GENERAL.—Section 8437 is amended—

(1) in subsection (d), by inserting a period after "earnings in such Fund" and by striking the matter thereafter; and

(2) in subsection (e)(1), by inserting "subsection (d) and" before "paragraphs (2) and (3),".

(b) EFFECTIVE DATE.—The amendments made by subsection (a) 5 USC 8437 no

shall take effect on the first day of the first month beginning on or after the date of the enactment of this Act.



U.S. Department of Justice

Drug Enforcement Administration

Washington, D.C. 20537

OCT 1 6 1992

Memorandum

TO:

James S. Verner

Justice Management Staff Department of Justice

FROM:

Kristin Zastrow, Chief Employee Relations Unit

SUBJECT:

Request for Additional Information to Support

Service Credit Request from Timothy McGrath

This is in response to your request for additional information concerning Timothy McGrath's request for service credit under P.L. 100-238.

In his capacity as a Fiscal Officer with the New York Task Force, Mr. McGrath has stated that he was regularly supervised by DEA employees. To support this statement, Mr. McGrath has submitted the attached declarations from former DEA employees.

Mr. McGrath, who retired July 1, 1992, has requested an expeditious decision on his request. Mr. McGrath can be reached at the following address:

5 Stuyvesant Oval Apartment 9B New York, NY 10009

If you have any further questions, or need additional information concerning this matter please contact me.

Attachments



FOIA # 60048 (URTS 16447) Docld: 70106516 Page 9

NARA-18-1003-A-004026

100 Wisconsin Street Long Beach, N.Y. 11561 September 28, 1992

Miss Kristin, Zastrow, Chief Employee Relations Unit Drug Enforcement Administration Room W-3040 Washington, D.C. 20537

Att: Debra Drayton

Dear Miss Kristin:

As requested in your letter of September 2, 1992, enclosed are the following documentation that my services performed as a contract employee with the Drug Enforcement Administration were supervised by a federal official executed by:

- 1. John W. Fallon, former Regional Director;
- 2. Bruce E. Jensen, former Special Agent in Charge, New York Field Division.

Sincerely,

THE THY F. McGrath

encs.

AHME 92 (FP 20 D2:1-

DECLARATION OF JOHN W. FALLON

- I, JOHN W. FALLON, hereby declare as follows:
- l. I am a former North Eastern Regional Director, Drug Enforcement Administration. I held that position from 1971 to 1981.
- 2. On March 1, 1975, Timothy F. McGrath was hired by my office, through a grant from the LEAA, as a Contract Fiscal Officer (GS-12) to support DEA Task Forces in our region. As of January 1, 1978, Mr. McGrath's contract was funded by DEA.
- 3. During the period from March 1, 1975 until 1981, I supervised the activities of Mr. McGrath. Direct day to day supervision was given to Mr. McGrath by my Associate Regional Director, Robert Nickoloff, and my Administrative Officer, Peter Montante.
- 4. During the entire period mentioned above, Mr. McGrath performed a federal function for DEA under the supervision of federal DEA officials.

I declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge.

Executed this 23 day of September, 1992.

John W. Fallon

Address: 176 Briton Road.

El: Ed 62 des 76.

RECEIVED AHME



DECLARATION OF BRUCE JENSEN

I, BRUCE JENSEN, hereby declare as follows:

- I was the Special Agent in Charge of the Drug Enforcement Administration, New York Field Division, from 1981 to 1985. I succeeded John W. Fallon in this position.
- 2. From January 1978 to June 1984, Mr. Timothy F. McGrath served our office as a Contract Fiscal Officer, under a contract funded by DEA to assist in the operation of DEA Task Forces in our region. In June 1984, Mr. McGrath was hired by my office as the Assistant Administrative Officer (GS-12) of the New York Field Division.
- 3. During the period 1981 to 1984, I supervised Mr. McGrath's activities as Contract Fiscal Officer. However, direct day-to-day supervision was given to Mr. McGrath by my Administrative Officers, Peter Montante, James Judge and Kenneth O'Connor.
- 4. During this entire period, Mr. McGrath performed a federal function for DEA under the supervision of federal DEA officials.

I declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge.

Executed this 23 day of September, 1992.

Bruce & Jeusen

Bruce Jensen

Address: 7 Rennos Street





U.S. Department of Justice

Drug Enforcement Administration

Washington, D.C. 20537

MAY 06 1992

MEMORANDUM

TO:

James S. Verner

Justice Management Staff
Department of Justice

FROM:

Jean D. Mathis

Deputy Assistant Administrator

Office of Personnel

SUBJECT: Request

Request for Service Credit Under P.L. 100-238

Attached is a request from an employee of this agency, Timothy F. McGrath, for service credit under P.L. 100-238.

Mr. McGrath served under a personal services contract with the Drug Enforcement Administration from January 1, 1978 through June 9, 1984 (copies of the signed contracts are enclosed). Based on this documentation, we have been able to determine that Mr. McGrath has filed a timely application for service credit under the Federal Employee's Retirement System. Based upon a review of his request, it is our determination that Mr. McGrath appears to meet the basic requirements for coverage, and that his service does not fall under the exceptions listed in CFR 5, Section 842.309 (b)(2). In compliance with this Section, which states that a determination of whether this service is creditable under the Federal Retirement System rests with the head of the agency, Mr. McGrath's application and supporting documentation is being forwarded to you for submission to the Attorney General for decision. If you have any questions, or need any further information, please contact Kristin Zastrow, Chief of the Employee Relations Unit at (202) 307-4010.

Attachments





APPLICATION TO MAKE SERVICE CREDIT PAYMENT FOR CIVILIAN SERVICE

FEDERAL EMPLOYEES RETIREMENT SYSTEM

TO AVOID DELAY IN PROCESSING.

- 1. Read the attached information carefully.
- 2. Typewrite or print in ink.
- 3 Complete Part A in full. If you are currently a Federal employee, have your employing agency complete Part B.

A TO BE COMPLETED BY THE APPLICANT

| | A. 10 BE 00 IIII | ELIED BY ME ALLEIOA | *** | | | | | |
|---|--|--|-----------------------|----------------------|--|--------------------------|----------------------------------|--|
| 1. Name (Last, first, middle) | | 2. List other names you have | used | | | 3. Birthdate (FEB. 5 | | |
| McGRATH, TIMOTHY F. | | N/A | N/A | | | | | |
| 4. Address (Number and street) | | 5. Department or agency in w | hich presently or las | t employed, includ | ling bureau, | 6. Social Sec | urity Number | |
| 5 STUYVESANT OVAL | branch, or division DRUG ENFORCE | EMENT ADMI | NISTRATIO | N | 119-20-953 g | | | |
| (City, State, and ZIP Code) | | 7. Location of employment (d | ity and state) | | | 8. Title of position | | |
| NEW YORK, N.Y. 10009 | | 555 WEST 57th | STREET, N. | 7.,N.Y. 1 | 0019 | ADMIN.S SPECIAL | UPPORT | |
| 9. Have you previously filed any application under the Fede | | | credit payment | Refund 9b | . Claim number | r(s) (If available | | |
| Employees Retirement System (FERS) or the Civil Service Retirement System (CSRS)? | 9a and 9b.) —— | application Return of deduction | of excess | Retirement | N/A | | 701065 | |
| 10. List below in chronological order all periods of Federal cl | vIllan service. Be sure all your service | e is listed so that the Office of Pe | rsonnel Managemen | t (OPM) can bill yo | ou for the correc | ct amount. | 707 | |
| Department or Agency, including bureau, branch or division, where employed | Location of Employment (city and state) | Title of Position | Periods of | Service | Check whether deductions were not withheld, withheld and refunded, owithheld and remain to your credit | | | |
| | | | Beginning Date | Ending Date | Not Withheld | Withheld and Refunded | Withheld and Not Refunded | |
| LEAA/DRUG ENFORCEMENT ADMIN. | 26 FEDERAL PLAZA | FISCAL OFFICER | 03/01/75 | 12/31/77 | / | | RTS : | |
| DRUG ENFORCEMENT ADMIN. | 555 WEST 57th ST. N.Y., N.Y. 10019 | FISCAL OFFICER | 01/01/78 | 06/09/84 | 1 | | 8 (U | |
| | | | | | | | 6004, | |
| | | | | | | | # | |
| | | | | | | | FOIA | |
| 11. Are deductions for the Federal Employees Retirement Sy your salary? | 12. | If your answer is "No," give the dunder the Federal Employees Re | | n your last position | Date of sepa | aration | | |
| Yes No 13 Signature of applicant ANADOM MARCA 121 | Sath | 14. Telephone number (Include the day (212) 399-5071 | | e you can be reac | | 15. Date MAY 4, | | |
| Office of their canel Mayragement VERSIGHT | | | | N | IARA-18-100 | | ndard Form 3108 May 1988 1 | |

| | | B. TO BE C | OMPLETED BY | THE EMPLOYI | NG AGENCY | | | | | |
|--|---|--|--|--|--|--|---|--|--|--|
| erifying service for | nonretirement purp | ooses or for establish | ning creditability of se | ervice are contained | in the Federal Perso | tirement purposes. The purpose of the purpose of the purpose of the second of the seco | space is needed | | | |
| | d for this purpose). | piocos cincon a sop | | | , | | parato sinosi (o. | | | |
| The state of the s | covered by the Fede | eral Employees Retire | ement System | The second secon | | for the current appointm | , , , | | | |
| (FERS)? | | | | January 1, 1987, if employee was automatically covered by FERS or all of a transferee's service will be credited under FERS rules.) | | | | | | |
| No | | Yes | > | 3b. If yes, is this employee entitled, according to your records, to have part of his/her future | | | | | | |
| a. Did this employe | ee elect to transfer to | FERS? Effective | date of election | | puted under CSRS rule | | Dart of ms/ner future | | | |
| Ano | | Yes- | | No | | Yes | | | | |
| | CE NOT UNDER F | | | 11.0 | | | | | | |
| CSRS deductions with the "Leave Without below. Otherwise, such cannot be vedeductions is credit | which you believe is Pay" column. If total show each change a prified from official re able only as specifi | potentially creditable al basic salary earne ffecting basic salary ecords and note it in cally allowed by law. | e. If a period of servi d for any such period during the period of the "Leave Without NOTE: This informa ne Official Personnel Salary Basis (Per annum, per | ce was subject to and of service is know service. List any period Pay" column as "Un ation will also be required folder to facilitate of Leave Without Pay" | nother retirement system, a summary entry and of nondeduction service who uested on the SF 31 completion of the SF 3 | ment service not coverem for Federal employmay be entered on the service claimed on the sich was not subject to 27-1 in connection with 107-1. If y actually earned is an summary entry below To | yees, note this in the right-hand side the front of this form to FERS or CSRS the the employee's vailable make | | | |
| etc.) | (Mo., Day, Tear) | | hour, WAE, etc.)* | , | (Mo., Day, Year) | (Mo., Day, Year) | Total Earned | | | |
| ? 5c ?5c | 2-1-79 | 9,494.40 | P. A. | NONE | | | | | | |
| Comments | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | X | | | | | | | |
| A | | | | | . If employee claims to ed, if available, at each | have worked more than to pay rate. | he scheduled tour(s) | | | |
| | | above is based on o | | | | personnel or fiscal re | cord in this agency | | | |
| Agency address | | | Signature | | | Date | | | | |
| AMERICA | SIGHT | FOIA # 60048 | (URT \$ 1644 7 | ⁷) Docld: 701 0 | 0 6516 Page 1 NAR | 5 Telephone n A-18-1003-A-0040 | umber 032 | | | |

INFORMATION REGARDING SERVICE CREDIT PAYMENTS FOR CIVILIAN SERVICE

FEDERAL EMPLOYEES RETIREMENT SYSTEM (FERS)

(Detach this sneet before filling out the application and save this information for your records.)

Read this information carefully before filling out the attached application.

Who Should Use This Application?

You should use this application if you are covered by the Federal Employees Retirement System (FERS) and you want to pay for civilian service so that you can receive retirement credit for the service. You should also use this application if you transferred to FERS and want to pay for service which will be credited under Civil Service Retirement System (CSRS) rules.

If you are under the Civil Service Retirement System, use Standard Form 2803, which is available from your personnel office, to apply to pay for service.

If you are currently a Federal employee and you want to know whether: (1) a period of service will be creditable for retirement: (2) retirement deductions were withheld from your pay; or (3) you received a refund for a period of service, ask your agency for assistance. If you are not currently a Federal employee, write the Office of Personnel Management, Federal Employees Retirement System, P.O. Box 200, Boyers, PA 16020, to ask for the information you need.

To make payment for military service, ask your personnel office for information.

Privacy Act Statement

Title 5, U.S. Code, authorizes solicitation of this information. The data you furnish will be used to determine your eligibility to make payments for retirement credit to the Civil Service Retirement Fund.

This information may be shared with national, state, local or other charitable or social security administrative agencies to determine and issue benefits under their programs or with law enforcement agencies when they are investigating a violation or potential violation of the civil or criminal law.

Executive Order 9397 (November 22, 1943) authorizes use of the Social Security Number. Furnishing the Social Security Number, as well as other data, is voluntary, but failure to do so may delay or prevent action on your application.

Credit For Civilian Service

Payment can be made for.

Any period of creditable civilian service performed before

- 1989 during which no retirement deductions were withheld from your pay.
- Any period of civilian service during which retirement deductions were withheld from your pay and refunded to you based on an application you filed before you became covered by FERS.

Payment cannot be made for:

- Any period of service under the Federal Employees Retirement System (FERS) for which you received a refund of your retirement deductions based on an application you filed after you had been covered by FERS.
- Temporary or intermittent service which you performed after 1988. Temporary service means an appointment which is limited to one year or less. Intermittent service means an employee has no scheduled tour of duty.
- · Any other service which is not creditable under FERS.
- · Periods of leave without pay.
- · Time covered by a lump sum leave payment.

Amount of payment for civilian service is 1.3 percent of your basic pay for the service, plus interest. The 1.3 percent rate applies regardless of when the service was performed or whether deductions would have been taken at 1.3 percent if they had been taken at the time the service was performed. You must pay the total amount due for a distinct period of service before you can receive credit for it in your annuity. A "distinct period of service" is a period of civilian service that is not interrupted by a break in service of more than three days.

If you pay for part-time service, you will receive credit for the number of hours in your official tour of duty -- e.g., 20 hours per week. If you worked more than your official tour of duty and want credit for extra hours, attach a statement with the name of the agency where you worked, the beginning and ending dates of each period of service, your grade and job title, and the approximate number of hours worked per week. If available, attach copies of any earnings statement which show the number of hours worked.

Interest is computed from the midpoint of each period of service included in the computation. Interest accrues annually on the outstanding balance, and is compounded annually until the portion is deposited. Interest is charged to the date of deposit or



DATE: MAY 4, 1989

REPLY TO ATTN. OF: TIMOTHY F. MC GRATH, NEW YORK FIELD DIVISION

SUBJECT: CREDITABLE SERVICE

TO: PATRICIA OTEY, CHIEF, DOMESTIC FIELD STAFFING UNIT

STATE OF NEW YORK) SS:

TIMOTHY F. McGRATH, BEING DULY SWORN, HEREBY DEPOSES AND SAYS:

ON MARCH 1, 1975, I WAS HIRED BY JOHN W. FALLON, REGIONAL DIRECTOR, DRUG ENFORCEMENT ADMINISTRATION, NEW YORK FIELD DIVISION, AS A CONTRACT FISCAL OFFICER. MY EMPLOYMENT IN THIS CAPACITY WAS FUNDED THROUGH AN LEAA/DEA GRANT IN SUPPORT OF THE NEW YORK REGION'S DEA TASK FORCES. MY IMMEDIATE SUPERVISORS WERE DEA ASSOCIATE REGIONAL DIRECTOR ROBERT NICKOLOFF (NOW RETIRED) AND THEN-DEA REGIONAL ADMINISTRATIVE OFFICER PETER MONTANTE. MR. MONTANTE IS PRESENTLY EMPLOYED AS THE ADMINISTRATIVE OFFICER OF THE U.S. ATTORNEY'S OFFICE IN NEWARK, NEW JERSEY.

ON DECEMBER 16, 1977, I WAS INFORMED THAT THE LEAA/DEA GRANT UNDER WHICH I WAS CONTRACTUALLY EMPLOYED WOULD BE TERMINATED EFFECTIVE DECEMBER 31, 1977. HOWEVER, MY CONTRACTUAL EMPLOYMENT WOULD NOT LAPSE AND MY EMPLOYMENT WOULD CONTINUE THROUGH FUNDING BY THE DRUG ENFORCEMENT ADMINISTRATION UNDER THE DIRECT SUPERVISION OF A/O PETER MONTANTE. (SEE ATTACHED LETTER, DATED DECEMBER 16, 1977, FROM JOHN W. FALLON, REGIONAL DIRECTOR).

DURING THIS PERIOD (1/1/79 THROUGH 6/9/84), THE VEHICLES USED FOR MY CONTRACTUAL EMPLOYMENT WERE P.O.s ISSUED BY DEA AND SIGNED BY THE A/O. PAYMENT WAS MADE BY GOVERNMENT CHECKS VIA DOJ/DEA.

DEA CONTRACTUAL RECORDS FOR THE PERIOD MARCH 1, 1975 THROUGH JUNE 9, 1984 ARE NOT AVAILABLE. IT APPEARS THAT THEY HAVE BEEN DESTROYED.

MY PERSONAL RECORDS FOR THIS PERIOD ARE INCOMPLETE. HOWEVER, I DO HAVE SEVERAL PURCHASE ORDERS AND PHOTOCOPIES OF SALARY CHECKS RECEIVED DURING THIS PERIOD. COPIES ARE ATTACHED.

MY BASE SALARY DURING THIS PERIOD IS AS FOLLOWS:

| 1975 | - | 11/1 | 15,481. | 1980 | - | 12/3 | 28,747. |
|------|---|------|---------|------|---|------|---------|
| 1976 | - | 11/2 | 16,255. | 1981 | - | 12/3 | 30,129. |
| 1977 | - | 11/3 | 17,056. | 1982 | - | 12/4 | 31,071. |
| 1978 | - | 12/1 | 21,883. | 1983 | - | 12/4 | 32,311. |
| 1979 | _ | 12/2 | 23,857. | 1984 | _ | 12/5 | 34,454. |



DATE: MAY 4, 1989 (PAGE 2 OF 2)

REPLY TO ATTN. OF: TIMOTHY F. MC GRATH, NEW YORK FIELD DIVISION

SUBJECT: CREDITABLE SERVICE

TO: PATRICIA OTEY, CHIEF, DOMESTIC FIELD STAFFING UNIT

MY DIRECT SUPERVISOR FROM MARCH 1, 1975, UNTIL HE TRANSFERRED IN 1982, WAS PETER MONTANTE. IF REQUIRED, HE WILL FURNISH A SWORN STATEMENT OF THE TERMS OF MY EMPLOYMENT. FROM 1982 UNTIL 1984, I WAS SUPERVISED BY A/O JAMES JUDGE, WHO IS NO LONGER WITH THE GOVERNMENT, AND A/O KENNETH O'CONNOR, PRESENTLY EMPLOYED AT DEA HEADQUARTERS.

I TRUST THE FOREGOING WILL ENTITLE ME TO CONSIDERATION FOR INCLUSION UNDER THE RECENTLY ENACTED FEDERAL RETIREMENT SYSTEM ACT AND TO RECEIVE RETIREMENT/PENSION CREDIT FOR SERVICES RENDERED TO THE DRUG ENFORCEMENT ADMINISTRATION PRIOR TO JUNE 9, 1984.

SHOULD YOU REQUIRE ANY ADDITIONAL INFORMATION, PLEASE CONTACT ME AT 212-399-5071.

YOUR ASSISTANCE IN THIS MATTER IS APPRECIATED.

TIMOTHY/F. MC GRATA

SWORN TO BEFORE ME THIS 4TH DAY OF MAY, 1989

NOTARY PUBLIC, STATE OF NEW YORK

Notary Public, State of New York
No. 41-4790756 Queens Cty.
Term expires March 30, 1991



December 16, 1977

Mr. Timothy McGrath
Drug Enforcement Administration
555 West 57th Street
New York, New York 10019

Dear Mr. McGrath:

In accordance with directives received by the Region from the DEA Administrative Division, dated 9/9/77, we are advising you that the grant under which you have been employed will terminate on December 31, 1977. In accordance with the directives received, the only method by which you can be retained in your present position is by entering into a contract for your services. Under this contractual agreement, you will be paid your salary, in addition to the cost of Health, Life and FICA Insurance, and annual leave. In addition, you will receive a sick leave allowance for the specific period of the contract which may not be accumulated for use in any succeeding contractual period.

Under this contractual agreement, you are responsible for filing and paying all required Federal, State and Local Tax and FICA. In addition, you will be responsible for securing your own Health and Life insurance coverage.

If you agree to enter into a contractual agreement with the Drug Enforcement Administration for your services, please indicate so by signing this letter and return it to my office by December 23, 1977.

A meeting will be held in the New York Regional Office during the week of December 26, 1977 for those people who agree to enter into a contract for services. December



31, 1977, will be the last working day for those individuals not deciding to enter into a contract for services.

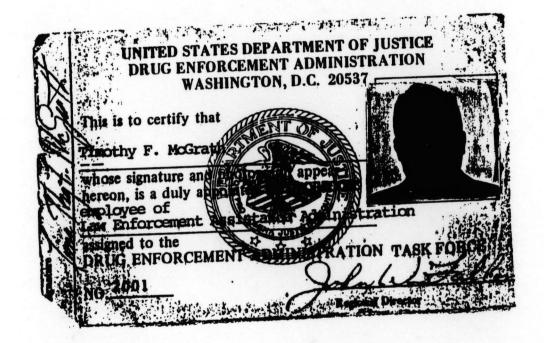
Very truly yours,

JOHN W. FALLON Regional Director

I agree to enter into a contractual agreement with DEA.

I do not agree to enter into a contractual arrangement with DEA.







Type or print EMPLOYER'S name, address, ZIP code, and Federal identifying number. WAGE AND TAX STATEMENT-1976 Copy 2 To be filed Employer's and Employee's Copy Compared DRG_EN_AG_GI # 14DF 020004 with employee's State. City. 555 MEST STIH STREET or Local Income Tax Return. NEW YORK-N-Y-13-2832668 Employer's Stat 2 Wages, tips, and other compensation Employee's social security number 119-20-9539 2509.30 16400-80 895.05 15300.00 NO 10 State or locality 5 STYMENT OVAL ART YE NEW YORK. N.Y. 10004 00.418 14400.80 N.Y. 13 State or locality 300.09 6400.80 HYC-2

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: 6/1/84 thru 6/8/84

48 Hrs. @ \$20,76 Per Hr = \$ 996.48

84A-324300-L-324300-E001-SLC00-2599

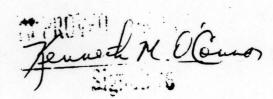
APPROVED PAYMENT

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: 5/15/84 thru 5/31/84

104_{Hrs. © \$20.76} Per Ht. = \$2159.04

84A-324300-L-324300-E001-SLC00-2599



For services rendered to the New York Drug Enforcement Admini-

Period: 5/1/84 through 5/14/84

80 Hrs. @ \$20.76 Per Hr. = \$ 1,660.80

84A-324300-L-324300-E001-SLC00-2599

APPROVED FOR PAYMENT

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: April 15, 1984 thru April 30, 1984

88 Hrs. @ \$20.76 Per Hr. = \$ 1,826.88

APPROVE IM OCOMOS Signadire

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: 4/1/84 through 4/14/84

80 Hrs. @ \$20.76 Per Hr. =(\$ 1,660.80

APPROVED FOR PAYMENT

Signature

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: 3/15 Thru 3/31/84

96 Hrs. 6 \$ 20.76 Per Hr. = \$ 1992.96

APPROVED FOR PAYMENT Sement M. Common Signature

| DATE OF O | FORDER 4/1/84 OFFICE— Drug Enforcement SAA-324300-L-3243 (Consignee and Address, Zitch DEA Task Force Issuing Office Address ITMOTHY F. MC GRA 5 Stuyvesant Oval Apt 9b New York, New York For the period June 22, 1984 services on a 40 hrs. per w Friday to the | 2. CONTRACT NO. (if any) orcement Administration, 555 W. 57t | | | | | R NO | | 31-00-0 | | | PA | AGE 1 OF | |
|--------------------------|---|--|---|---|---|--------------|-----------------|--------------------|-----------------------|-----------------|---------------------------|----------|---|--|
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| | | | tration, | 555 W | . 5711 | 1 51. | ., 5 | urte | 1900, | New | iork, | N.I. | | |
| ACCOUNTI | NG AND APPHOP | HIATION DATA | | | | | | | | | | | | |
| 84 | A-324300-L- | 324300-E001 | _SLC00-2 | 599 | | | | | | | | | | |
| DE | OFFICE—Drug Enforcement And Appropriation SAA-324300-L-32430 Consignee and Address, ZIP DEA Task Force Issuing Office Address, TIMOTHY F. MC GRAY 5 Stuyvesant Oval Apt 9b New York, New York For the period June 22, 1984, services on a 40 hrs. per we Friday to the ment Task Force these duties, direct supervipolice official Force, who will assignment, refor payment per responsible for services rendered. | e | | | | | | | VIA | | | | | |
| | | | | | | | 8. T) | PE OF | ORDER | - | | - | | |
| | | | | | | | | Purcha. | Ref | erence | No contract | | | |
| 5 Ap | Stuyvesant t 9b | Oval | 09 | | | | sides includ | furnish of this | order an | ving or | the attach | ed shee | ed on both ets, if any, negotiated | |
| | | | | | | | conta | ined on | delivery this side | order only o | is subject f this form | t to li | ons on the nstructions issued sub- -numbered | |
| REQUISITI | For the period June 22, 1984, services on a 40 hrs. per we Friday to the ment Task Force these duties, direct supervipolice official Force, who will assignment, refor payment puresponsible for services render performance for contract. | - NEW YORK | ζ. | | | | 10. F | REQUIS | SITION N | O./PU | RCHASE | AUTHO | THORITY | |
| F.O.B. POI | | | | RNMENT | B/L NO. | | | | RY TO F. | | 14. DISC | TAUC | TERMS | |
| | Apt 9b New York, New York DEA - NEW POINT For the period A June 22, 1984, p services on a 5- 40 hrs. per weel Friday to the No ment Task Force these duties, you direct supervis police official Force, who will assignment, rev for payment pur responsible for services render | | 15. SCHEDULE | | | | | | | | * See rev | erse for | for rejections | |
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FOIA # 60048 (URTS 16447) Docld: 70106516 Page 30

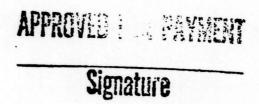
Timothy F. McGrath 5 Stuyvesant Oval Apt. 9b New York, New York 10009

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: March 1, 1984 through March 14, 1984

80 Hrs. 6 \$ 20.76 Per Hr. = \$ 1,660.80

84A-34300-1-34300-E001-2599





Timothy F. McGrath
Stuyvesant Oval
Apt. 9b
New York, New York 10009

Ton services rendered to the New York Drug Enforcement Admini-

refied: (Feb. 15, 1984 thru Feb. 29, 1984

Hrs. @ \$ 20.76 per Hr. = \$1,826.88

84A-374300-1-344300-E001-4599

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ORDER FOR SUPPLIES OR SERVICES SCHEDULE-CONTINUATION

PAGE NO. MARK ALL PACKAGES AND PAPERS WITH ORDER AND/OR CONTRACT NUMBERS ¥ 2 DATE OF ORDER | CONTRACT NO. (If any) ORDER NO. 0248

| | HEDULE—CONTINUATION | 2/27/84 | | | | 84-31-0 | 00-0034 |
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| ITEM NO. | SUPPLIES OR SERVICES | | QUANTITY | UNIT | UNIT | AMOUNT | QUANTITY |
| | The Government will furnish following equipment: All office equipment and support your services. During the period of perform will be allowed one day sick with no accumulation authorised Also, 13.4 hours annual leave reflected in your rate of paraddition, you will receive to Federal holidays, administrates that granted Federal employers in the same facility. Overtime may be worked with your supervisor, with concurrent contracting officer; however | mance, you k leave, ized. e will be ay. In the same ative leave loyees y. approval orrence of r, no | ordered | | | | QUANTITY |
| | overtime may be worked in a work less than 8 hours strain that day and will not be all weekends if any part of the Friday is used in annual lead may be paid at 1½ times the salary rate. This contract may be terminal submission by either party of weeks notice. | ight time lowed for preceeding ave. Overt normal ated upon | | | | | |
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FOIA # 60048 (URTS 16447) Docid: 70106516 Page 34
NARA-18-1003-A-004051

Timothy F. McGrath 5 Stuyvesant Oval Apt. 9b New York, New York 10009

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: Feb. 1, 1984 thru Feb. 14, 1984

80 Hrs. 6 \$ 20.76 Per Hr. = \$1,660.80



February 1, 1984

Timothy McGrath
5 Stuyvesant Oval
Apt. 9b
New York, New York 10009

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: Jan. 15, 1984 thru Jan. 31, 1984

96 Hrs. @ \$20.76 Per Hr. = \$1,992.96

Zenneck M County 12/34

84A-374300-L-374300-E001-2599

Timothy F. McGrath 5 Stuyvesant Oval Apt. 9b New York, New York 10009

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: Jan. 1, 1984 through Jan. 14, 1984

80 Hrs. @ \$ 19.50per Hr. = \$ 1,560.00

Henned M. D'Connor 84A-3×4300- L-3×4300- E001-51000- 7599

Timothy F. McGrath
5 Stuyvesant Oval
Apt. 9b
New York, New York 10009

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: Dec. 15, 1983 through Dec. 31, 1983

96 Hrs. & S 19.50Fer Hr. = S 1,872.00

844. 334300-1-324300-E001-5600-259



December 16, 1983

Timothy F. McGrath
5 Stuyvesant Oval
Apt. 9b
New York, New York 10009

For services rendered to the New York Drug Enforcement Administration Task Force.

Period: December 1, 1983 thru December 14, 1983

80 Hrs. @ \$19.50 Per Hr = \$1560.00

Signows

84A-374300- L-374300- E001-54000-2599

AMERICAN OVERSIGHT FOIA # 60048 (URTS 16447) DocId: 70106516 Page 39

NARA-18-1003-A-004056

F. McGrati

: 4, New York 10009

ices rendered to the New York Drug Enforcement Admini-

11/15/80 through 11 30/83

. @ \$19.50 Per Hr. = \$1,404.00 >

Jen 3 x Cam

. 37: --- 3×4300- E00/ - 2599

October 17, 1983

Timothy F. McGrath
5 Stuyvesant Oval
Apt. 9b
New York, New York 10009

For services reviewed to the New York Draw Enforcement Administration Task Force for the period $10/1~\pm 500~10/14/85$

60 hrs. \$ 312.50 per hr. = \$ 1,560.00



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| | provide cle on a 5-day per week be to the New performance be under th senior loca to the Task sible to as work for pe be responsi services re performance of contract Invoices sh and fifteer | erical supp 8-hours pasis, Monda York DEA To e of these he direct sall police of Force, who ssign, revial ayment purple ble for appendered and e for considered and e for considered and e to considered and e t | cort and services per day, 40 hours by through Friday lask Force. In duties, you will supervision of the official assigned to will be responsew and approve coses. He will approving invoices a for evaluation of deration of renew and the firm | lso for of wal | 64 | day | | \$9,984.00 | | (h) T |
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ORDER FOR SUPPLIES OR SERVICES

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ROER FOR SUPPLIES OR SERVICES (L. R. D. 16447) DOCKS: 70106516 Page 44 STANDARD FORM 147 (REV. 2-77)
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ORDER FOR SUPPLIES OR SERVICES

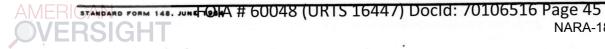
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CONTRACT NUMBERS ♥ 2

SCHEDULE-CONTINUATION

7/1/83 CONTRACT NO.(If any) ORDER NO. 83-31-00-0050

| | SCHEDULE-CONTINUATION | 7/1/83 | | | | 83-31-00 | 0-0050 |
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| | privide of on a 5-da per week New York of these the senior to the Target for assign for paymer responsible services performant of contract of contract invoices and fifte | eriod 4/1, lerical si y, 8-hours basis Mono DEA Task I duties, your local po sk Force, nment, rev nt purpose le for apprendered a ce for con ct. shall be se enth of ea | apport sper did ay threforce. Ou will olice o who wi wiew and soroving and for a summitted to mon | and servay, 40 h u Friday In perf be unde fficial ll be re d approv will al invoice evaluat tion of | rices nours to formancer the assign esponsi val of aso be es for cion of renewa | super ed ble work | 4 | _ | 1 % 1 3 6 . 00 | \$ 3 84 3 \$9,98 | and the same of the same of | |
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William A. London, Contracting Officer ORDER FOR SUPPLIES OF SERVICES (URTS 16447) DOOM: 70106516 Page 46 TANDARD FORM 147 REV. 2-771 NARATIO 10035A-604063 CFR) 1-3.606

22. NAME (Typed)

21. UNITED STATES OF AMERICA BY (Signature)

ORDER FOR SUPPLIES OR SERVICES SCHEDULE-CONTINUATION

PAGE NO. MARK'ALL PACKAGES AND PAPERS WITH ORDER AND/OR CONTRACT NUMBERS * 2 DATE OF ORDER | CONTRACT NO. (If any) ORDER NO.

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| | The Government will furnish the fequipment: | ollowing | | | | | |
| | All office equipment and supplies for your services. | required | | | | | |
| | During the period of performance, allowed three days as sick leave accumulation authorized. Also, leannual leave will be reflected in of pay. In addition, you will resame Federal holidays, administrates that granted Federal employees in the same facility. | with no 60 Hrs. your rate ceive the tive leave | | | | | |
| | Overtime may be worked with approx supervising officer with concurrer contracting officer; however, no of be worked in a day in which you we 8 hours straight time that day and be allowed for weekends if any par preceeding Friday is used in annual Overtime will be paid at 1 1/2 tir normal salary rate. | nce of the overtime may ork less than will not rt of the alleave. | n. | | | | |
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ORDER FOR SUPPLIES OR SERVICES SCHEDULE—CONTINUATION

MARK ALL PACKAGES AND PAPERS WITH ORDER AND/OR
CONTRACT NUMBERS

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ORDER FOR SUPPLIES OR SERVICES

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ORDER NO.

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STANDARD FORM 148. JUNE 1954 OIA # 60048 (URTS 16447) Docld: 70106516 Page 52

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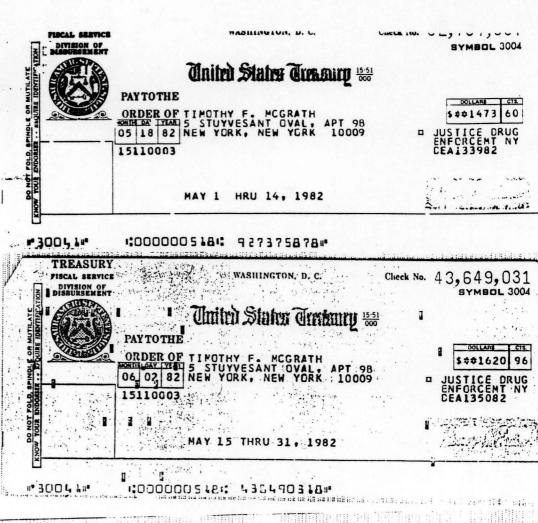
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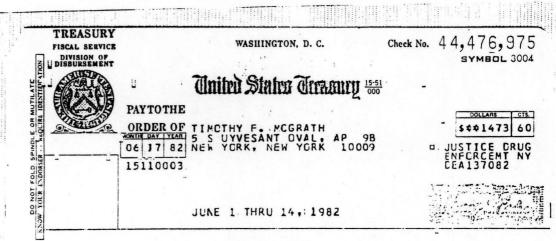
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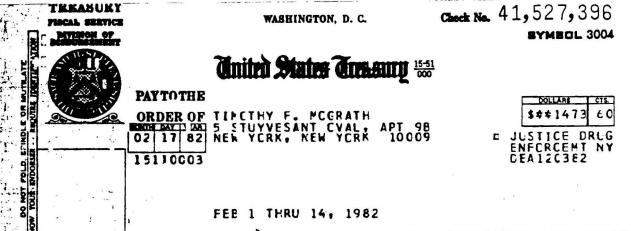
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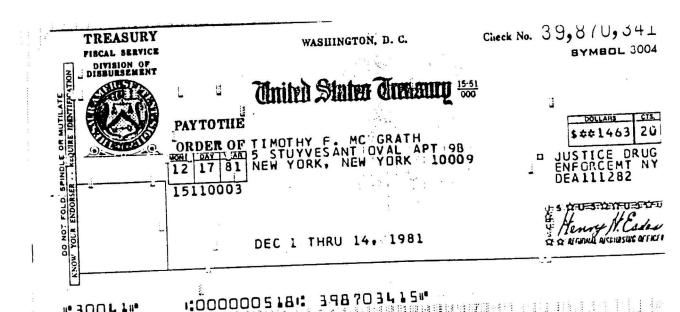
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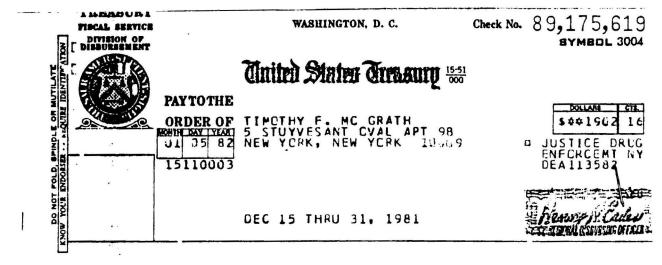
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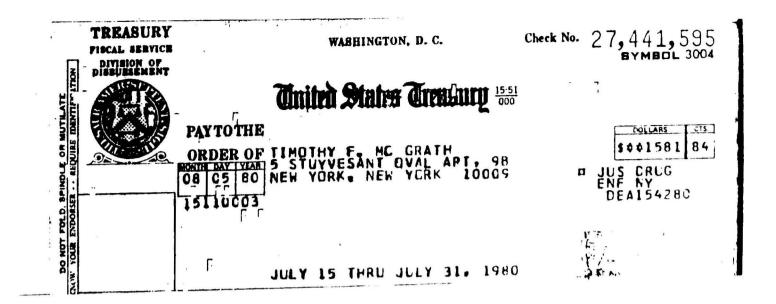
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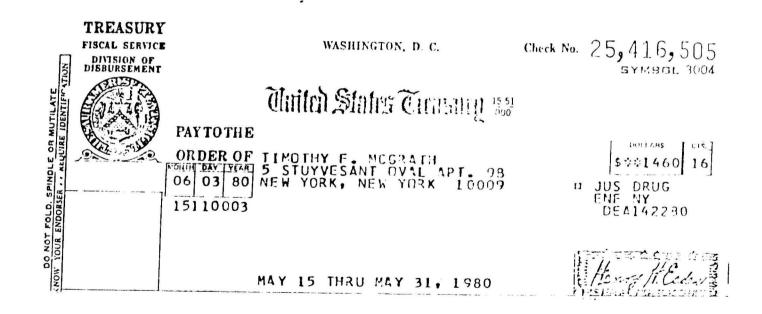
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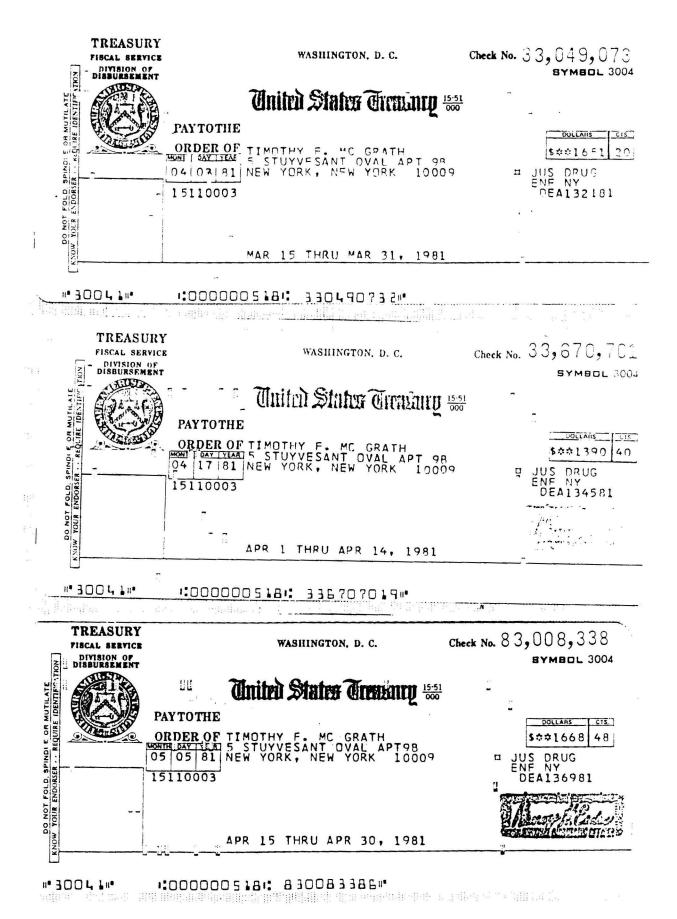
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FOIA # 60048 (URTS 16447) Docld: 70106516 Page 65 STANDARD FORM 147 (REV. 2-77)
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ORDER FOR SUPPLIES OR SERVICES

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STANDARD FORM 147 (REV. 2-77) Prescribed by GSA, FPR (41 CFR) 1-3.605



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WASHINGTON, D. C.

Check No. 32,547,951

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PAY TO THE

ORDER OF TIMOTHY F. MC GRATH

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AMERIORDER FOR SUPPLIES TO REAL PROPERTY OF STANDARD FORM 147 (REV. 2-77)
NARA-18-1003-A-504-087 (41 CFR) 1-3.605

| SCHEDULE—CONTINUATION DATE OF ORDER 1/1/80 CONTRACT NO. (1/ ang) ORDER NO. 80—41—0029 | ORDER FOR SUPPLIES OR SERVICES | MARK ALL F CONTRACT N | | PAPER | S WITH 0 | RDER AND/OR | PAGE NO. |
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ORDER FOR SUPPLIES OR SERVICES

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SCHEDULE—CONTINUATION

DATE OF GRDER CONTRACT NO. (If any) ORDER NO.

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| | JULY 1, 1979 |
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| ITEM NO. | JULY 1, 1975 supplies or services | QUANTITY ORDERED | UNIT | UNIT PRICE | AMOUNT | QUANTITY |
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| | ALL OFFICE EQUIPMENT AND SUPPLIES REQUIRED FOR YOUR SERVICES. | | | | | |
| Į | DURING THE PERIOD OF PERFORMANCE, YOU WILL BE ALLOWED 3 DAYS SICK LEAVE WITH NO ACCUMU- ATION AUTHORIZED. ALSO, HOURS ANNUAL LEAVE WILL BE REFLECTED IN YOUR RATE OF PAY. IN ADDITION, YOU WILL RECEIVE THE SAME FEDERAL HOLIDAYS, ADMINISTRATIVE LEAVE AS THAT GRANTED FEDERAL EMPLOYEES WORKING IN THE SAME FACILITY. | | | | | |
| | OVERTIME MAY BE APPROVED BY YOUR SUPERVISOR WITH CONCURRENCE OF CONTRACTING OFFICER; HOWEVER, NO OVERTIME MAY BE WORKED IN A DAY IN WHICH YOU WORK LESS THAN 8 HOURS STRIGHT TIME THAT DAY AND WILL NOT BE ALLOWED FOR WEEKENDS IF ANY PART OF THE PRECEEDING FRIDAY IS USED IN ANNUAL LEAVE. OVERTIME WILL BE PAID AT 1 1/2 TIMES THE NORMAL SALARY RATE. | | | | | |
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AMERIORDER FOR SUPPLIES OF SPANICESTS 16447)-Docto: 70106516 Page 76 STANDARD FORM 147 (REV. 2-77: NARAF18:41003-Ac00409341 CFR) 1-3.605

- ORDER FOR SUPPLIES OR SERVICES

MARK ALL PACKAGES AND PAPERS WITH ORDER AND/OR PAGE NO.
CONTRACT NUMBERS ♥ 2

| | | CONTRACT NUM | BEKS V | | | V. | 2 | |
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| | THE GOVERNMENT WILL FURNISH THE FO EQUIPMENT: | LLOWING | | | | | | |
| | ALL OFFICE EQUIPMENT AND SUPPLIES FOR YOUR SERVICES. | REQUIRED | | | | | | |
| | DURING THE PERIOD OF PERFORMANCE, ALLOWED 1 DAY SICK LEAVE WITH NO A AUTHROIZED. ALSO, 13 HRS. ANNUAL REFLECTED IN YOUR RATE OF PAY. IN YOU WILL RECEIVE THE SAME FEDERAL ADMINISTRATIVE LEAVE AS THAT GRANT EMPLOYEES WORKING IN THE SAME FACI | CCUMULATION LEAVE WILL BE ADDITION, HOLIDAYS, ED FEDERAL | | | | | | |
| | OVERTIME MAY BE APPROVED BY YOUR SOMETH CONCURRENCE OF CONTRACTING OF EVER, NO OVERTIME MAY BE WORKED IN WHICH YOU WORK LESS THAN 8 HRS. STOTHAT DAY AND WILL NOT BE ALLOWED FOR IF ANY PART OF THE PRECEEDING PERIOD USED IN ANNUAL LEAVE. OVERTIME PAID AT 1 1/2 TIMES THE NORMAL SALM | FICER; HOW- A DAY IN RAIGHT TIME OR WEEKENDS OD (FRIDAY) WILL BE | | | | | | |
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ORDER FOR SUPPLIES OF SERVICES (URTS 16447) Docld: 70106516 Page 78 STANDARD FORM: 147 (REV: 2-77) Docld: 70106516 Page 78 (URTS 16447) NARA-18-1003-A-004095

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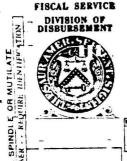
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CERTIFICATION OF CREDITABILITY

I, Stuart M. Gerson, Acting Attorney General of the United States, have reviewed the records related to the claimed personal service contract service of Timothy F. McGrath from January 1, 1978 to June 9, 1984 and conclude that the U.S. Department of Justice intended that Timothy F. McGrath be considered as having been appointed to a position in which he would have been subject to subchapter III of chapter 83 of title 5, United States Code, and that the service is not excluded from retirement credit under the provisions of 5 CFR 831.309(b)(2) and 5 CFR 842.309(b)(2).

Signature:

Stuart M. Gerson

Acting Attorney General

Date:

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: KROON, CAROLYN M., FEDERALLY EMPLOYED WOMEN, WASHINGTON, DC To: AG. ODD: 11-25-92
Date Received: 11-12-92 Date Due: 11-25-92 Control #: X92111316417

Date Received: 11-12-92 Date Due: 11-25-92 Control #: X92111316417

Subject & Date

11-10-92 LETTER ADVISING THAT FEDERALLY EMPLOYED WOMEN, INC. (FEW) IS CONDUCTING A SURVEY OF 29 OF THE LARGEST FEDERAL DEPARTMENTS AND AGENCIES TO EXAMINE THE POLICIES WHICH ACCOMMODATE PERSONAL AND FAMILY MEDICAL EMERGENCIES. THEY ARE PARTICULARLY INTERESTED IN COLLECTING INFORMATION ON FAMILY AND MEDICAL LEAVE, THE VOLUNTARY LEAVE BANK, AND THE VOLUNTARY LEAVE TRANSFER PROGRAM. REQUESTS THAT THE ENCLOSED QUESTIONNAIRE BE COMPLETED AND RETURNED TO THEM **

Referred To: Referred To: Date: Date: (1)JMD; FLICKINGER 11-13-92 (5)W/IN: (2)(6)(3)(7)PRTY: (4)(8) 1zINTERIM BY: DATE: OPR: Sig. For: **JMD** Date Released: 12-21-92 MAU

Remarks

** BY NOVEMBER 25, 1992.

INFO CC: OAG.

(1) FOR APPROPRIATE HANDLING, WITH ORIGINAL ENCLOSURE. ADVISE EXEC. SEC. OF ACTION TAKEN. 12-21-92 JMD REPLIED BY LETTER DATED 12-18-92. (TJ)

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/GENERAL J921113 4562

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





Washington, D.C. 20530

DEC | 8 1992

Carolyn M. Kroon
National President
Federally Employed Women
1400 Eye Street, N.W.
Suite 425
Washington, D.C. 20005-2252

Dear Ms. Kroon:

Your recent letter addressed to Attorney General William P. Barr, in which you requested that the Department complete the enclosed survey on policies accommodating personal and family medical leave was referred to me for reply. We regret that we were unable to meet the suggested November 25 deadline and appreciate the three-week extension offered by Lynn Eppard, Legislative Director.

We have attempted to provide a thorough response to the survey. However, some of the data being sought by Federally Employed Women is not captured in the same format by our automated records systems. We made adjustments where we could in order to provide the maximum data possible.

The Department recognizes the challenges facing employees in balancing the competing demands of work and family in today's complex environment. In the spirit of its commitment, the Department encourages managers to become familiar with worklife options and to seek out situations in which worklife alternatives can be implemented.

We have enclosed for your information a copy of the recently issued <u>Manager's Guide to Human Resource Management</u>. The Guide serves as a comprehensive desk reference for supervisors and managers and offers practical assistance in helping employees balance the competing demands of work and family while enhancing the efficiency of agency operations.

We hope that this information will provide you with a more complete understanding of the worklife policies we have adopted, beyond personal and family leave, to provide greater support and assistance to Department employees. If you have any questions or



would like additional information, you may direct your inquiries to Vivian Jarcho of the Justice Management Division Personnel Staff. Ms. Jarcho may be reached on 202-514-6397.

Sincerely,

Assistant Attorney General

for Administration

Enclosures

UNITED STATES DEPARTMENT OF JUSTICE OFFICIAL FILE COPY

NOV 6 1992

Ms. Barbara L. Fiss
Assistant Director for Compensation Policy
Personnel Systems and Oversight Group
Office of Personnel Management
1900 E Street, N.W.
Washington, D.C. 20415

Dear Ms. Fiss:

In response to the memorandum from the Associate Director for Personnel Systems and Oversight, Office of Personnel Management, dated September 30, 1992, enclosed is the Department of Justice's Voluntary Leave Transfer Program activity report for fiscal years 1991 and 1992.

Any questions regarding this report should be directed to Jim Verner, Staffing Group, Personnel Staff, Justice Management Division, on 514-6782.

Sincerely,

John C. Vail Director of Personnel

Enclosure

Copies furnished: VAIL, SEYMOUR, VERNER, FILE JCV:RFS:JSVerner:X 4-6782:HOME:11-3-92:N:VLTP.REP



FOIA # 60048 (URTS 16447) DocId: 70106516 Page 89



Reproduce Locally

Voluntary Leave Transfer Program

Activity Report for FY 91 and 92

Interagency Report Control Number: 0373-OPM-AR

| U.S. DEPARTMENT OF JUSTICE | | Date Report Prepared | | | | | |
|--|---|--|--|--|--|--|--|
| Name of Official Preparing Report JAMES S. VERNER | | Telephone Number (include Area Code) (202) 514-6782 | | | | | |
| For The Period October 1, 1990, Through September 30, 1992: | | | | | | | |
| How many applications from leave recipients were received? 742 | 2. How many applications were | approved? | | | | | |
| 3. How many applications were denied? | | h, how many medical emergencies: b) affected the employee's family? | | | | | |
| 109 | a) affected the employee? 472 | b) affected the employee's family? | | | | | |
| 5. What was the average grade or pay level of the leave recipients who participated in the program? | 6. How many of the leave recipi a) male? | ients were: b) female? 412 | | | | | |
| 7. What was the total number of hours transferred to leave recipients? | 8. What is the total number of h | | | | | | |
| 174,068 | 136,561 | note used by reave recipions? | | | | | |
| 9. How many leave recipients returned to work after the emergency was | 10. How many leave recipients | retired under disability retirement within 6 | | | | | |
| resolved? 482 | months after their participal 3.3 | tion in the program terminated? | | | | | |
| 11. What was the total number of employees who donated leave? | leme? | e or pay level of employees who donated | | | | | |
| 10,316 | F5 | -12 | | | | | |
| 13. How many hours of unused donated leave were restored to leave don | ors? | | | | | | |
| 10,612 | | | | | | | |
| 14. What was the estimated cost of: | | 31 | | | | | |
| *a) Processing leave transfer requests? \$ 140, つくて | b) Transferring leave between (\$ 72,532. | donors and recipients? | | | | | |
| c) Monitoring the use of transferred leave? \$ 12.386 | d) Restoring unused leave to d \$ 27,006. | onors? | | | | | |
| e) Other administrative costs? \$ 25, 292 | | , | | | | | |
| 15. In general, why were leave transfer requests denied? | 16. In general, what factors suppo | ort the success of the program? | | | | | |
| Failure to meet 10 day antempoted LWOF criterion. 2. Sufficial annual and such leave balances 40 cover medical energency. 3. Insufficient medical documentation. | 2. Capability for wite 3. Authority of VLTP donotion, Countain | composition of bellow employed rageon transfers. Committees to weive | | | | | |
| 17. What factors detract from the success of the program? 1. Requirement that annual leave be, durited instead of such leave or both, 2. Inotifit to frequently from participation and what have been clocumented do leave ableace. 3. Reduction or duration of "use or leave" Seave. | most employees who experie | we transfer program meets the needs of ence medical or family medical he ULTP has almost antirely myslogus, with medical | | | | | |
| 19. Many employers offer an income protection program which provides partial income replacement for periods of temporary disability. Would this approach be preferable to the leave transfer program for meeting the needs of employees with medical emergencies? (Such a program would cover an employee's medical disability only. A voluntary leave transfer program could be continued to meet the medical disability problems of family members.) | The VLTP have proven to be an extremely worthwhile program which has greatly assisted implayees with medical entergencie, | | | | | | |



Negotiated Agreement between the JSIA Agencies/OJJDP and AFSCME Local 2830

May 1984



that cannot be resolved by the usual informal "give-and, take" efforts of the supervisor and the concerned employees, the supervisor will give prime consideration to the work needs of the office and secondary consideration to whether one of the employees was afforded an opportunity to take leave during the period(s) in question during the previous year. In the event of similar past usage records, length of government service will be considered.

Section 2. Sick leave is authorized in the following circumstances:

- (a) When an employee is incapacitated by sickness, injury, or pregnancy, and confinement.
- (b) For medical, dental, or optical examination.
- (c) Prior to disability retirement.
- (d) When a member of the immediate family is ill with a contagious disease and requires the care and attendance of the employee, or the presence of the employee on the job would jeopardize fellow employees because of his or her exposure to contagious disease. In determining whether an employee shall be granted sick leave because a member of his or her family is ill with a contagious disease and requires his or her care, consideration shall be given to the following:
 - (1) Nearness of the relationship between the employee and the family member.

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- (2) Whether the employee and family member occupy the same living quarters.
- (3) The efforts made by the employee to obtain adequate care for the member of the family.

The employee shall be required to furnish a statement from health authorities or other qualified medical practitioner having jurisdiction over the employee's place of residence that the disease is quarantinable or requires isolation or restriction of movement.

Sick leave is to be used only for the reasons specified in this paragraph. It may not be used merely for rest or in lieu of, or to supplement, annual leave.

section 3. Supervisors shall not approve sick leave for any use other than permitted by Section 2. Supervisors may require a medical certificate or other administratively acceptable evidence for use of sick leave in excess of three days. Administratively acceptable evidence as to the reason for the absence may be considered regardless of the duration of the absence. However, a supervisor may require additional evidence on certain requests for sick leave when, in his or her judgment, the employee's leave record or circumstances of the leave request justify it. This would include a requirement for a medical certificate for absences of three days or less when an employee is a chronic user of short periods of sick leave, when there is reasonable doubt as

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ember.

to the validity of the claim, and in other special circumstances.

- (a) An absence for pregnancy and confinement shall be treated in the same manner as is any other medically certified disability. Available sick leave will be granted to cover the time required for physical examinations and the period of incapacitation.
- (b) After delivery and recuperation the employee may request annual leave and leave without pay for maternity purposes. Employee requests for a reasonable amount of such leave, i.e., up to six months, should be granted unless such an absence would impair the efficiency of the Service. The employee should make known her intent to request leave for maternity reasons as early as possible including the type of leave, approximate dates, and anticipated duration, to allow the Employer to prepare for any staffing adjustments that may be necessary.
- (c) A male employee may request annual leave or leave without pay for a reasonable period of time (i.e., up to three months) for the purpose of assisting the mother of his child to recuperate from childbirth and for providing paternal care to his newborn and other minor children.
- (d) If work conditions allow, longer periods of time may be granted in (b) and (c) above.

Section 5. Annual and sick leave may be approved only by the immediate supervisor or an employee authorized to act in the absence of the immediate supervisor. Emergency leave shall not

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Agreement

Between U.S. Immigration and Naturalization Service and



National Immigration and Naturalization Service Council

American Federation of Government Employees AFL-CIO

M-203 (Rev. 08-24-90)N



and/or leave without pay for a period of up to three (3) years. Extension for an additional year will be considered. For short absences, not exceeding two (2) weeks of annual leave or LWOP, upon request of the Local President or the Council President, Executive Vice President, or Regional Vice President, the Local District Director may approve such absences for a reasonable number of employees consistent with workload requirements.

ARTICLE 40 - Maternity Leave

- A. The employer may approve a period of leave for up to five (5) months for maternity reasons. The period of leave may consist of a combination of sick leave, annual and leave without pay. An employee shall request leave for maternity reasons as far in advance as possible to allow the employer to prepare for any staffing adjustments which may be needed to compensate for the anticipated absence from duty. The request shall include the types of leave desired, approximate dates, and anticipated duration.
- B. An employee may use sick leave to cover physical examinations, medical treatment, and the period during which the employee is physically incapacitated for the performance of duties by pregnancy and confinement.
- C. Any additional period of leave which the employee desires may be charged to accrued annual leave and/or leave without pay, provided that the employee intends to return to duty.
- D. All requests for maternity leave will be accompanied by a medical certificate. The certificate shall specify the date the doctor recommends the employee be placed on sick leave and the expected date of confinement.
- E. (1) Sick leave for maternity reasons can be advanced to any employee on the same basis and under the same conditions that sick leave is normally advanced.
 - (2) Annual leave for maternity reasons can be advanced to an employee on the same basis and under the same conditions that annual leave is normally advanced.

- F. Where working conditions are more strenuous or hazardous than normal office conditions, a pregnant employee, after consultation with her physician, may request temporary reassignment to other available work for which she is qualified, to protect her health and that of her unborn child. Where such light duty is requested, the employer will make a reasonable effort to accommodate the employee's request based on a medical certification.
- G. A period of maternity leave (annual leave and/or LWOP) of up to twenty-one (21) days may be made available to an employee who adopts an infant. Leave requests for additional time will be considered on an individual basis, and will be governed by the rules and procedures applicable to the type of leave requested.
- H. The employer assures the continued employment of the employee in her position or a position of like seniority, status, and pay if she wishes to return to work following the period of maternity absence, unless termination of employment is otherwise required by expiration of appointment, by reduction in force, for cause, or for similar reasons unrelated to the maternity absence.

ARTICLE 41 - Paternity Leave

- A. A male employee may be granted up to twenty-one (21) days annual leave or leave without pay for the purpose of aiding, assisting, or caring for the employee's wife or minor children while the wife is incapacitated for maternity reasons, and/or on the occasion of the adoption of an infant.
- B. The paternity leave period may consist of annual leave and/or leave without pay. Annual leave for paternity reasons can be advanced to an employee on the same basis and under the same conditions that annual leave is normally advanced.

ARTICLE 42 - Holidays and Religious Observances

- A. The following days are treated as holidays for the purpose of pay and leave of Service employees:
 - (1) New Year's Day January 1



In witness whereof the parties hereto have caused this Labor-Management Relations Agreement to be executed on this 16th day of May, 1990.

For the Service

For the Union

Commissioner

Immigration & Naturalization

Service

Charles J. Murphy

National President

American Federation of Government Employees (AFL-CIO)

President National Immigration & Naturalization Service Council

Executive Vice President National Immigration & Naturalization Service Council

Dennis J. Smith Western Region Vice President

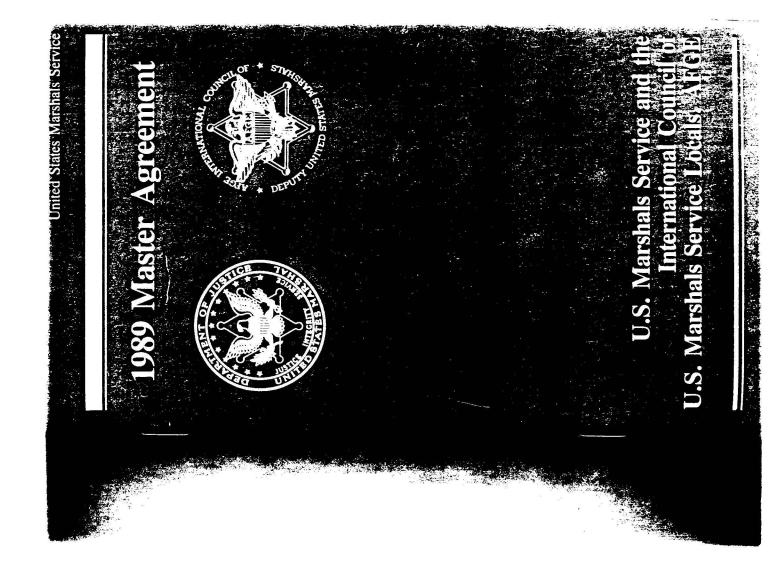
National Immigration & Naturalization Service Council

George A. Gratto, Jr. Eastern Region Vice President National Immigration & Naturalization Service Council

Southern Region Vice President National Immigration & Naturalization Service Council

★U.S. Government Printing Office: 1990-262-220/25832





ARTICLE 19

MATERNITY CARE AND LEAVE

Section 1. Upon request, before or after the anticipated date of delivery, an employee may be granted available sick leave for periods of incapacitation, and annual leave or leave without pay for maternity purposes. Upon presentation of a statement from her physician certifying that she is incapacitated for duty, an employee will be granted leave during other periods before or after her delivery. The statement should further indicate the approximate date through which it is considered the employee will be incapacitated for duty after confinement. If it is found later that the employee is unable to return to duty on the date originally furnished, a request for additional sick leave may be presented together with a medical certificate showing the need. Thirty (30) days advanced sick leave may be granted for maternity purposes, if there is a reasonable basis to conclude that the employee will return to duty.

Section 2. A pregnant operational employee is to continue in full duty status during the first three (3) months of her pregnancy, if certified by her physician that she is able to do so. Subsequent to the third month (and prior to the last six (6) weeks of her pregnancy), the operational employee will be assigned (with appropriate medical certification), to perform any of the duties that the Service has determined can be safely performed by a pregnant deputy. Six (6) weeks prior to her projected due date and six (6) weeks after delivery, operational employees will not be assigned duties which require them to carry a weapon.

ARTICLE 20

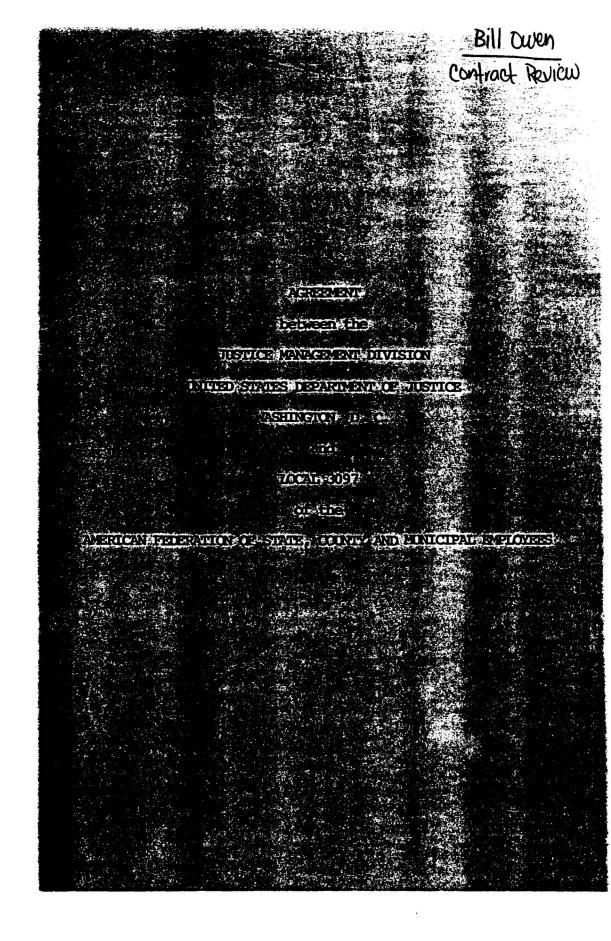
COMPENSATORY OVERTIME

Section 1. Employees, except for those whose rate of basic pay is in excess of the maximum rate of basic pay of GS-10, will not be required to work compensatory time in lieu of overtime. Should an employee elect compensatory time in lieu of overtime and the employee is not allowed to take time off within the prescribed time period set out in DOJ Order 1551.1c, the employee will be paid overtime at the appropriate rate of pay pursuant to law, rule, or regulation.

Section 2. Employees will not be required to take compensatory time during periods that were not requested by the Employee. It is understood that employees must use earned compensatory time by the end of the year following that in which it was earned.



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ARTICLE 8

LEAVE

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- 8.1 ANNUAL LEAVE: Annual leave will be approved and scheduled so as to accommodate to the normal and special fluctuations of the work of the activity. The Employer will periodically request the employees to submit requests for annual leave for vacation purposes. All requests for annual leave must be submitted to the immediate supervisor on Standard Form 71 (Application for Leave). The Employer will make an effort to grant employees their respectively desired vacation periods. In the event of conflicts, the Employer will consider the date of the request in resolving these leave conflicts. The Employer may make exceptions to the foregoing in the case of handicapped employees, employees with health problems, or employees with other compelling reasons. Except in extraordinary work exigencies, leave which has been approved will not be cancelled by the Employer.
- 8.2 SICK LEAVE: The parties recognize the importance of sick leave and the obligation of, and advantage to, each employee in its proper use. The employee who is ill and unable to report for duty is responsible for notifying his/her supervisor of the illness as soon as practicable, generally not later than one-half hour after the beginning of the employee's work day.

The Employer will normally not require medical certification to support an absence for sick leave not exceeding three consecutive work days. However, when absence from duty exceeds three work days, a supervisor may require that the absence be supported by (a) a medical certificate or (b) if the supervisor agrees, a statement signed by the employee giving the reasons why he/she did not have a physician.

An employee may be required to submit a medical certificate for all periods of sick leave, regardless of duration, when the supervisor has reasonable cause to doubt the validity of the employee's claims of sick leave. In such cases, the employee must be given advance written notice of such a requirement. The requirement will remain in effect for up to six months. If, after such notice, the employee is absent from duty without furnishing the required medical certificate or other evidence supporting the sick leave request, he/she will be considered absent without leave and subject to possible disciplinary action. Subsequent absences under the same circumstances may be cause for further disciplinary or adverse action.

8.3 ABSENCE FOR MATERNITY/PATERNITY REASONS: An absence covering pregnancy and confinement will be treated like any other medically certified temporary disability. A grant of leave for maternity reasons may be a combination of as many as three separate kinds of leave; sick leave, annual leave, and leave without pay. Sick leave may be used for the time required for physical examinations and for any period of incapacitation. Such absences will be documented as provided in Article 8.2. Any employee's request for absence for the purpose of caring for a

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F AGREEMENT

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Signed the 30th day of June , 1981

Chief Negotiator

Approved pursuant to 5 U.S.C. 7114 July 29, 1981.

39.

DEPARTMENT OF JUSTICE

Order

DOJ 1630.1B

LEAVE ADMINISTRATION

Jul. 22, 1991

Distribution:

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Initiated By: Personnel Staff

Justice Management Division

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FOREWORD

- 1. <u>PURPOSE</u>. This order establishes the policies and procedures governing leave administration in the Department of Justice.
- 2. <u>SCOPE</u>. The provisions of this order apply to all components of the Department.
- 3. <u>CANCELLATION</u>. Orders DOJ 1600.1, DOJ 1630.1A, and DOJ 2120.11 are cancelled.
- 4. AUTHORITIES.
 - a. Title 5, United States Code, Chapter 55, §5550a.
 - b. Title 5, United States Code, Chapter 63.
 - c. 5 CFR, Part 550, Subpart J.
 - d. 5 CFR, Part 630.
 - e. 28 CFR, Part 0, Subpart 0, §0.75(d).
 - f. Federal Personnel Manual, Chapter 630.
 - g. Federal Personnel Manual, Supplement 990-2, Book 630.

HARRY H. FLICKINGER

Assistant Attorney General

for Administration

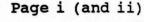




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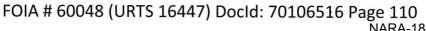
CHAPTER 1. GENERAL PROVISIONS.

- POLICY. In the Department of Justice, leave will be administered in a fair and consistent manner in accordance with the law, the rules and regulations of the U.S. Office of Personnel Management, and the provisions of this order.
- 2. <u>COVERAGE</u>. The provisions of this order apply to all employees of the Department except:
- a. Employees appointed by the President to positions at Executive Level V and above.
 - b. Intermittent employees.

DEFINITIONS. DEFINITIONS

- a. <u>Accrued Leave</u>. Leave earned by an employee during the current leave year that is unused at any given time in that leave year.
- b. Accumulated Leave. The unused leave remaining to the credit of an employee at the beginning of a leave year.
- c. Administrative Leave. Although this term is not specifically recognized in legislation or by regulation, it is commonly applied to any excused absence without loss of pay or charge to leave and, for the purposes of this order, is construed as having that meaning.
- d. <u>Bureau</u>. For the purposes of this order, the term bureau refers to: the Bureau of Prisons (including the Federal Prison Industries, Incorporated and the National Institute of Corrections); the Drug Enforcement Administration; the Executive Office for U.S. Attorneys and the Offices of the U.S. Attorneys (the Director, Executive Office for U.S. Attorneys is considered the bureau head for these components); the Federal Bureau of Investigation; the Immigration and Naturalization Service; the Office of Justice Programs (and related agencies); the U.S. Marshals Service; and the Office of the Inspector General.
- e. <u>Child</u>. Unless otherwise modified, the term child includes biological children, adopted children, foster children, or stepchildren.
- f. Contagious Disease. A disease which is ruled as subject to quarantine, requires isolation of the patient, or requires restriction of movement by the patient for a specified period as prescribed by the health authorities having jurisdiction.







- Days. Calendar days unless otherwise specified. cordance with the law, the
- h. Days of Leave. Days on which an employee would otherwise work and receive pay; they are exclusive of holidays and nonworkdays established by Federal statute, executive order, assyoloms II or administrative order. anotatyong odf
 - i. Department Components. The offices, boards, divisions, and bureaus of the Department of Justice as defined in 28 CFR 0.1. Executive Level V and above.
 - Immediate Family Member. Spouses and unmarried children j. under 21 years of age.
- Intermittent Employee. An employee who is employed less k. than full time on an irregular or occasional basis with no prearranged schedule of hours or days of work.
- Leave Year. The period beginning with the first day of the first complete pay period in a calendar year and ending with the day immediately before the first day of the first complete pay period in the following calendar year.
- m. <u>Medical Certificate</u>. A written statement signed by a registered practicing physician or other practitioner certifying to the incapacitation, examination, or treatment, or to the period of disability while the patient was receiving professional treatment.
- n. <u>Offices, Boards, and Divisions (OBDs)</u>. Those Department components (except for the Executive Office for United States Attorneys) defined as offices, boards, and divisions in 28 CFR 0.1. Executive Office for U.S.
- o. <u>Parent</u>. Unless otherwise modified, the term parent includes biological parents, adoptive parents, stepparents, and to solid se foster parents. The Large M
 - p. Regular Leave Account. The account established to record the earning, crediting, and usage of employee leave.
- g. Separate Leave Account. The account established to record restored annual leave. stepchildren.

03 14.1 RESPONSIBILITIES. dw sessaib A . sessaid audipatroo

xecutive office for U.S.

a. The Attorney General is responsible for the proper administration of leave, and for ensuring that an account of leave is established and maintained for each employee in accordance with methods prescribed by the General Accounting Office.

- The Assistant Attorney General for Administration is responsible for: the administration of les
 - The overall administration of this order. (1)

is properly

schedule, and

- (2) Planning, directing, coordinating, and supervising the administration of leave in the Department.
- os sesvolque d'3)w Postauditing and correcting any action taken within the Department which is not in accordance with laws and regulations governing the administration of leave, or the provisions of this order.
- To ancisivorq 40 Representing the Department in its contacts, on all matters relating to leave, with the General Accounting Office, the Office of Management and Budget, the Office of Personnel Management (OPM), Congressional committees, and all other Federal departments and urting times unless agencies. bsvorggs mood and avas
- (5) of absence as Designating the official who is authorized to approve the restoration of forfeited annual leave for employees of the offices, boards, and divisions.
- as evael pnid The heads of bureaus are responsible for designating the officials who are authorized to approve the restoration of mcy. As soon forfeited annual leave for their components. (The heads of bureaus are also heads of Department components; however, the reverse is not true in all cases.) a may provent
- ances will be The heads of Department components are responsible for:
- The proper administration of leave within their respective components. the course of the
- (2) take excessive Delegating the authority to approve leave to the lowest practicable supervisory level.
 - Determining that exigencies of the public business (3) occurring in their components are of such importance as to preclude the use of scheduled annual leave to avoid forfeiture.
- The Director, Personnel Staff, Justice Management eds os beer Division is responsible for advising and assisting the lo sphalwoud Assistant Attorney General for Administration on all aspects of the administration of leave.
- red at a higher Supervisors and Managers are responsible for:
 - Ensuring that leave is granted, denied, or cancelled (1)in accordance with the laws and regulations governing



the administration of leave, and the provisions of this order.

- (2) Ensuring that leave taken by employees is properly charged.
- (3) Planning and scheduling annual leave with employees so as to avoid the forfeiture of such leave.

g. Employees are responsible for:

The Assistant Attorney General for Administration is

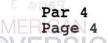
- (1) Requesting leave in accordance with the provisions of this order and any procedures established by their components.
- (2) Coming to work at their scheduled starting times unless leave has been approved.
- (3) Providing their supervisors with requests for leave as much in advance of the requested periods of absence as possible.
- (4) Notifying their supervisors and requesting leave as soon as possible when leave is needed because of illness, injury, or other personal emergency. As soon as possible means at or before the beginning of the regularly scheduled tour of duty. Extenuating circumstances of a highly unusual nature may prevent timely notification, and such circumstances will be carefully considered when evaluating leave requests.
- (5) Working with their supervisors to plan, schedule, and use sufficient annual leave during the course of the year so as to preclude the need to take excessive amounts of annual leave at the end of the leave year to avoid the forfeiture of such leave.
- 5. AUTHORITY TO APPROVE, DENY, OR CANCEL LEAVE, OR TO EXCUSE AN ABSENCE WITHOUT CHARGE TO LEAVE.

Approval of Leave.

(1) Authority to approve leave may be delegated to the lowest supervisory level having personal knowledge of the work requirements and the employee's leave record and attendance patterns; however, requests for the following types of leave should be approved at a higher level:

avoid forfeiture.

paintevop anoitalism (a) Advance annual leave. 10005 ni



FOIA # 60048 (URTS 16447) Docld: 70106516 Page 113

- bevorage to noits (b) Advance sick leave. s to Isined (5)
- (c) Extended leave without pay (in excess of 30 days).
- (2) Each Department component should establish guidance as to which officials are authorized to approve such leave requests and the supporting documentation required.
- b. Approval of Requests for Excused Absence for Individual Employees. Generally, the heads of Department components determine the situations for which excused absence will be authorized for individual employees; however, in the following cases, this authority may be redelegated to the lowest practicable supervisory level:
- (1) Tardiness of up to one hour or other brief absences from duty for reasons which are acceptable to the approving official.
- (2) Donating blood (see paragraph 91c).
- (3) Voting under normal circumstances [see paragraph 91b(1)].
- c. Mandatory Approval of Certain Leave Requests. In some instances, the approval of leave requests is discretionary; in others, it is mandated by statute or executive order. The approval of leave is mandated by statute or executive order in the following instances which are discussed in detail in the chapters cited.
- (1) Treatment of Disabled Veterans, (chapter 4).
- (2) Other Illness, Injury, or Pregnancy, (chapter 4).
- (3) Pending Disability Retirement, (chapter 4).
- (4) Service as a Juror or Witness in Certain Judicial Proceedings, (chapter 9).
 - (5) Military Service, (chapter 10).

employee, or

- d. <u>Denial or Cancellation of Leave</u>. Where the approval of leave is discretionary, the authority to deny or cancel leave may be delegated to the same level at which such leave is approved. The following conditions apply to the exercise of this authority:
- (1) Leave must not be denied or cancelled for arbitrary or capricious reasons.



- (2) Denial of a leave request or cancellation of approved leave normally must be based on the necessity for the employee's services or the employee's failure to submit any required documentation in support of the leave request in a timely manner.
- (3) Denial or cancellation of leave is not disciplinary in nature and must not be used as a punitive measure.

6. RECORDING LEAVE.

a. An absence is considered approved once it has been recorded in an approved leave category on an official time and attendance record upon which salary payments are made.

the situations for which

- eds os b. Once leave has been requested, approved, and used by an employee, retroactive substitution of one category of leave for another category may be made only under conditions of law or regulation which permit a change in statutory rights, e.g., an employee on approved annual leave becomes ill and, upon return to duty, requests substitution of sick leave for annual leave, or an employee who was granted leave with the expectation that he or she would submit specific documentation in support of the leave upon returning to duty fails to do so in a timely manner. An exception to this rule occurs when it is subsequently established that an employee submitted fraudulent documentation misrepresented either the time taken or the reason for the order in the following insti-detail in the chapters cited. absence.
 - c. If an employee is absent without leave having been approved, the absence should be recorded as absent without leave (AWOL). If the approving authority subsequently determines that circumstances are such that the absence is improperly charged as AWOL, the absence must be changed to an approved leave category. Changing AWOL to an approved leave status means that the employee can no longer be disciplined for being AWOL, but may still be subject to discipline for not properly requesting the leave even though it was eventually approved.
 - 7. <u>EMPLOYEE LEAVE RECORDS</u>. The leave record of an employee, or information therefrom, is not available to the public under the Freedom of Information Act.

leave may be deleg

8. <u>RELATIONSHIPS WITH LABOR ORGANIZATIONS</u>. Due regard shall be given to the status of labor organizations having exclusive recognition, and management shall consult or negotiate with those organizations, as appropriate, when implementing the provisions of this order.

yaq a ni atuon as best CHAPTER 2. ANNUAL LEAVE.

status, but holiday hours worked are not. EARNING RATES.

s al smood 08 to as FIGURE 2-1. FULL-TIME EMPLOYEES.

| | Years of Service | Earning Rates |
|---------|------------------------------|---|
| | to Less than 3 | 4 hours of annual leave for each full biweekly pay period or 13 days per leave year |
| amis-11 | At least 3, but less than 15 | 6 hours of annual leave for each full biweekly pay period plus 4 additional hours for the last full biweekly pay period of the leave year |
| out pay | 15 or more | 8 hours of annual leave for each full biweekly pay period or 26 days per leave year |

FIGURE 2-2. PART-TIME EMPLOYEES.

| | Years of Service | Earning Rates | | | | | | | | |
|-----|---------------------------------|--|--|--|--|--|--|--|--|--|
| | Less than 3 | 1 hour of annual leave for each 20 hours in a pay status | | | | | | | | |
| 978 | At least 3, but less than 15 | 1 hour of annual leave for each 13 hours in a pay status | | | | | | | | |
| | 15 or more | 1 hour of annual leave for each 10 hours in a pay status | | | | | | | | |

Full Biweekly Pay Period.

- Full-time Employees. A full-time employee earns leave for each full biweekly pay period. When a full-time employee's absence in a nonpay status totals 80 hours, the employee's annual leave credit is reduced by 4, 6, or 8 hours depending on the employee's leave category, and the employee's sick leave credit is reduced by 4 The minimum chargarodr annual leave in
 - Part-time Employees. (2)
 - Earn annual leave and sick leave for each hour (a) they are in a pay status during the pay period.





in multiples thereof.

- (b) Holiday leave hours are credited as hours in a pay status, but holiday hours worked are not.
- (c) Hours in a pay status in excess of 80 hours in a pay period are disregarded in computing the leave earnings of a part-time employee.

Fractional Pay Periods.

- (1) No leave is credited for fractional parts of biweekly pay periods occurring either at the beginning or the end of an employee's period of service.
- (2) Entitlement to a pro rata credit for a fractional pay period occurs when:
- (a) An employee's tour of duty changes from full-time or part-time to intermittent, or from intermittent to full-time or part-time. OR
 - (b) An employee is carried in a leave without pay (LWOP) status while in receipt of disability compensation from the Office of Workers' Compensation Programs.
 - (3) The table shown in figure 2-3 may be used as a guide in determining the amount of pro rata credit for annual leave.

FIGURE 2-3. PRO RATA TABLE.

| | for each | Biweekly Pay Period | | | | | | | 5 | Ho | ur | ly | Accrual | | | 1 | Rate |
|-------|-------------|---------------------|-----------|-----|------------|-------|-----|----|------|------|----|-----|---------|-------------------|----|----|------|
| | 8/ | Workdays | | | | | | | 1 | I | 4 | 4* | | sa ₆ [| | | 8 |
| | for each | psy stat | a ni | r o | DOI DOI | 1 1 | | | | 93 | on | 30 | ā | 1 | | | 1 |
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| | | Low Till to | 3 | | • | • | • | • | • | • • | Ţ | • | • | 2 | • | • | 2 |
| | | | 4 | .15 | o.Lo | Per | . W | Pa | wi | 3[10 | 2 | ra* | r r | 2 | • | • | 3 |
| | | | 2 | | • | • | • | • | • | | 2 | | • | 3 | • | • | 4 |
| par a | ployee earn | 1-time em | 101 6 | | DOM: | res I | com | • | en i | | 2 | - | ٠, | 4 | • | • | 5 |
| TI-TT | When a ru | - pariod - | Visco 7 I | | | | 1. | • | • | | 3 | | • | 4 | • | • | 6 |
| | s cocale so | IJEJE VERM | 8 | | | | • | • | | D.D | 3 | | • | 5 | • | • | 6 |
| | a reduced b | Jibero s | 9 | | - | | | | 98 | ÃO. | 3 | 9 | | 5 | | | 7 |
| | 's leave ca | *This | colum | n m | av | 21 | 150 | h | 0 1 | 196 | h | for | - (| =ic | ·k | 14 | AVE |

and the employee's sick

10. ANNUAL LEAVE CHARGES. The minimum charge for annual leave in the Department is fifteen (15) minutes; additional charges are in multiples thereof.

Jul. 22, 1991

- 11. MAXIMUM ACCUMULATION. Limits have been established by law as to the maximum amount of annual leave which an employee may accumulate for later use. Annual leave in excess of these limits which is not used by the beginning of the leave year immediately following the leave year in which the excess is accrued, is subject to forfeiture.
- a. Thirty-day Maximum. Most employees in the Department may accumulate up to a maximum of 30 days (240 hours) of annual leave for later use.
- b. Forty-five-day Maximum. Employees serving outside the United States may accumulate up to a maximum of 45 days (360 hours) of annual leave for later use if they are in one of the classes described in section 6304(b) of title 5, United States Code. Employees in positions which permit a 45-day accumulation who move to positions in which they are subject to the 30-day accumulation limit, retain their accumulation above the 30-day limitation. Whenever these employees use more annual leave in a leave year than they earn, the balance carried forward becomes their new leave ceiling, if it is still above the 30-day maximum limit.
- c. Senior Executive Service (SES) Members.
- (1) There is no maximum limitation on the amount of annual leave an employee may accumulate while serving in a position in the SES; however, only the annual leave which accrues while the employee is serving in the SES is protected from forfeiture. Any annual leave earned prior to the time the employee enters the SES, including any annual leave restored from prior years, is subject to the regulations applicable at the time the annual leave was earned or restored.
- (2) If an employee leaves the SES, any annual leave he or she accumulated while serving in the SES which is in excess of the maximum amount of leave which the employee may accumulate in his or her new (non-SES) position remains to the employee's credit until used. Thereafter, whenever the employee uses more annual leave in a leave year than he or she earns, the balance carried forward becomes the new leave ceiling, if it is still above the maximum allowed in the non-SES position.
 - 12. PLANNING, REQUESTING, AND GRANTING ANNUAL LEAVE.
- a. <u>Using Annual Leave</u>. Annual leave is normally provided and used to:

have approved other arrangements.

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- (1) Afford employees the opportunity to take an annual vacation period, or periods, of extended leave for rest and recreation.
- (2) Afford employees periods of time off to attend to personal, family, and emergency matters which can be disposed of only during the time in which the employee would ordinarily be working.
- b. Employees' Right to Annual Leave. Employees have an absolute right to take annual leave, subject to the right of supervisors to fix the time at which leave may be taken. Except for those instances discussed in paragraphs 5c(1) and (5), supervisors are not obligated to approve a request for annual leave, whether made in advance or on an emergency basis, if the employee's services are required during the period involved. Whenever annual leave cannot be approved as initially requested, the employee and the supervisor concerned are responsible for scheduling the leave at a time which is mutually agreeable to both parties.
 - c. <u>Planning and Requesting Annual Leave</u>. Normally, annual leave shall be planned and requested far enough in advance of its proposed use so that:
- (1) The leave plans of all employees in the organizational component can be considered.
- (2) Employees have an opportunity to use annual leave at times which meet their needs.
- (3) Employees will not forfeit annual leave unavoidably.
- (4) Work requirements can be adjusted to accommodate employee leave plans, wherever possible.
 - d. Requesting Annual Leave for Personal Emergencies.
- (1) Employees who are unable to report for duty because of personal emergencies shall notify their supervisors and request leave as soon as possible. As soon as possible means at or before the beginning of the regularly scheduled tour of duty. Extenuating circumstances of a highly unusual nature may prevent timely notification and such circumstances will be carefully considered when evaluating leave requests
- (2) Employees must request annual leave personally (unless unusual circumstances pertain) for each day that the personal emergency continues unless their supervisors have approved other arrangements.

- Until such notification is given, supervisors cannot (3) grant annual leave and employees may be considered as absent without leave (AWOL) until such time as they give proper notification and are granted annual leave by their supervisors.
- (4) As a condition of granting emergency annual leave, approving officials may require employees to submit certain documentation in support of their requests for a the Department leave. may presertibe.
- Use of Standard Form 71, Application for Leave. A Standard Form 71 must be submitted for all requests for annual leave of five days or more. The use of this form is encouraged, and Department components or approving officials may require that it be submitted for requests for annual leave of less than five days. Despense of year went as
- Granting Annual Leave. edf da af.
- for ob seevolgs) An employee whose current appointment is not limited to less than 90 days earns and accrues annual leave beginning with his or her first full biweekly pay period and may be granted annual leave as it accrues. leave when it is
- (2) An employee whose current appointment is limited to less than 90 days earns and accrues annual leave beginning with his or her first full biweekly pay period, but is not entitled to use annual leave until should consider such as she or she expectation of employee's services,
- turn to duty, the need for (a) Has been employed under successive appointments for a continuous period of 90 days or more without themoriter yd redfedw) a break in service; or esusped artment has no authority to
- (b) Is converted to an appointment not limited to less than 90 days. was somewhat you
- 13. REQUESTING AND GRANTING ADVANCE ANNUAL LEAVE.
- leral service. Requesting Advance Annual Leave. ni ono as
- (1) An employee must submit a request for advance annual leave as far in advance of the requested period of absence as possible. When advance annual leave cannot be requested in advance because of a personal emergency, it may be approved after the fact provided the employee submits any documentation required in support of the request within the time frame established by the approving official.

cludes, but is not limited

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- (2) Employees requesting advance annual leave must submit the following:
 - (a) A Standard Form 71, Application for Leave.
- (b) A memorandum to the approving official detailing the reason(s) for the absence.
 - (c) Such additional documentation as the Department component or approving official may prescribe.

b. Advancing Annual Leave.

- (1) Employees may be advanced, at the beginning of the leave year or any time thereafter, such annual leave as they may be expected to accrue during the leave year.
- (2) Approval of requests for advance annual leave is at the discretion of the approving official; employees do not have a vested right to advance leave, regardless of the circumstances.
 - (3) Employees may not be advanced annual leave when it is known (or reasonably expected) that they will not return to duty.
- (4) Before advancing annual leave, approving officials should consider such matters as the expectation of return to duty, the need for the employee's services, the benefits to the organization in retaining the employee, and the fact that, if the employee separates because of disability or illness (whether by retirement or resignation), the Department has no authority to require repayment of the amount paid to the employee for advance leave.
 - 14. ENFORCED ANNUAL LEAVE. The Attorney General (or designee) has discretionary authority to direct employees to take annual leave at specific times to satisfy the needs of the Federal service. This includes, but is not limited to, situations such as one in which certain Departmental operations are reduced or suspended during the Thanksgiving or Christmas holiday periods.
 - 15. <u>LUMP-SUM PAYMENTS FOR ACCUMULATED AND ACCRUED ANNUAL LEAVE UPON SEPARATION</u>.
 - a. Upon separation, employees are entitled to payment for all annual leave credited to them. This includes:

- (1) The regular carryover balance or accumulated annual leave from the previous year, if any, plus
- (2) Annual leave accrued and unused during the current leave year, if any, plus
- (3) Any unused restored annual leave.
- b. A Presidential appointee who has annual leave held in abeyance is paid for this leave at the rate of pay which the appointee was receiving immediately before the date of the Presidential appointment.

16. SUBSTITUTION OF ANNUAL LEAVE FOR SICK LEAVE.

- a. Generally, an absence which would otherwise be chargeable to sick leave may be charged to annual leave if requested by the employee and approved by the appropriate official. However, annual leave may not be substituted, retroactively, for sick leave previously granted and documented where the substitution is solely for the purpose of avoiding the forfeiture of annual leave by the employee.
- b. Advance sick leave may be liquidated, either wholly or in part, by a charge against annual leave or restored annual leave provided the annual leave or restored annual leave to be substituted is not, itself, subject to forfeiture; that is, sufficient time remains for the employee to take the leave which is to be substituted.
- 17. COMBINING ANNUAL LEAVE WITH OFFICIAL TRAVEL. Annual leave may be taken in conjunction with official travel. Once it has been determined that official travel is necessary, an employee's request for annual leave in conjunction with that travel may be approved if the employee's services are not required during the period involved. When an employee takes annual leave in conjunction with official travel, the cost to the government may not be greater than the cost of the official travel had annual leave not been taken.

18. BUYING BACK ANNUAL LEAVE UNDER THE WORKERS' COMPENSATION PROGRAM.

a. Absence Due to an On-the-job Injury or Illness. An employee may use sick and/or annual leave during a period of absence due to an on-the-job injury or illness and, if his or her claim for compensation is approved by the Office of Workers' Compensation Programs, may buy back all or part of the annual leave (including restored annual leave) and have it reinstated to his or her leave account.

Par 15 Page 13

Page LA



authorized

he time limit

Lated Buying Back Regular Annual Leave.

- (1) the current If an employee buys back regular annual leave which is recredited to a prior leave year and the recredit causes a leave balance at the end of that leave year which is in excess of the employee's maximum authorized accumulation (usually 240 hours), the excess annual leave will immediately be forfeited as of the beginning of the leave year following the year to which it is e of pay which the end to stab end recredited.
- (2) If the buy-back annual leave is forfeited solely because it is in excess of the maximum authorized accumulation, it is not subject to the provisions of 5 U.S.C. 6304(d) which allow for restoration of annual leave which has been forfeited due to administrative error, exigencies of the public business, or sickness.
- c. Buying Back Restored Annual Leave. If an employee buys back annual leave which had been previously restored under the provisions of 5 U.S.C. 6304(d), such leave is recredited to the employee's restored leave account as of the date it was used and is available for further use if the time limit previously established for its use has not expired. However, if the time limit has expired, the recredited leave is forfeited as of the date originally established for forfeiture, and is not subject to further restoration under the provisions of 5 U.S.C. 6304(d).
- d. Informing and Advising Employees: Employees who contemplate buying back annual leave (including restored annual leave) must be informed as to the amount of leave that can be recredited for use and advised not to buy back that leave which is subject to forfeiture. approved if the emp . When an employee takes annual leave in

Absence Due to an On-the-tob Intury or Illness. An employee may use sick and/or annual leave during a pariod of absence due to an on-the-job injury or illness and, if his or her claim for compensation is approved by the Office of Workers' Compensation Programs, may buy back all or part of the annual leave (including restored annual leave) and have it reinstated to his or her leave account.

conjunction with official travel, the cost to the government may not be greater than the cost of the official travel had annual

period involved.

leave not been taken.

CHAPTER 3. RESTORATION OF FORFEITED ANNUAL LEAVE.

19. SCHEDULING ANNUAL LEAVE TO AVOID FORFEITURE.

- Responsibility for Scheduling Annual Leave. Employees and managers share a long-standing mutual responsibility for nee a period planning and scheduling annual leave throughout the year. Employees have an obligation to request annual leave in a timely manner; nevertheless, failure on their part to do so does not relieve managers of their responsibility to ensure that employee leave is actually scheduled for use so as to avoid its forfeiture at the end of the leave year. Positive action should be taken to assure that annual leave is scheduled for use during the year so as to avoid situations where employees approach the end of the leave year with a significant amount of annual leave that must be used or forfeited. However, if an employee chooses not to request or to use annual leave so as to avoid its forfeiture, the employee is not entitled to have the forfeited leave plicable law, restored for later use.
- b. Scheduling Annual Leave in Advance. To be considered as scheduled in advance, annual leave must be requested and approved, IN WRITING, by an authorized official PRIOR to the start of the third biweekly pay period before the end of the leave year. Annual leave which is not scheduled in advance is generally not eligible for restoration.

20. CIRCUMSTANCES UNDER WHICH FORFEITED ANNUAL LEAVE MAY BE RESTORED.

- a. Administrative Error. Any annual leave forfeited because of an administrative error (e.g., incorrect service computation date, failure to change a leave accrual rate, incorrect calculation on time and attendance records, etc.) may be restored provided the leave which was forfeited was earned after June 30, 1960, even though the error may have occurred before that date.
- b. Exigencies of the Public Business.
- (1) Annual leave which is cancelled because of an exigency of the public business and subsequently forfeited because it cannot be rescheduled and used before the end of the leave year may be restored if:
- (a) The leave was scheduled in advance, and
 - (b) The exigency was of such importance that the use of annual leave was precluded.
- (2) Excused absence (commonly referred to as administrative leave), compensatory time off, or holidays which

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interrupt annual leave are not considered exigencies of the public business and annual leave forfeited as a result cannot be restored.

c. <u>Sickness</u>. Annual leave which is forfeited because a period of sickness (or injury or other medical condition for which paid sick leave would be approved) interfered with the usage of scheduled annual leave may be restored if:

CHAPTER 3. RESTORATION OF FORFEITED ANNUAL LEAVE.

- (1) The annual leave was scheduled in advance. AND
- (2) The period of absence due to sick leave occurred so late in the leave year or was of such duration that the annual leave could not be rescheduled and used prior to the end of the leave year.
- d. Unjustified or Unwarranted Personnel Action. An employee who is found by appropriate authority under applicable law, regulation, or collective bargaining agreement, to have been affected by an unjustified or unwarranted personnel action is deemed to have performed service during the period the unwarranted or unjustified personnel action was in effect and is entitled to earn leave for that period. Any annual leave earned during this period which is in excess of the maximum leave accumulation permitted by law and thus, forfeited, will be restored.

21. OFFICIALS AUTHORIZED TO APPROVE EXIGENCIES.

leave was preclud

- a. <u>Central Headquarters</u>. The heads of Department components are authorized to make determinations that exigencies of the public business exist. This authority may be redelegated.
- b. Major Field Installations. The heads of Department components may authorize the heads of major field installations to make determinations that exigencies of the public business exist and may authorize the heads of major field installations to redelegate this authority.
- c. <u>Determining That an Exigency Exists</u>. When making a determination whether an exigency of the public business exists, the following conditions apply.
- (1) The exigency or operational demand must be of such importance that the use of scheduled annual leave by affected employees is precluded.
- (2) There must be no reasonable alternative to the cancellation of the scheduled annual leave of those employees who will forfeit annual leave because of the work requirement generated by the exigency.

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- (3) The decision that an exigency exists may not be made by any official whose leave would be affected by the decision.
- (4) A specific beginning and ending date must be fixed for the exigency. These dates must be fixed in advance, unless the suddenness or uncertainty of the circumstances prevents an advance decision. These dates must establish the specific time period within which employees were prevented from using scheduled annual leave and thus, subsequently forfeited leave.
- 22. OFFICIALS AUTHORIZED TO APPROVE THE RESTORATION OF FORFEITED ANNUAL LEAVE. The heads of bureaus and the Assistant Attorney General for Administration for the offices, boards, and divisions (collectively) shall designate officials who are authorized to approve the restoration of forfeited annual leave. A list of these officials is to be furnished to the appropriate payroll office and updated whenever changes occur.
- 23. REQUESTING RESTORATION OF FORFEITED ANNUAL LEAVE. Employees who wish to have forfeited annual leave restored must prepare and submit an approved Form DOJ-364, Request for Restoration of Forfeited Annual Leave. Form DOJ-364 is available from servicing personnel and payroll offices.
 - a. Employee's Request.
- (1) Supporting Data. Employees must provide factual evidence that the annual leave forfeited was scheduled in advance and approved, and the reasons why the leave could not be used as scheduled or rescheduled so as to avoid forfeiture. Copies of: Form DOJ-296, Time and Attendance Report; Standard Form 71, Request for Leave; and such other records as may be required by the employing organization must be provided as documenting evidence. Copies of the supporting documents must be attached to the Form DOJ-364.
- (2) Other Evidence. If official records are not available to substantiate the amount of leave to be restored, an estimate of the employee's leave account is acceptable when accompanied by official statements which reflect clearly why official records are not available and the factors which form the basis for the estimate.
- b. <u>Certification by the Supervisor</u>. The employee's immediate supervisor (or other appropriate official) must certify that the employee's request for restoration of forfeited annual leave is factual and technically correct. Requests which do not meet the provisions of the law or lack sufficient

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supporting data will be returned to the employee with a memorandum of explanation.

c. Authorization for Restoration by the Designated Official.
The organization's designated official must authorize the restoration of forfeited annual leave to a separate leave account for the employee.

24. RECORDING RESTORED ANNUAL LEAVE.

- a. Separate Leave Account. The restored annual leave must be credited to a separate leave account which records: the date the leave was restored for use; the amount credited; the specific schedule established for its use; and the amount of usage and balance. The amount of restored annual leave does not in any way increase or change an employee's normal maximum permissible carryover of annual leave into a new leave year. The normal annual leave ceiling described in paragraph 11 remains in effect for all employees.
- b. <u>Recordkeeping</u>. Payroll offices shall establish records for separate leave accounts for restored annual leave which identify:
 - (1) The date the leave was restored for use.
 - (2) The amount credited. The mount credited.
- (3) The specific time limit established for its use.
- (4) The amount of usage and balance.
- c. Regular Annual Leave Account. The fact that an employee has a separate leave account for restored annual leave does not affect the usual requirements for earning, crediting, or usage of annual leave for an employee's REGULAR annual leave account.

25. TIME LIMIT FOR THE USE OF RESTORED ANNUAL LEAVE.

- a. Restored annual leave is not retained indefinitely. It must be scheduled and used not later than the end of the leave year ending two years after:
- (1) The date of restoration of the annual leave forfeited because of administrative error. OR
- (2) The date fixed by an official designated under the provisions of paragraph 21 as the termination date of the exigency that resulted in the forfeiture of the annual leave. OR

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- (3) The date the employee is determined to be recovered and able to return to duty if the leave was forfeited because of sickness.
- b. In the case of an extended exigency of the public business, within a time period that equals twice the number of full calendar years, or parts thereof, that the exigency existed. This time period begins at the beginning of the leave year following the leave year in which the exigency is declared to be ended. An extended exigency must be of such significance as to:
 - (1) Threaten the national security, safety, or welfare.
 - (2) Last more than 3 calendar years.
 - (3) Affect a segment of the Department or an occupational class.
 - (4) Preclude subsequent use of both restored and accrued annual leave within the time limits established in paragraph 25a.
- 26. FORFEITURE OF RESTORED ANNUAL LEAVE. Any restored annual leave which is unused at the expiration of the time limit established for its use is again forfeited with no further right to restoration.



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CHAPTER 4. SICK LEAVE.

27. EARNING RATES.

- Full-time employees earn 4 hours of sick leave for each full biweekly pay period, regardless of the type of appointment or total creditable service. When a full-time employee's absence in a nonpay status totals 80 hours, the employee's sick leave credit is reduced by 4 hours.
- b. Part-time employees earn one hour of sick leave for each 20 hours in a pay status not to exceed 4 hours of sick leave during any biweekly pay period.
- SICK LEAVE CHARGES. The minimum charge for sick leave in the Department is fifteen (15) minutes; additional charges are in multiples thereof. Justing to noisent Listia ans
- 29. ACCUMULATION. Unused sick leave accumulates without limit.
 - REQUESTING, GRANTING, AND USING SICK LEAVE.
- a. Reporting Illness or Injury. Employees who are absent due to illness or injury shall notify their supervisors and request leave as soon as possible. As soon as possible means at or before the beginning of the regularly scheduled tour of duty. Extenuating circumstances of a highly unusual nature may prevent timely notification and circumstances will be carefully considered when evaluating leave requests. Employees are required to request sick leave personally (unless they are too sick to do so) for each day that they are ill or injured unless the supervisor has approved other arrangements. Until such notification is given, supervisors cannot grant sick leave and employees may be considered as absent without leave (AWOL) until such time as they notify their supervisors.
- b. Mandatory Approval of Sick Leave. In certain instances, the approval of requests to use accrued sick leave is mandatory provided the employee has followed leave procedures and submitted acceptable supporting evidence. Sick leave shall be granted to an employee when the employee:
- Is incapacitated for duty by sickness, injury, or (1) pregnancy and confinement. In this context, a handicapped employee who depends on an aid, mechanical and only radiana vior otherwise, to perform work is normally incapacitated benitables) without the aid. A seeing-eye dog, a personal assistant, a wheelchair, or any prosthetic device may be considered an extension of the employee and a grant of sick leave for such purposes as training, replacement, or repair is appropriate under the same conditions as any other incapacitation.



(2) Receives emergency medical, dental, or optical examination or treatment.

CHAPTER 4. SICK LEAVE.

- (E) appointment Is required to give care and attention to an immediate a'seyolome as family member who is afflicted with a contagious s, the employee's disease (as defined in paragraph 3e of this order).
- Would jeopardize the health of others by coming to work because the employee has been exposed to a contagious urs of sick leave disease (as defined in paragraph 3e of this order).
- edf al eveel (5) Meets the requirements for disability retirement.
- al era seprad(6) Is a disabled veteran who must undergo medical examination or treatment in connection with the disability. In these cases, disabled veterans shall be granted such sick or annual leave or leave without pay (LWOP) as is necessary.
- Sosent due Discretionary Approval of Sick Leave.
- bns smoslviso eldiesog se (1) Requests for sick leave for nonemergency medical, dental, or optical examination or treatment -- even though submitted with proper supporting evidence -may be denied if it is determined that the employee's services are needed.
- xois Jesupai (2) If the employee fails to follow prescribed procedures for requesting or documenting either emergency or ess the supervisor nonemergency sick leave, the request may be denied if the approving authority considers that such extenuating eave and employees circumstances as would warrant approval did not exist. may be considered
 - Proper Use of Sick Leave. d.
- idi) instances, the Sick leave is to be used only for the reasons specified provided the employee
- Linds eveel do (2) Sick leave is NOT to be granted or used:
 - (a) As a substitute for annual leave.
- For rest. 1000 bas yousappare (b) an aid, mechanical handicapped employee w
- To care for an immediate family member who does not have a contagious disease (as defined in paragraph 3e of this order). he employee and a grant

ls incapacitated

(b) sees as training, To accompany family members to their medical appointments. To James Iger conditions as any other

dog, a personal

(3) Requesting, granting, or using sick leave improperly may be grounds for disciplinary or adverse action.

SUPPORTING EVIDENCE. TO MELOLEYING & MOLE

a. General.

- (1) Sick leave may be granted only when supported by evidence which is administratively acceptable.
- (2) A medical certificate or other administratively acceptable evidence as to the reason for the absence is required for all absences in excess of three workdays (or for a lesser period established by the Department component or approving official).
- (3) Approving officials may consider an employee's certification as to the reason for his or her absence as evidence which is administratively acceptable; however, absences in excess of ten workdays must be supported by a medical certificate (or for a lesser period established by the Department component or approving official).
- b. <u>Cases Involving Contagious Diseases</u>. In cases where an employee has been exposed to a contagious disease or must care for an immediate family member who has a contagious disease, the following documentation is required:
- (1) Certification from the attending physician or local health authority that it is a disease for which local health authority regulations require that the patient be quarantined, isolated, or restricted as to movement.
- (2) Certification from the attending physician as to how long a patient should be quarantined, isolated, or restricted if the period is not specified in the local health authority regulations.
- (3) Such other documentation as the component or approving official prescribes.
- c. Cases Involving Excessive Absenteeism or Possible Abuse of Sick Leave. In those instances in which a problem of excessive absenteeism or the possible abuse of sick leave is developing, supervisors may require supporting evidence or documentation, in addition to that required of other employees, by providing the employee with a written notice which explains:

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Part-time employees may normally be granted advance

sick leave not to exceed 120 hours; however, if

- (1) The reason for requiring the evidence.
 - (2) The type(s) of acceptable evidence (e.g., a certificate from a physician or such other practitioner as may be designated).
- (3) The time frame within which the supporting evidence or documentation must be furnished.
- (4) The conditions for presentation of the supporting evidence in order to obtain approval of subsequent sick leave requests.
 - (5) The consequences of not providing such evidence within the prescribed time frame.
- d. Failure to Secure Advance Approval of Sick Leave or Submit Acceptable Supporting Evidence. In these cases, an absence is properly recorded as AWOL and changed only when the approving authority determines that circumstances are such that the absence is improperly charged as AWOL or acceptable supporting evidence is submitted within the prescribed time.
- 32. SUBSTITUTION OF SICK LEAVE FOR ANNUAL LEAVE. Whenever illness or injury occurs during a period of annual leave, the period of illness may be charged as sick leave and the charge to annual leave reduced accordingly. Employees must apply for the substitution within three workdays after returning to duty and must provide any supporting evidence required.
- 33. BUYING BACK SICK LEAVE UNDER THE WORKERS' COMPENSATION PROGRAM. An employee may use sick and/or annual leave during a period of absence due to an on-the-job injury or illness and, if his or her claim for compensation is approved by the Office of Workers' Compensation Programs, may buy back all or part of the sick leave and have it reinstated to his or her leave account. (See paragraph 18 for those special circumstances which may be involved in buying back regular or restored annual leave.)
- 34. REQUESTING AND GRANTING ADVANCE SICK LEAVE. Sick leave may be advanced to employees, when required by the exigencies of the situation, in cases of disability or serious illness.
- a. <u>Limits on the Amount of Advance Sick Leave That May Be</u>
 <u>Granted</u>.
- (1) Full-time employees may be granted advance sick leave not to exceed 240 hours.
 - (2) Part-time employees may normally be granted advance sick leave not to exceed 120 hours; however, if

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circumstances warrant, they may be granted advance sick leave not to exceed 240 hours.

- (3) Employees serving probationary or trial periods may be required to exhaust their annual leave before any advance sick leave is granted.
- (4) Employees on limited appointments may be advanced sick leave only in the amount which will be earned during the remaining period of employment.
- (5) Employees approaching mandatory retirement or those who have applied for optional or discontinued service retirement may be advanced sick leave only in the amount which will be earned prior to the date of retirement.

b. Requesting Advance Sick Leave.

- (1) An employee must submit a request for advance sick leave as far in advance of the requested period of absence as possible. In the event of injury or sudden illness, advance sick leave may be granted after the fact provided the employee submits any documentation required in support of the request within the time frame established by the approving official.
 - (2) An employee requesting advance sick leave must submit the following:
 - (a) A Standard Form 71, Application for Leave.
 - (b) A medical certificate or other administratively acceptable evidence substantiating the reason(s) for the absence.
 - (c) Such additional documentation as the Department component or approving official may prescribe.

c. Granting Advance Sick Leave.

- (1) Employees do not have a vested right to advance leave, regardless of the circumstances, and the approval of requests for advance sick leave is at the discretion of the approving official. Before granting advance sick leave, approving officials should consider the following:
 - (a) Whether the employee can be expected to return to duty.





Leave before any

to the date of

- circumstances warrant, they may be granted advance sick The need for the employee's services. (b)
- (c) lal periods may be The benefits in retaining the employee.
- The fact that, if the employee separates because (d) of disability or illness (whether by retirement or resignation), the Department has no authority will be earned during to require repayment of the amount paid to the employee for advance leave.
- ody spods to (2) Approving officials may not grant advance sick leave to an employee: ave only in the
 - has filed application for disability (a) Who retirement or has indicated an intention to resign for disability.
- When a separation date has been established which (d) for advance sick would preclude the employee from earning enough leave to repay the advance sick leave.
- (c) any documentation When there is other evidence that the employee will not return to duty.

frame established by the approvin

An employee requesting advance sick leave must submit

A Standard Form 71, Application for Leave.

Employees do not have a vested right to advance leave, regardless of the circumstances, and the approval of requests for advance sick leave is at the discretion of the approving official. Before granting advance sick leave, approving officials should consider the

A medical certificate or other administratively acceptable evidence substantiating the reason(s)

Such additional documentation as the Dapartment component or approving official may prescribe.

Whether the employee can be expected to return to

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CHAPTER 6. LEAVE WITHOUT PAY (LWOP).

41. GENERAL INFORMATION.

- a. Leave without pay, commonly referred to as LWOP, is a ns dough an temporary nonpay status and approved absence from duty granted upon an employee's request. LWOP is an approved quest may he absence and is not to be confused with absence without leave absence and is not to be confused with absence without leave or AWOL, which is an unauthorized absence from duty (see paragraph 46). imployees are not entitled to be
- b. An employee cannot be placed on LWOP without his or her consent. A disabled veteran who is
- c. LWOP may not be imposed as a penalty nor is it to be used for periods of unauthorized absence.
- 42. LWOP CHARGES. The minimum charge for LWOP in the Department is fifteen (15) minutes; additional charges thereof. minutes; additional charges are in multiples

43. REQUESTING LWOP.

- An employee must submit a request for LWOP as far in advance to differ of the requested period of absence as possible. When LWOP cannot be requested in advance because of illness, injury, or other personal emergency, LWOP may be approved after the employee submits fact provided the sin secivia documentation within the time frame established by the Department component or the approving official.
- an be absent An employee requesting LWOP for 30 days or less must submit the following:
- services becom mich shorter time A Standard Form 71, Application for Leave.
- (2) Such additional documentation as the Department component or approving official may prescribe.
- c. An employee requesting extended LWOP of more than 30 days must submit the following:
- (1) A Standard Form 71, Application for Leave.
- pnisharp excis(2). A memorandum to the approving official detailing the reason(s) for the absence. If the employee is requesting LWOP for medical reasons, he or she must submit a medical certificate or other administratively acceptable evidence substantiating the reason(s) for the absence.
 - (3) Such additional documentation as the Department component or approving official may prescribe.

Loss of services

44. GRANTING LWOP.

a. Administrative Discretion. The authorization of LWOP is at the discretion of the approving official. Even though an employee has a legitimate reason for requesting LWOP, e.g., sickness, injury, or personal emergency, the request may be denied if the employee's services are required or the employee has not followed prescribed leave procedures. Employees are not entitled to be granted LWOP as a matter of right unless the employee is:

CHAPTER 6. LEAVE WITHOUT PAY (IMOP).

- (1) A disabled veteran who is entitled to LWOP, if necessary, to undergo medical examination or treatment in connection with the disability [see paragraph 30b(6)].
- (2) A reservist or National Guardsman who is entitled to LWOP, if necessary, for military training.

b. Guidance for Granting LWOP.

- (1) Where the granting of LWOP is discretionary, the circumstances surrounding each request tend to differ from case to case. Initially, an approving official must:
- (a) Decide whether the employee's services are required.
- (b) Determine how long the employee can be absent before the component's need for his or her services becomes critical, e.g., the need for the services of an employee in a key position generally becomes critical in a much shorter time than it does for an employee who is not in a key position.
- (2) Each request for LWOP should be examined carefully to assure that the value to the Department or the serious needs of the employee are sufficient to offset the loss of the employee's services and the costs and administrative inconveniences that result when an employee is retained in a LWOP status. Before granting LWOP, approving officials should consider the following:
- (a) Encumbrance of the employee's position.
- (b) Loss of services that may be vital to the may be displayed as a corganization. Isnoitible doug (6)

- (c) Obligation to provide employment at the end of the LWOP.
- (d) Six (6) months of LWOP in any calendar year is creditable service for such benefits as retirement and severance pay.
- (e) Eligibility for continued coverage (without cost to the employee) for up to 1 year for life insurance and continued coverage (with payment of employee's portion of the premiums by the employee) for up to 1 year for health insurance benefits.

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- c. <u>LWOP of More Than 30 Days</u>. Before a request for extended LWOP of more than 30 days is approved, there should be a reasonable expectation that the employee will return to duty at the end of the LWOP. In addition, it should be apparent that AT LEAST ONE of the following benefits would result:
 - (1) Fulfillment of parental or family responsibilities (see Chapter 8).
- (2) Increased job ability.
- (3) Protection or improvement of an employee's health.
 - (4) Retention of a desirable employee.
- (5) Furtherance of a program of interest to the Government.
 - d. Approving LWOP of More Than 30 Days. Approval of extended LWOP is proper, all other factors being favorable, to allow an employee to:
- (1) Attend to parental or family responsibilities.
 - (2) Continue his or her education, when the course of study or research is in line with a type of work performed by the Department component and would contribute to the component's mission.
- (3) Serve temporarily in a non-Federal or private enterprise when there is a reasonable expectation that the employee will return to duty and the employee's service will contribute to the public welfare and/or the experience gained will serve the interests of the Department component.
- (4) Recover from illness or disability not of a permanent or disqualifying nature, when continued employment or

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immediate return to duty would threaten the employee's health or the health of other employees.

- (5) Protect his or her status and benefits during the period pending an initial decision by OPM on a disability retirement application.
- (6) Protect his or her status and benefits during any period pending action by the Office of Workers' Compensation Programs (OWCP) on a claim resulting from a work-related illness or injury.
- (7) Avoid a break in the continuity of service when he or she must relocate to accompany a family member who is employed by the Federal Government or who is a member of the military to a new post of duty.
- (8) Serve as an officer or employee of a union representing Federal employees.

e. Documenting LWOP. (1)

- (1) When an initial request for extended LWOP of more than 30 days is approved, or when consecutive grants of LWOP of less than 30 days exceed 30 days in the aggregate, a Standard Form 52, Request for Personnel Action, MUST BE SUBMITTED to the servicing personnel office.
- (2) A separate Standard Form 52 MUST BE SUBMITTED to the servicing personnel office when the employee returns to duty.

IMOP is proper, all other

an employee to:

45. DURATION OF EXTENDED LWOP.

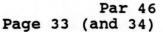
- a. <u>Legal/Regulatory Time Limits</u>. There are no limits prescribed by law or regulation on the amount of LWOP that can be granted.
- b. <u>Departmental Time Limits</u>. Department components may not authorize an initial period of LWOP in excess of 52 calendar weeks except in extraordinary or unusual circumstances, or in furtherance of a program of interest to the Department or the Federal Government when it is known in advance that the initial period of absence will exceed one year.
- c. Approval of LWOP in Excess of One Year. Heads of Department components must approve any initial request for extended LWOP which exceeds 52 calendar weeks, and any request for additional LWOP which would cause the employee's LWOP to exceed 52 consecutive calendar weeks.

CHAPTER 7. ABSENCE WITHOUT LEAVE.

- 46. GENERAL INFORMATION. Absence without leave, commonly referred to as AWOL, is an absence from duty that is not authorized or approved (including leave which is not approved until required supporting evidence or documentation is submitted), or for which a leave request has been denied.
- 47. <u>AWOL CHARGES</u>. The minimum charge for AWOL in the Department is fifteen (15) minutes; additional charges are in multiples thereof.

48. RECORDING AWOL.

- a. Recording an absence as AWOL is not a disciplinary action; however, AWOL can become the basis for initiating disciplinary action.
- b. Recording an absence as AWOL does not necessarily mean that the employee has an insufficient reason for requesting leave, but that the employee's presence is required and the reason for requesting leave is one for which approval is not mandatory.
- c. Absences initially charged as AWOL may, subsequently, be charged to an approved leave category, i.e., annual or sick leave or leave without pay, etc., when:
 - (1) The employee submits the required supporting evidence within the time prescribed by the approving official.
 - (2) The approving official determines that the employee has a satisfactory reason for not obtaining approval for the absence or not notifying his or her supervisor of the reason for the absence in a timely manner.
- d. Changing AWOL to an approved leave status means that the employee can no longer be disciplined for being AWOL, but may still be subject to discipline for not properly requesting the leave even though it is eventually approved.
- e. Pay is forfeited for all absences recorded as AWOL.





CHAPTER 8. LEAVE FOR PARENTAL AND FAMILY RESPONSIBILITIES.

- 49. GENERAL. Being a parent or prospective parent carries certain responsibilities and creates specific needs for leave that cannot be ignored or even postponed. On the other hand, prolonged absences of employees make it harder to attain organizational goals, and work pressures often make it difficult for managers to be sympathetic to the problems of parents. However, in the long run, responsiveness to family needs works to the advantage of the organization. Striking a proper balance between the needs of the organization and the needs and obligations of employees as parents and family members enables the organization to retain experienced, productive employees and contributes significantly to the morale of the organization.
- 50. REQUESTING, GRANTING, AND USING LEAVE FOR PARENTAL AND FAMILY RESPONSIBILITIES.
- a. Leave for parental and family responsibilities is not a separate category of leave. It is a term which is used to describe situations wherein employees may use annual leave, sick leave, and/or LWOP, as appropriate, to take care of their family-related responsibilities. Sick and annual leave can also be advanced to employees for these purposes.
- b. EMPLOYEES AND APPROVING OFFICIALS MUST FOLLOW THE BASIC RULES SET FORTH FOR ANNUAL LEAVE, SICK LEAVE, AND LWOP IN OTHER CHAPTERS OF THIS ORDER WHEN REQUESTING, GRANTING, DENYING, OR USING THE TYPE(S) OF LEAVE INDICATED FOR THE PARTICULAR SITUATIONS DESCRIBED IN THIS CHAPTER.
- c. Employees should request leave for parental and family responsibilities, in writing, as far in advance as possible, particularly if the absence is to be prolonged, as is the case in leave for childbirth, for the care of a newborn child, or the adoption of a child. This gives management time to make necessary adjustments to cope with the absence, such as finding someone to fill in temporarily or changing work assignments.
- d. Heads of Department components should develop policies on leave for parental and family responsibilities that are compassionate and flexible, yet do not adversely affect the ability of the organization to carry out its mission.
- e. Managers and supervisors should administer leave for parental and family responsibilities equitably and reasonably consonant with workload demands and the availability of resources.

relationship with the infant.

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51. LEAVE FOR CHILDBIRTH.

Working Conditions - Expectant Mothers.

CHAPTER S. LEAVE FOR PARENTAL AND FAMILY RESPONSIBILITIES.

(1) Managers and supervisors should always be aware of any working conditions or strenuous requirements in the workplace that could have an adverse effect on an expectant mother.

Being a parent or pro

- (2) If an employee asks for a change in her duties or assignment based on her doctor's advice, every reasonable effort should be made to accommodate her.
 - (3) Medical certification as to the nature of the limitations recommended by the employee's doctor may be requested.
- (4) If accommodations cannot be made, the employee may request leave or be placed on leave, whichever is appropriate under the circumstances.

b. Physical Incapacitation and Recuperation.

- (1) Many expectant mothers want to work virtually up to their expected date of delivery while others may need to stop work at some point before their due date for their own health and that of their unborn child. Pregnancy must be treated in the same manner as any other short-term disability and Department Components may not set an arbitrary date at which leave for childbirth must begin.
- (2) Managers and supervisors should bear in mind that it takes longer to recuperate from a Caesarean delivery.
- (3) Sick leave is appropriate for any physical examinations and for the period of physical incapacitation and recuperation associated with childbirth. Periods of recuperation will vary because of the physical condition of the mother and physician's instructions. Annual leave and/or leave without pay are appropriate if the employee does not have sufficient sick leave to cover the period.

c. Care for Newborn Children.

(1) A new mother may need time beyond her recuperation period to adjust to a newborn and develop a close relationship with the infant.



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- (2) Fathers may be needed at home during and after the mother's hospitalization to help with household duties or to care for other children. Fathers, too, may need time to build a close relationship with the newborn.
- (3) Parents will often need some time to make arrangements for the care of newborn children before returning to In granting leave during this ir. Arownt time, managers
- (4) When considering leave requests for these types of parental responsibilities, supervisors should take into Year Jackson and a consideration the importance of this period for the well-being of both parents and children.
 - (5) Annual leave and/or leave without pay are appropriate for the care of newborn children.
- d. Continued Employment After Childbirth.
- (1) If an employee wishes to return to work following her period of incapacitation and recuperation due to childbirth, the employee shall be returned to her former position. She may be separated at an earlier date by expiration of appointment, by reduction in force, for cause, or for other reasons unrelated to the maternity absence.
- (2) An employee who has given birth and does not plan to return to work should submit her resignation at the expiration of her period of incapacitation; she may be separated at an earlier date for other reasons unrelated to the maternity absence.

LEAVE FOR ADOPTION OR FOSTER CARE. 52.

a. Adoption.

see should be granted sick

capective foster parents

- age can be expected to need more (1) Adoption is often a long and arduous process which places many requirements on prospective parents. In addition to appointments for interviews and counseling sessions with adoption agencies, and various legal arrangements, an adoptive parent often must make a commitment to stay home with the adopted child for the first several months.
 - (2) In granting leave during this important time, managers and supervisors should give adoptive parents the same consideration as biological parents.
- (3) Leave for adoption may be annual leave or leave without pay; sick leave is not appropriate. starting times because of inclement weather or other

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mother's hospitalization to help with household duties or to care for other children.

Fathers may be needed at home during and after the

- newborn. As with adoptive parents, prospective foster parents (1) may also need time for interviews, counseling sessions, alce arrangements legal arrangements, etc. ore returning to
- In granting leave during this important time, managers (2) and supervisors should give prospective foster parents these types of the same consideration as biological parents.
- ried for the Leave for the purpose of becoming a foster parent may (3) be annual leave or leave without pay; sick leave is not appropriate. ere appropriate. Annual leave and/or leave

LEAVE FOR CHILD CARE. 53.

- Well-baby Care. Parents must take their babies for periodic checkups to make sure that the baby is developing properly and is otherwise healthy. The frequency of these checkups generally decreases as the child grows older. These responsibilities only require leave for a few hours or, at most, a day here and there. Although these absences can be scheduled in advance, they are responsibilities that cannot be postponed as readily as other leave plans. Annual leave and leave without pay are appropriate.
- b. Routine Illnesses. Children often suffer minor maladies such as ear infections, colds, stomach ailments, etc. a result, parents may need to take more unscheduled leave than other employees. There is often nothing a working parent can do except stay home with the child. Fortunately, these routine illnesses are usually short-lived. Annual leave and leave without pay are appropriate.
- Children with Special Needs. Parents of children with c. mental or physical handicaps can be expected to need more unscheduled leave than the parents of children who are not disadvantaged. Managers and supervisors should be aware of this and make reasonable efforts to accommodate these special needs. Annual leave and leave without pay are appropriate. commitment to stay home with
- Contagious Diseases. A parent who must stay home to care for a child with a contagious disease should be granted sick leave in accordance with paragraph 30b(3) of this order.

LEAVE FOR OTHER PARENTAL AND FAMILY RESPONSIBILITIES. 54.

School Schedules and Activities. From time to time, parents a. may have to request leave when schools close or delay their starting times because of inclement weather or other emergency conditions. At other times, parents may be scheduled for teacher conferences or may wish to attend school plays, sporting events, or other activities in which their children are participating. Managers and supervisors should be flexible in granting leave for these occasions. Annual leave or leave without pay are appropriate for these activities.

- b. <u>Sitters</u>. Young children of a single working parent or a working couple are usually placed in some kind of a day care situation outside the home. Some children are placed with a sitter, rather than in a day care center. Sitters get sick, need time off for personal reasons, and have emergencies. This means that the working parent may have no alternative but to stay home with the child. Annual leave or leave without pay are appropriate.
- c. Elderly Parents and Other Dependents. One of the more typical family responsibilities is the care for the elderly and infirm. There will be times when employees will need time off to attend to the medical and personal needs of elderly parents and other dependents. Annual leave and leave without pay are appropriate.

CHAPTER 9. COURT LEAVE.

55. GENERAL. Court leave is an authorized absence from work status, without charge to leave or loss of pay, which is granted to employees for jury service, or for attending judicial proceedings in a nonofficial capacity as a witness on behalf of a State or local government, or in a nonofficial capacity as witness on behalf of a private party in connection with any judicial proceeding to which the United States, the District of Columbia, or a State or local government is a party.

56. JURY SERVICE.

- a. Requesting Excusal from Jury Service. Department components will not request that employees be excused from jury service except in cases of real necessity. Any employee may, of course, request exemption for compelling personal reasons on his or her own initiative.
- b. Duration of Jury Service. An employee who is under proper summons from a court to serve on a jury should be granted court leave from the date stated in the summons on which the employee is to report to the time the employee is discharged by the court, regardless of the number of hours per day or days per week the employee actually serves on the jury during the period. However, the term of jury service does not include time during which the employee is excused or discharged by the court for an indefinite period subject to call by the court or for a definite period in excess of one day.
- c. Interim Excusal from Jury Service. Department components may require an employee entitled to court leave because of jury service to return to duty if the employee is excused from jury service for one day or even a substantial part of a day. However, the employee may not be required to return to duty if it would work a hardship on him or her; for example, an employee who is assigned to night duty or one who lives or works a long way from the place where the court is held. Employees who are expected to return to work when excused from jury service, but who prefer not to, must request annual leave or leave without pay.

d. Jury Fees. Santiw a as insade at ede to ed

- (1) <u>Federal Courts</u>. An employee serving as juror in any Federal court may not receive a fee from the court for jury service which is covered by court leave.
- (2) State or Local Courts. An employee serving as a juror in a State or local court must return fees received for

for this type of abs

Par 55 Page 41 before a her payroll office.

(3) Reimbursement for Expenses. Payment which represents reimbursement for actual and necessary expenses incidental to service as a juror may be retained by the employee. (The employee should obtain documentation from the court that such payment does not represent a fee for jury service.)

CHAPTER 9. COURT LEAVE.

57. WITNESS SERVICE.

- a. <u>Judicial Proceeding</u>. This term includes any action, suit, or other proceeding of a judicial nature (including any condemnation, preliminary, informational, or other such proceeding), but does not include an administrative proceeding.
- b. Witness in an Official Capacity. When an employee is summoned or assigned by the Department to testify in his or her official capacity or to produce records at a judicial proceeding, the employee is in an official duty status, as distinguished from a leave status, and is entitled to his or her regular pay.
- c. Witness in a Nonofficial Capacity.
- (1) When an employee is summoned or assigned by the Department to testify in a nonofficial capacity on behalf of the United States or the government of the District of Columbia, the employee is in an official duty status as distinguished from a leave status, and entitled to his or her regular pay.
- (2) When an employee is summoned as a witness in a judicial proceeding to testify in a nonofficial capacity on behalf of a State or local government, or on behalf of a private party in connection with any judicial proceeding to which the United States, the District of Columbia, or a State or local government is a party, the employee is entitled to court leave during the time he or she is absent as a witness.
- (3) When an employee appears as a witness in a nonofficial capacity on behalf of a private party in connection with any judicial proceeding to which the United States, the District of Columbia, or a State or local government is not a party, the employee is not entitled to court leave and must request annual leave or LWOP for this type of absence.

d. Overtime. An employee who performs witness service in an official duty status on days for which the employee would have been entitled to receive overtime pay had he or she rendered service in his or her regular position is entitled to the overtime he or she would have received on those days.

add as e. Witness Fees. at moods dasho off

. Fund

I WHAT T

- (1) An employee who serves as a witness on behalf of the United States or the government of the District of Columbia may not be paid witness fees.
 - (2) An employee who serves as a witness: on behalf of a State or local government; in an official capacity on behalf of a private party; or in a nonofficial capacity on behalf of a private party in a judicial proceeding to which the United States, the District of Columbia, or a State or local government is a party, must collect the authorized witness fees and turn them over to his or her payroll office.
 - (3) An employee who serves as a witness in a nonofficial capacity on behalf of a private party in a judicial proceeding to which the United States or the District of Columbia or a State or local government is not a party is entitled to keep the witness fees.

f. Travel Expenses.

- (1) An employee who serves as a witness on behalf of the United States or the District of Columbia, or in an official capacity as witness on behalf of a State or local government or a private party is entitled to government travel expenses which are to be offset to the extent they are paid by the court, authority, or party which caused the employee to be summoned.
- (2) An employee who serves in a nonofficial capacity as a witness is entitled to keep any travel expenses paid by the court, authority, or party which caused the employee to be summoned.

or local government -- ---- ----

58. GRANTING COURT LEAVE.

X

- Permanent and temporary employees with regularly scheduled tours of duty may be granted court leave.
- b. Substitute, when-actually-employed, and intermittent employees may not be granted court leave.

Par 57 Page 43



- c. Employees on leave without pay, although otherwise eligible may not be granted court leave when called to jury service since court leave is available only to employees who, except for jury service, would be on duty or leave with pay.
- 59. COURT LEAVE GUIDE. The chart shown in figure 9-1 synopsizes the instructions on absences of employees in connection with court or court-related services by indicating the varying conditions for absences and the proper time and attendance recording for each, together with any right to (and retention of) fees for services rendered and any right to payment for travel expenses.

An employee who performs witness service in an

FIGURE 9-1. EMPLOYEE ABSENCES FOR COURT OR COURT-RELATED SERVICES.

| vernment is a party, must o s fees and turn them over | Type of Absence | | | | Fees | Govt. travel expenses | | |
|--|-----------------|------------------|----------------------------|----|--------|-----------------------------|----|------|
| Nature of service | | | | | Yes | | | |
| t a private party in a ju he United States or the Di | Court | Official duty | Annual leave or LWOP | | Retain | | | Yes* |
| I. Jury Service Mala good | 1 60 | ntitle | ai vi | | o - | | | |
| A. U.S. or O.C. court B. State or local court I. Witness Service | X | ••••• | | X | Levez | X | X | •••• |
| A. On behalf of U.S. or D.C. government | | ne who | weller sed St | X | 11 | | | x |
| local government | | | | | | | | |
| 1. in official capacity 2. not in official capacity | X | X | ••••• | | | X | X | X |
| C. On behalf of private party- 1. in official capacity | | X | ***** | | | X | :- | X |
| 2. not in official capacity a. when a party is U.S., D.C., or State or | | odw es | koldma | n | 2) | ••••• | •• | •••• |
| local government b. when a party is not | X | , June | the c | X. | ••••• | X | X | •••• |
| U.S., D.C., or State or local government | | | X | | × | | X | |

*Offset to the extent paid by the court, authority, or party which caused the employee to be summoned.

Substitute, when-actually-amployed, as employees may not be granted court leave.

CHAPTER 10. MILITARY LEAVE.

60. GENERAL.

leave at the

- a. <u>Entitlement</u>. Employees who are members of a reserve component of the Armed Forces or the National Guard are entitled to military leave for active duty or active duty for training.
- b. Reserve Components. The reserve components of the Armed Forces are:

Fart-time career

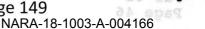
- (1) The Army Reserve.
- The Navy Reserve.
- (3) The Marine Corps Reserve.
- (4) The Air Force Reserve.
- (5) The Coast Guard Reserve.
 - (6) The Army National Guard of the United States.
 - (7) The Air National Guard of the United States.
- c. <u>Distinction Between Military Leave and Military Furlough</u>.

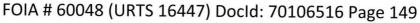
 MILITARY LEAVE is absence with pay which normally does not exceed 15 calendar days per fiscal year for active duty or active duty for training while MILITARY FURLOUGH is absence due to extended active duty for general service with the Armed Forces.

Smer 61. COVERAGE. Typub evisos miolineg odw sesvolqma

- a. Employees Eligible for Military Leave.
- (1) Full-time employees with permanent, TAPER, or term appointments, or temporary appointments of one year or more.
- (2) Part-time career employees (16-32 hour tour per week) as defined in section 3401(2), title 5, United States Code.
- b. Employees Not Eligible for Military Leave.
- (1) Employees with temporary appointments of less than one year.
 - (2) Employees with temporary appointments not to exceed one year.

Par 60 Page 45







Employees with intermittent work schedules.

CHAPTER 10. MILITARY LEAVE.

(4) Part-time employees with schedules of less than 16 hours per week or more than 32 hours per week. entitled to military leave for active duty or active duty

for training.

62. ENTITLEMENT.

- a. Active Duty or Active Duty for Training.
 - (1) Full-time employees who perform active duty or active duty for training are entitled to military leave at the rate of 15 days per fiscal year.
 - (2) Part-time career employees who perform active duty or active duty for training are entitled to military leave at that percentage of the rate prescribed under paragraph 62a(1) which is determined by dividing the number of hours in the employee's regularly scheduled workweek by 40. This rate of accrual is based upon the number of hours in the regularly scheduled workweeks of the employees and not upon the number of hours they may work in a week.
 - Active Duty for Law Enforcement Purposes. b.
- (1) Full-time employees who are activated for either Federal or State service to enforce the law during periods of civil disturbance, domestic violence, insurrection, rebellion, etc., are entitled to military leave with pay not to exceed 22 WORKDAYS IN A CALENDAR YEAR.
- (2) Employees who perform active duty for law enforcement purposes for more than 22 workdays in a calendar year may use any unused military leave which is available for active duty or training to cover the excess.
- Parade or Encampment of Members of the National Guard of the District of Columbia. Full-time employees who are members of the National Guard of the District of Columbia are entitled to military leave with pay for all days (no limit) of parade or encampment ordered or authorized under title 39, District of Columbia Code.
- Offsetting Military Pay Against Civilian Pay. Employees who perform active duty as described in paragraph 62b or 62c are subject to the provisions of 5 U.S.C. 5519, that is, their salaries earned as Reservists or Guardsmen will be deducted and because of from their civilian pay.



Jul. 22, 1991

63. CHARGES.

- a. The minimum charge for military leave is one day and additional charges are in multiples thereof. ser of times
- b. Nonworkdays falling within a period of absence on military training duty are charged against the days of military leave allowed during the fiscal year, but nonworkdays occurring at the beginning or end of the period are not.

64. ACCUMULATION. It hospiew ad bisons desuper fost (2)

- nt component and the s a. Military leave that is not used in a fiscal year accumulates for use in the succeeding fiscal year; however, no more than 15 days may be carried over into the succeeding fiscal year. The total maximum accumulation for military leave is 30 days viologialise in any fiscal year. on sign of ignoris eschedule the
- b. Unused military leave which is carried forward for use in the succeeding fiscal year is in addition to the days which are credited at the beginning of the fiscal year.
- c. That fractional part of a day of military leave which accrues to a part-time career employee during a fiscal year, cannot be used or rounded off. It is carried forward into the succeeding fiscal year, provided it does not cause the amount forwarded to exceed 15 days.

65. REQUESTING MILITARY LEAVE.

- a. Requests for military leave will be accompanied by written military orders or other acceptable certification by the employee's reserve component.
- b. Upon returning to duty, the employee will documentation which shows and certifies the actual days served on active duty or active duty for training.

66. GRANTING MILITARY LEAVE.

- a. Right to Military Leave. The right to military leave or a leave of absence to perform necessary military service is generally absolute, and requests for such leave will normally be granted upon request. However, the request for such leave must be reasonable, both in the context of the employee's military obligation and the requirements of the no solvies yi Department. no odv seyolgme na lo sonsiusni active duty or active duty for training will continue
- Reasonableness of Request. Tot Japp Such I'm ment component is no longer an employee
- (1) Requests to perform active or inactive duty for training, particularly when they recur frequently,



is one day and

gence on military

should not be viewed as requiring automatic approval. While the right to a leave of absence to perform necessary military duty is generally absolute, the length of absence requested, the number of times absence is requested, and the amount of notice provided by the employee must be reasonable both in the context of the Reservist's military obligation and the requirements of the Department component.

- (2) Each request should be weighed in terms of the workload of the Department component and the extent to which the employee's services can be spared. In situations where the request appears to be unreasonable, or the employee cannot be spared from his or her civilian duties, the approving official should contact the military unit and attempt to make some other mutually satisfactory arrangements for the training (e.g., reschedule the active duty for training) before the request is approved.
 - c. <u>Full-Time or Part-Time Employees</u>. If these employees are not entitled to, do not request, or have exhausted their military leave, they shall be granted annual leave or leave without pay (LWOP), as requested, for the performance of active or inactive duty for training, provided the request is reasonable.
 - d. <u>Temporary Employees (Appointed for 1 Year or Less)</u>. These employees may be granted annual leave or LWOP for the performance of active or inactive duty for training.
 - e. Employees Ordered to an Initial Period of Active Duty for Training of Not Less Than 3 Consecutive Months. These employees may, at the option of the Department component, be granted annual leave or LWOP, as requested, or be furloughed or separated.
 - f. Employees (Except Temporary Employees) Who are to Continue on Active Duty for an Extended Period (Usually More Than 1 Year). These employees shall be furloughed or separated after exhausting any requested military leave to which they are entitled.
- g. Furloughing or Separating Employees for Military Service.
 Department components should be aware that the life insurance of an employee who enters military service on active duty or active duty for training will continue without cost for up to twelve months. An individual who is SEPARATED by a Department component is no longer an employee for life insurance purposes and FEGLI coverage must terminate. Approving officials should consider this outcome

when deciding whether an employee should be separated, furloughed, or placed on leave of absence.



CHAPTER 11. HOME LEAVE.

- 67. GENERAL. In this chapter: 19 3889 3889 3889
- a. Home Leave is leave authorized by section 6305(a) of title 5, United States Code, and earned by service abroad for use in the United States, in the Commonwealth of Puerto Rico, or in the territories or possessions of the United States.
- b. Month is that period which runs from a given day in one month through the date preceding the numerically corresponding day in the next month.
- c. Service Abroad is service on and after September 6, 1960, by an employee at a post of duty outside the United States and outside the employee's place of residence if his or her place of residence is in the Commonwealth of Puerto Rico or a territory or possession of the United States. ing abroad who is not
- COVERAGE. An employee who meets the requirements of section 68. 6304(b) of title 5, United States Code, for the accumulation of a maximum of 45 days of annual leave, earns and may be granted home leave, in accordance with section 6305(a) of that title, Subpart F of Part 630, Code of Federal Regulations, and this chapter.
 - 69. COMPUTATION OF SERVICE ABROAD. Service abroad begins with the date of the employee's arrival at a post of duty outside the United States, or on the date of entrance on duty if recruited abroad, and ends on the date of departure from the post for separation or for assignment in the United States, or on the date of separation from duty when separated abroad. Such service includes: Management
 - Absence in a nonpay status up to a maximum of two workweeks within each 12 months of service abroad.
 - b. Authorized leave with pay.
 - Time spent in the Armed Forces of the United States which C. interrupts service abroad (but only for eligibility, not leave-earning purposes).
 - d. A period of detail.
 - **EARNING RATES.** For each 12 months of service abroad, employees .70. earn home leave at the following rates:
- Fifteen Calendar Days. E. When an employee moves between differentt
- (1) An employee who accepts an appointment to, or occupies and a position for which the Department has prescribed the Par 67 page leave-earning rate, the employee shall be credited with

1305(a) of title

requirement that the incumbent accept assignments anywhere in the world as the needs of the Department dictate. (This applies primarily to positions where an employee's whole career is subject to reassignment from one location to another, with much of his or her time to be spent in overseas areas.)

- yllsolvamun (2) An employee serving at a post for which a 20 percent or higher foreign or nonforeign (but not tropical) pay differential is authorized.
- ited bistes Ten Calendar Days. An employee not included in paragraph 70a of this paragraph who receives a foreign or territorial (but not tropical) pay differential of at least 10 and less than 20 percent.
 - Five Calendar Days. An employee working abroad who is not included in paragraphs 70a or b.
 - COMPUTATION OF HOME LEAVE. Home leave is earned and credited on 71. a monthly basis as shown in figure 11-1 for each of the leave-earning categories described in paragraph 70:

CHAPTER II. HOME LEAVE.

FIGURE 11-1. COMPUTATION OF HOME LEAVE.

| | | | | | | | | ce tu | | | Earning Rate | (days for | each 12 mon | ths) | | |
|--------|-------------------|----|----|----|---|------|-----|----------|---------------|------|---------------------------------|---------------|-------------|------|--|--|
| Mo | Months of Service | | | | | | | | edy mistasamp | 1000 | abroad, ask acparation | | | | | |
| Abroad | | | | | | | | | | | Days Earned | | | | | |
| i | W | 0% | 3 | ìo | E | UM | łх | BA | s | O | ay status up t | e on a nong | onesda Os | | | |
| 2 | | | | | | - 12 | 280 | 120 | | 80 | ivise is servi | n elch l2 m | ninity 0 | | | |
| 3 | | | | | | • | | • | | | 3 | 2 | 1 | | | |
| 4 | | • | • | • | • | | • | • | | | with gay. | evsel basic | toriduA 1 | | | |
| 5 | | | | | | • | | • | | | 6 | 4 | 2 | | | |
| 6 | • | | | | | Ψ. | 91 | ٠, | 31 | ٠. | e Armed Forces | apatt in th | emit 2 | | | |
| 7 | | | | | | | | A'T | пo | | e Armyd Forces ce abgoad (bu | lyrea a.5mm | medal 2 | | | |
| 8 | | | • | • | • | • | | • | | | 1000007 | uq paim6sa- | S leave | | | |
| 9 | | | | | | | | | | | 11 | 7 | 3 | | | |
| 10 | | | | • | | | | | | | 12 -11 | iods of detai | Ted A 4 | | | |
| 11 | | | | | | | | | | | 13 | 9 | 4 | | | |
| 12 | | 10 | .0 | | | CB | TA | 10 | | 30 | ach 12 ponths | S TOT 10:ST | AS DUING RA | | | |

CHANGE IN EARNING RATE. When an employee moves between differentt 72. home leave-earning rates during a month of service abroad, or when a change in the pay differential results in a change in the home leave-earning rate, the employee shall be credited with

the amount of home leave for the month at the rate to which he or she was entitled before the change in the home leave-earning rate.

- 73. MAXIMUM ACCUMULATION. Home leave may accumulate without limit, but cannot be used as terminal leave nor can a lump-sum payment be made therefor.
- 74. <u>CHARGES</u>. The minimum charge for home leave is one day and additional charges are in multiples thereof.
- 75. ENTITLEMENT. An employee is entitled to home leave only when he or she has completed a basic service period of 24 months of continuous service abroad (or after a shorter period of such service if the employee's assignment is terminated for the convenience of the Government). This basic service period is broken by:
 - a. A break in service of one or more workdays.
- b. An assignment (other than a detail) to a position in which the employee is no longer subject to section 6305(a) of title 5, United States Code.

service of more than 90 days.

76. GRANTING HOME LEAVE.

a. <u>Authority</u>. The granting of home leave is at the discretion of those officials authorized to approve such leave. Home leave may be granted in combination with other leaves of absence.

b. Limitations.

- (1) Home leave may be granted only for use in the United States, the Commonwealth of Puerto Rico, or a territory or possession of the United States.
- (2) Home leave may be granted only during an employee's period of service abroad, or within a reasonable period after his or her return from service abroad when it is contemplated that the employee will return to service abroad immediately or upon completion of an assignment in the United States.
- (3) Home leave not granted during a period named in paragraph 76b(2) may be granted only when the employee has completed a further substantial period of service abroad. This further substantial period of service abroad may not be less than the tour of duty prescribed for the employee's post of assignment, except when an authorized official determines that an earlier grant of home leave is warranted in an individual case.



- 77. REFUND. An employee is indebted for home leave used when he or she fails to return to service abroad after the period of home leave, or after the completion of an assignment in the United States. However, a refund for this indebtedness is not required when:
- a. The employee has completed not less than six month's service in an assignment in the United States following the period of home leave;
- b. It is determined that the employee's failure to return was due to compelling personal reasons of a humanitarian or compassionate nature, such as may involve physical or mental health or circumstances over which the employee has no control; or
 - c. It is determined that it is in the public interest not to return the employee to the overseas assignment.

Limitations.

78. TRANSFER AND RECREDIT. An employee is entitled to have his or her home leave account transferred or recredited when he or she moves between agencies or is reemployed without a break in service of more than 90 days.

or possession of the United States.

Authority. The granting of home leave is at the discretion of these officials authorized to approve such leave. Home leave may be granted in combination with other leaves of

Home leave may be granted only for use in the United States, the Commonwealth of Puerto Rico, or a territory

Home leave may be granted only during an employee's period of service abroad, or within a reasonable period after his or her return from service abroad when it is contemplated that the employee will return to service abroad immediately or upon completion of an assignment

Home leave not granted during a period named in paragraph 76b(2) may be granted only when the employee has completed a further substantial period of service abroad. This further substantial period of service abroad may not be less than the tour of duty prescribed for the employee's post of assignment, except when an authorized official determines that an earlier grant of home leave is warranted in an individual case.

in the United States.

CHAPTER 12. FUNERAL LEAVE.

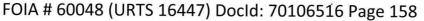
79. GENERAL.

the approving

- a. <u>Funeral leave</u> is granted to allow an employee to make arrangements for, or to attend the funeral of, or memorial service for, an immediate relative who dies as a result of wounds, disease, or injuries incurred as a member of the Armed Forces while serving in a combat zone.
- An immediate relative means: b. hed hypeet
- (1) Spouse and parents thereof.
- (2) Children, including adopted children, and spouses thereof. official which contains satisfactory reasons justifying
 - .syab svi(3) Parents. Tol svsel issenul to many a
 - (4) Brothers and sisters, and spouses thereof.
 - (5) Any person related by blood or affinity whose close association with the deceased was such as to have been the equivalent of a family relationship.
 - C. Armed Forces means the Army, Navy, Air Force, Marine Corps, and Coast Guard.
 - d. Combat zone means those areas determined by the President in accordance with section 112 of the Internal Revenue Code.
 - 80. RESTRICTIVE NATURE OF FUNERAL LEAVE. The requirement that funeral leave be granted is limited rather strictly by the inclusion of the words "in a combat zone" in section 112 of the Internal Revenue Code. This inclusion effectively precludes the granting of funeral leave in connection with the deaths of servicemen incurred in the line of duty elsewhere in the world.
 - FUNERAL LEAVE CHARGES. Funeral leave granted should be recorded 81. on time and attendance reports in the OTHER column with an appropriate explanation under REMARKS.
 - 82. REQUESTING AND GRANTING FUNERAL LEAVE.
 - Requesting Funeral Leave. An employee requesting funeral a. leave must submit the following:
 - (1) A Standard Form 71, Application for Leave.
 - Such additional documentation as the Department (2) component or approving official may prescribe.









b. Granting Funeral Leave.

(1) Approving officials shall grant an employee such funeral leave as is needed and requested by the employee, not to exceed three (3) workdays, without loss of or reduction in pay, leave, or credit for time or service, and without affecting the employee's performance or efficiency rating.

CHAPTER 12. FUNERAL LEAVE.

- (2) Funeral leave may be granted only from a prescribed tour of duty, including regularly scheduled overtime.
- (3) The leave granted need not be consecutive, but if not, the employee must submit a memorandum to the approving official which contains satisfactory reasons justifying a grant of funeral leave for nonconsecutive days.

appropriate explanation under REMARKS.

essociation with the decembed was such as to have been the equivalent of a family relationship.

c. Armed Forces means the Army, Navy, Air Force, Marine Corps, and Coast Guard.

d. Combat some means those areas determined by the President in accordance with section 112 of the Internal Revenue Code.

RESTRICTIVE WATURE OF FUNNEAL LEAVE. The requirement that funeral leave be granted is limited rather strictly by the inclusion of the words "in a combat some" in section 112 of the Internal Revenue Code. This inclusion effectively precludes the granting of funeral leave in connection with the deaths of servicemen incurred in the line of duty elsewhere in the world.

FUNERAL LEAVE CHARGES. Funeral leave granted should be recorded

(4) Brothers and sisters, and spouses thereof.

(5) Any parson related by blood or siffnity whose close

2. REQUESTING AND GRAWTING FUNERAL LEAVE.

a. Requesting Funeral Leave. An employee requesting funeral

leave must submit the following:

on time and attendance reports in the OTHER column with an

(1) A Standard Form 71, Application for Leave.

(2) Such additional documentation as the Department component or approving official may prescribe.



CHAPTER 13. TIME OFF FOR RELIGIOUS OBSERVANCES.

An employee requesting requesting to work compensatory overtime in adv. GENERAL to serving

- a. Department components may grant employees time off from their regular, work schedules for religious observances and permit them to work compensatory overtime to offset the lost A Standard Form 71, Application for Lasmit Arow, other form
- pnivorqua r b. The premium pay provisions for overtime work in title 5, United States Code and the Fair Labor Standards Act (FLSA) do not apply to overtime work performed to compensate for time off for religious observances. Overtime work under these conditions is not convertible to pay under title 5 or the FLSA. oproving official may prescribe.
- 84. TIME FRAME FOR TAKING AND REPAYING TIME OFF. Employees may perform the compensatory overtime work to make up for the time off for religious observances either before or after the time employee requests for time off for religious obligonances.
- a. Overtime Work Performed in Advance of the Time Off.
- (1) When overtime work is performed in advance, the time off for religious observances must be taken within six (6) pay periods of the pay period in which it was bas emis no bem earned. overtime worked should
 - Time off not taken within this time frame will be forfeited. Object Class 1465 - Religious
 - b. Overtime Work Performed After the Time Off.
 - When overtime work is performed after the time off, it (1) must be repaid by an equal amount of overtime work within six (6) pay periods following the pay period in which the employee was absent.
 - (2) Time off that is not repaid within this time frame will be charged to annual leave or LWOP (as requested by the employee).
 - Employees who elect to work overtime as a 85. EARNING RATES. substitute for time off from their regular tours of duty for religious observances shall be granted an equal amount of time off (in lieu of overtime pay) in increments of fifteen (15) minutes.
 - CHARGES. The minimum charge for time off for religious 86. observances is fifteen (15) minutes; additional charges are in multiples thereof.





87. REQUESTING TIME OFF. An employee requesting time off or requesting to work compensatory overtime in advance of taking time off for religious observances must submit the following to the approving official as far in advance of the requested period of absence or overtime work as possible:

CHAPTER 13. TIME OFF FOR RELIGIOUS ORSERVANCES.

- a. A Standard Form 71, Application for Leave, and/or other form prescribed by the Department component or approving official, specifying the time period in which the employee will work the compensatory overtime to offset the time off for religious observances.
 - b. Such other documentation as the Department Component or approving official may prescribe.
- 88. GRANTING TIME OFF AND AUTHORIZING COMPENSATORY OVERTIME.
 - a. Approving officials shall make every effort to honor employee requests for time off for religious observances.
- b. Requests may be denied only if the requested change in work schedule would interfere with the ability of an organization to accomplish its mission effectively.
- 89. RECORDING TIME OFF OR COMPENSATORY OVERTIME WORKED. Time off or compensatory overtime worked should be charged on time and attendance reports as follows:

which the employee was absent.

the employee) .

a. Object Class 1465 - Religious Observance - Off.

must be repaid by an equal amount of overtime work within six (6) pay periods following the pay period in

Time off that is not repaid within this time frame will be charged to annual leave or LWOP (as requested by

EARNING RATES. Employees who elect to work overtime as a substitute for time off from their regular tours of duty for religious observances shall be granted an equal amount of time off (in lieu of overtime pay) in increments of fifteen (15)

CHARGES. The minimum charge for time off for religious observances is fifteen (15) minutes; additional charges are in

b. Object Class 1466 - Religious Observance - Worked.

88 789 73 Par 87 multiples thereof.

CHAPTER 14. EXCUSED ABSENCE/ADMINISTRATIVE LEAVE.

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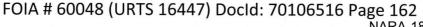
- uty for a reasonable time for that purpose Excused Absence/Administrative Leave. An excused absence is an absence from duty which is administratively authorized without loss of pay or charge to leave. Excused absence is commonly referred to as administrative leave and, even though this term is not specifically recognized in legislation or by regulation, it is construed as having the same meaning as excused absence for the purposes of this order.
- b. Official Duty v. Excused Absence. Employees who are on official duty for travel, training, or to represent the Department at conferences, etc., are covered by the Office of Workers' Compensation Programs (OWCP) and the Federal Tort Claims Act. Conversely, employees who have been granted excused absence without loss of pay or charge to leave are not on official duty and are not covered by the OWCP or the Federal Tort Claims Act. commuting distance and vote by absentee beliet is not

amis ins c. 11 Authority. sd yes sayolque eds , besslareq

- in order to make the trip to the voting place to (1) This authority is to be exercised with extreme care and may be used only when no statute, regulation, or executive order operates directly to relieve employees day shall be charged to a from duty s of bagrade ad lists yab
- (2) Excused absence may be authorized only for employees who would otherwise be in a duty status or on authorized leave with pay. same basis as for voting.
- ister on substantiall (3) Ordinarily, excused absence is authorized on an individual basis; however, under certain conditions, yab-and elderoses excused absence may be authorized for groups of round-trip travel distant. sasyolqmemployee's place of
- 91. EXCUSED ABSENCE FOR INDIVIDUAL EMPLOYEES. Generally, the heads of Department components determine the situations for which excused absence will be authorized for individual employees. Some of the more common situations for which excused absence may be authorized are: (3) manyor th an EAP
- to attend counsel a. Tardiness and Brief Absence. An employee may be excused for up to one hour for tardiness or other brief absence from duty for reasons which are acceptable to the employee's supervisor. this purpose.
- b. Voting and Registration. An employee who wishes to vote or register to vote in any election or in referendums on a attendance will serve the best interests of the Department.

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Page 59



Excused absences of this type may be restricted to those

civic matter in his or her community may be excused from duty for a reasonable time for that purpose, as follows:

CHAPTER 14.

EXCUSED ABSENCE/ADMINISTRATIVE LEAVE.

- (1) Generally, where the polls are not open at least three hours before or after an employee's regular hours of work, the employee may be granted an amount of excused absence which will permit the employee to report for work three hours after the polls open or leave work three hours before the polls close, whichever requires the lesser amount of time off.
- (2) Under exceptional circumstances when the general rule does not permit sufficient time, an employee may be excused for such additional time as may be needed to enable the employee to vote, depending upon the particular circumstances in the individual case, but not to exceed a full day in any case.
- (3) If an employee's voting place is beyond normal commuting distance and vote by absentee ballot is not permitted, the employee may be granted sufficient time off in order to make the trip to the voting place to cast a ballot. Where more than one day is required to make the trip to the voting place, a liberal leave policy shall be observed. Time off in excess of one day shall be charged to annual leave or leave without pay.
- (4) An employee who votes in a jurisdiction which requires registration in person may be granted time off to register on substantially the same basis as for voting, except that no such time shall be granted if registration can be accomplished on a nonworkday and the place of registration is within reasonable one-day, round-trip travel distance of the employee's place of residence.
- c. <u>Blood Donation</u>. An employee who donates blood may be excused for up to four hours for recuperative purposes.
- d. Employee Assistance Program (EAP) Counseling. An employee may be excused to attend counseling sessions with an EAP counselor from a Department component. An employee who is referred for treatment outside of the Department must request sick leave, annual leave, or leave without pay for this purpose.
- e. <u>Conferences or Conventions</u>. An employee may be excused to attend a conference or convention when it is determined that attendance will serve the best interests of the Department. Excused absences of this type may be restricted to those

of your sold situations in which the employee is an official of the organization involved or is a contributor on the agenda.

- f. <u>Federal Civil Service Examinations</u>. An employee may be granted excused absence to take a Federal Civil Service Examination for a position for which the employee is to be considered.
- g. <u>Physical Examinations</u>. An employee is to be granted excused absence to take a physical examination required by the Department of Justice or other Federal agency, by the Armed Forces for entry into active duty or the Reserves, or one required by a local draft board.
- h. Participation in Military Funerals. An employee who is a veteran may be excused up to four (4) hours in a day to participate as a pall bearer, member of a firing squad, or guard of honor in a funeral ceremony for a member of the Armed Forces whose remains are returned from abroad for burial.
- i. <u>Injuries Sustained in the Performance of Duty</u>. An employee who is injured in the performance of duty shall, after obtaining treatment for the injury, be excused for the balance of the day on which the injury occurred if circumstances warrant. An employee who has sustained an apparent disabling, job-related, traumatic injury and elects the 45-calendar day continuation of pay provision under Public Law 93-416 shall be given excused absence for up to 45 days.
- j. <u>Civil Defense Activities</u>. An employee may be excused to participate in Federally recognized civil defense programs for a reasonable amount of time not to exceed forty (40) hours in a calendar year.
- k. Swearing-in Ceremonies. The head of a Department component may excuse an employee who has passed a bar examination for the time necessary to be sworn into membership in the bar. Excused absence not to exceed eight hours each way may also be granted for travel time to and from the swearing-in ceremony.
- 1. Training Sponsored by a Labor Organization. An employee serving as a union representative may be excused to attend a training session sponsored by a labor organization provided the subject matter of the training is of mutual concern to the Department and the employee in his capacity as a union representative.



- 92. EXCUSED ABSENCE FOR GROUPS OF EMPLOYEES. Excused absence may be authorized for groups of employees in the following situations.
- a. <u>Closing an Activity</u>. When it becomes necessary to close Federal installations or offices (or portions thereof) for brief periods when:
- (1) The normal operations of an establishment are interrupted by events beyond the control of management or employees, such as emergency conditions caused by extreme weather conditions, fires, floods, or serious interruption to public transportation services.
- (2) Machines break down, power failures occur, or structures need to be repaired or rebuilt.
- (3) It is in the public interest to relieve employees from work to participate in civil activities which the Federal Government is interested in encouraging.
- (4) Federal work may not be properly performed because of a local holiday. When such holidays occur, employees must actually be prevented from working by one of the following circumstances:
- (a) The building or office in which the employees work is physically closed, or building services essential to proper performance of work are not operating.
- (b) Local transportation services are discontinued or interrupted to the point where employees are prevented from reporting to their work location.
- (c) The duties of the employees consist largely of dealing directly with employees and officials of local establishments which are closed in observance of the holiday and there are no other duties (consistent with their normal duties) to which the employees can be assigned on the holiday.
- Hot or Cold Working Conditions.
- (1) Dismissals due to unusual employment or work conditions created by a temporary disruption of air cooling or heating systems should be rare. Employees are expected to work if conditions in the workplace are reasonably adequate even though these conditions are not normal and may involve minor discomfort.

- (2) Individual employees affected by unusual levels of temperature to the extent that they are incapacitated for duty, or to the extent that continuance on duty would affect their health, may be granted annual or sick leave.
 - (3) Before administrative excusal may be granted, it must be clearly established by reasonable standards of judgment that the conditions are such as to actually prevent working. When making such decisions, management officials must take into consideration the physical requirements of the positions involved as well as the temperature of the work area.

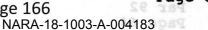
c. Adverse Weather Conditions.

(1) Washington Metropolitan Area. Decisions to curtail Federal operations due to adverse weather conditions in the Washington D.C. metropolitan area will be made by the Director, Office of Personnel Management (OPM) and the Department will follow the OPM guidelines given in appendix 1.

(a) During Normal Working Hours.

- When OPM decides to curtail Federal operations due to adverse weather conditions, OPM will notify the Director, Personnel Staff, Justice Management Division.
- The Personnel Staff will then notify Department components of the dismissal time for Zone 1 residents. Zones 1, 2, 3, and 4 are shown in figure 1. Zone 1 residents will be released to go home first, appendix 1, paragraph 13.
- Employees who live in Zones 2, 3, and 4 will be dismissed at half-hour intervals thereafter.
- (b) <u>During Nonworking Hours</u>. OPM will make every effort to notify the news media by 6:00 a.m., of its late arrival or closure decision. The standard media announcements are listed in appendix 1, paragraph 10.
- (2) <u>Field Office Locations</u>. The heads of Federal Executive Boards or similar organizations of Federal officials are responsible for the development and dissemination of special adverse weather leave policies and

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procedures for their locales. The Personnel Staff will not be involved in adverse weather dismissal or closure decisions affecting these field locations.

(3) Before administrative excusal may be granted, it must be clearly established by reasonable standards of judgment that the conditions are such as to actually prevent working. When making such decisions, management officials must take into consideration the physical requirements of the positions involved as well as the temperature of the work area.

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APPENDIX 1. U.S. OFFICE OF PERSONNEL MANAGEMENT AREA EMERGENCY DISMISSAL OR CLOSURE PROCEDURES FOR THE WASHINGTON, D.C. AREA.

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- a. The following guidelines are intended to coordinate decisions made by Federal agencies concerning group dismissals or closure of activities in emergency situations in the Washington, D.C., area. These guidelines apply to snow emergencies, severe icing conditions, floods, earthquakes, hurricanes, air pollution, power failures, interruption of public transportation, and other situations in which significant numbers of employees are prevented from reporting for work on time or which require agencies to close all or part of their activities. These procedures apply to all executive agencies (except the U.S. Postal Service) inside the Washington Capital Beltway. Facilities outside the Beltway may prefer to develop their own plans, since they normally are subject to different emergency and traffic conditions than those inside the Beltway.
- The concentration of Federal workers in the Washington, b. D.C., area requires that any change in their work hours because of emergency conditions be coordinated carefully with municipal and regional officials to minimize disruption of the highway and transit systems. For this reason it is essential that, to the extent possible, Federal agencies in the metropolitan area comply with this area-wide plan and the announced decisions on dismissal or closure.

 Independent action by agencies should be avoided. Some agencies may need to exclude certain offices or activities -especially those in the outlying areas--from the plan. These agencies should notify the Office of Personnel Management of such exemptions and update such notices when necessary. Application of this guidance must be consistent with the provisions of applicable collective bargaining agreements or other controlling policies, authorities, and instructions. Nothing in this plan is intended to limit an agency's authority to grant or deny leave or manage its lennozieg lai: workforce estimper noitsutie s tant eenimieteb

2. OPM RESPONSIBILITIES . To tot stoder of

a. In the Washington, D.C., area, the Office of Personnel Management is the Federal Government's point of contact with the municipal governments and regional organizations, such as the Washington Metropolitan Area Transit Authority (METRO). The designated official at OPM will consult with appropriate municipal and regional officials before a decision on closure, dismissal, or special leave treatment

Appendix 1

is made and will brief the Director of OPM on highway, transit, and emergency conditions.

APPENDIX 1.

- b. The Director of OPM will then make a decision on whether to curtail Federal operations. This decision will be based on the need to keep Federal operations functioning as normally as possible and on concern for the safety of Federal employees.
- c. If the emergency occurs before normal working hours, OPM will make every effort to notify the news media by 6 a.m. of the policy to be announced. If the emergency occurs during work hours, OPM will notify agency personnel directors by telephone of any dismissal policy. Some agencies with law enforcement or emergency responsibilities have the Federal Emergency Management Agency's GP-2200 communications circuit. OPM will transmit the announcements on this circuit. Communication centers should be instructed to notify their personnel offices of the announcements.

3. AGENCY RESPONSIBILITIES.

U.S. OFFICE OF PERSONNEL MANAGEMENT AREA

- a. At least annually, agencies should provide written procedures for emergency dismissal to employees working in the Washington, D.C., area. The notice should tell employees how they will be notified and include the text of the media announcements to be used and a detailed explanation of their meaning. (See paragraph 4.) The notice also should explain that accrued compensatory time may be used instead of leave or leave without pay (LWOP), if requested by the employee.
- b. At least annually, agencies should identify essential personnel and notify them in writing that they are designated as essential. The notice should include the requirement that essential personnel report for, or remain at, work in emergency situations and an explanation that DISMISSAL OR CLOSURE ANNOUNCEMENTS DO NOT APPLY to them unless they are instructed otherwise. If an agency determines that a situation requires nonessential personnel to report for, or remain at, work, the agency should establish a procedure for notifying them individually.
- c. Agencies are responsible for determining closure, dismissal, and leave policies for employees on shift work and for informing them of these decisions. Instructions concerning employees on flexitime are found in FPM supplement 990-2, book 610, appendix C, and, for employees on alternative work schedules, in FPM supplement 990-2, book 620.

Occasionally in emergency situations, individual employees may face special family situations (e.g., when employees are expected to report to work, but the schools open late or are closed). OPM will not provide the media with an announcement to cover these situations. Agencies should notify employees of procedures to be followed when this occurs and should be as flexible and understanding as possible in approving leave in these situations. consider such factors as distance, evallabili

EMERGENCIES BEFORE THE WORKDAY BEGINS.

success of other employees in

- a. OPM will provide one of the following announcements to the media when an emergency occurs before the workday begins. Agencies must explain the meaning of these announcements to employees because this will not be included in the media announcements. 101) nent or while in
- (1) FEDERAL AGENCIES ARE OPEN; EMPLOYEES ARE EXPECTED TO REPORT FOR WORK ON TIME. (Means Federal agencies will open on time, and employees are expected to report for (.autsia instruo work as scheduled.) da bas someads besubre
- FEDERAL AGENCIES ARE OPERATING UNDER A DELAYED ARRIVAL POLICY; REASONABLE DELAYS IN REPORTING FOR WORK WILL BE EXCUSED. (Means Federal agencies will open on time, but reasonable delays in reporting for work will be excused without loss of pay or charge to leave for employees who experience serious commuting delays.) ed blueds assyoloms
- (3) FEDERAL AGENCIES ARE OPERATING UNDER A LIBERAL LEAVE POLICY; EMPLOYEES MAY TAKE LEAVE WITHOUT PRIOR APPROVAL. (Means Federal agencies will open on time, but employees not designated as essential may take annual leave or leave without pay (LWOP) without the prior approval of their supervisors. Employees designated as essential are expected to report for work hour intervals thereafter. (. smit no sors should exempt dismissal times under
- (4) FEDERAL AGENCIES ARE **OPERATING** UNDER ARRIVAL/LIBERAL LEAVE POLICY; REASONABLE DELAYS IN REPORTING FOR WORK WILL BE EXCUSED, AND EMPLOYEES MAY TAKE LEAVE WITHOUT PRIOR APPROVAL. (Means Federal agencies will open on time, but reasonable delays in reporting for work will be excused without loss of pay or charge to leave for employees who experience serious commuting delays, and employees not designated as essential may take annual leave or LWOP without the prior approval of their supervisors. Employees designated as essential are expected to report for work on time.)

Appendix 1

- (5) FEDERAL AGENCIES ARE CLOSED. (Means employees not designated as essential are excused from duty without loss of pay or charge to leave. Employees designated as essential are expected to report for work on time.)
- b. In determining the amount of excused absence to grant employees who experience commuting delays, agencies should consider such factors as distance, availability and mode of transportation, and the success of other employees in similar situations.
- c. Workdays on which a Federal activity is closed are nonworkdays for leave purposes. Because leave cannot be charged for nonworkdays (5 U.S.C. 6302(a)), employees who are on leave approved before the closure also must be granted excused absence. (Note: This does not apply to employees on LWOP pending disability retirement or while in receipt of workers' compensation, on military leave, on suspension, or in a nonpay status on the workday before AND after the closure. These employees are not entitled to excused absence and should remain in their current status.)

5. EMERGENCIES DURING NORMAL WORK HOURS.

- OPM is unlikely to announce an early dismissal of Federal employees when an emergency develops during normal work hours because the bus and subway systems would find it difficult to organize an early rush hour. However, when early dismissal is authorized by OPM, employees should be dismissed in accordance with the Residential Zone Dismissal Plan developed by the Metropolitan Washington Council of Governments. OPM will inform agencies of the dismissal time for Zone 1 residents. (The dismissal time for Zone 1 residents will be at least 1 hour after METRO and traffic officials have been notified to prepare for an outbound Residents of other Zones will be dismissed at half-hour intervals thereafter. Supervisors should exempt individual employees from authorized dismissal times under this plan only to avoid hardships (e.g., when an employee's carpool driver is dismissed earlier or when younger children are released early from school and no alternative forms of child care are available to the employee). When individual employees are exempted from authorized dismissal times, no leave should be charged to the employee. The Residential Zone for each employee will be determined as follows (and as shown on the attached map):
- (1) <u>Zone 1</u> residents live beyond Montgomery, Prince George's, and Fairfax Counties.

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Appendix 1
Page 4

(2) Zone 2 residents live in portions of Montgomery, Prince George's, and Fairfax Counties that lie outside the Beltway.

Figure 1.

- (3) Zone 3 residents live inside the Beltway, but outside the District of Columbia.
- (4) Zone 4 residents live in the District of Columbia.
- b. Whether agencies charge leave when an emergency develops during normal work hours depends upon whether the employee is on duty or on leave at the time of dismissal.
 - (1) Agencies should not charge leave, but grant excused absences, for employees on duty at the time of dismissal. An excused absence is appropriate for the remainder of the workday even if an employee was scheduled to take leave later in the day.
 - (2) When an employee leaves after receiving official word of the pending dismissal but before the time set for dismissal (with supervisory approval) in a situation not involving a hardship, the agency may charge leave for the period remaining before the employee's official departure time. When an employee leaves before official word of the pending dismissal is received, the agency should charge leave or AWOL (absence without leave), as appropriate, for the remainder of the workday.
 - (3) When an employee was scheduled to return from leave during the period of the dismissal, the agency should continue to charge leave for the absence until the time set for dismissal, then charge any continuing absence due to the emergency in the same manner as absences of other employees who were on duty at the time of dismissal, i.e., as an excused absence.
 - (4) When an employee was absent on previously approved annual leave, sick leave, or LWOP for the entire workday, the agency should continue to charge the employee leave for the entire workday.
 - (5) Normally, when an employee is scheduled to report for work before the dismissal, but fails to do so, the agency should charge annual leave, sick leave, LWOP, or AWOL, as appropriate, for the entire workday. Exceptions to this policy should be made only in unusual circumstances.

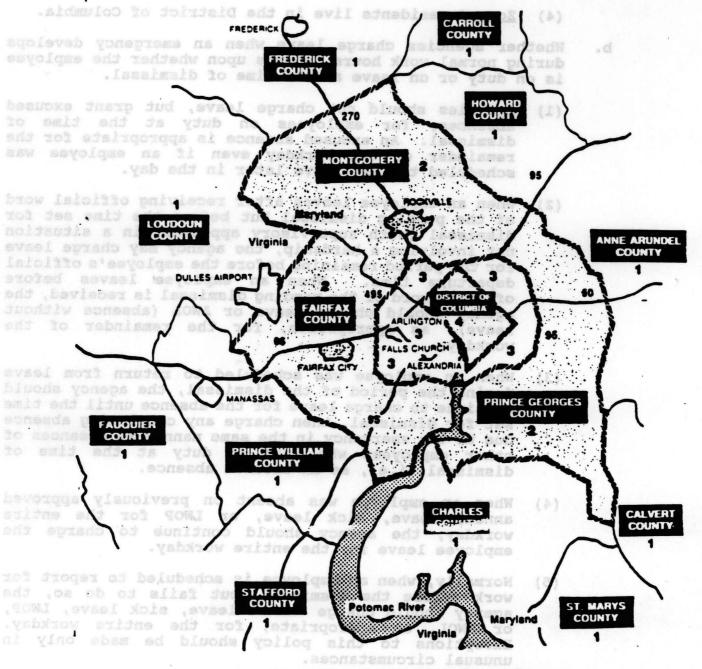
Numbers Represent Dismissel Stages

he Beltway, but outside

Figure 1.

Council of Governments

Residential Zone Dismissal Plan for the Washington Metropolitan Area



Numbers Represent Dismissal Stages

Appendix 1
Page 6

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of women

in government

1400 Eye Street, Northwest Suite 425 Washington, DC 20005-2252

PHONE: 202-898-0994 FAX: 202-898-0998

'92 FU! 12 P3 F1

ExEGAT.

November 10, 1992

EMPLOYED

 $W \cdot O \cdot M \cdot E \cdot N$

The Honorable William P. Barr Attorney General U.S. Department of Justice Tenth Street and Constitution Avenue, N.W. Washington, DC 20530

Dear Attorney General Barr:

Federally Employed Women, Inc. (FEW) is conducting a survey of 29 of the largest Federal departments and agencies to examine the policies which accommodate personal and family medical emergencies. We are particularly interested in collecting information on Family and Medical leave, the Voluntary Leave Bank, and the Voluntary Leave Transfer program.

FEW is the only international non-profit organization representing all female federal employees. The issue of family and medical leave availability and its effectiveness in helping employees to juggle work and family responsibilities is of great importance not only to the millions of women employed by the government but to all federal employees.

Please return the enclosed questionnaire by COB November 25, 1992. If you have any questions, please contact Lynn Eppard, Legislative Director at (202) 898-0994.

Thank you for your time and participation in helping us to gather this information which is vital to all federal employees.

Sincerely,

CAROLYN M. KROON

National President

Enclosure as stated



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NARA-18-1003-A-004191

JUGGLING WORK AND FAMILY: SURVEY ON POLICIES ACCOMMODATING PERSONAL AND FAMILY MEDICAL LEAVE



FEDERALLY EMPLOYED WOMEN, INC. 1400 Eye Street, NW Suite 425 Washington, D.C. 20005 (202) 898-0994



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NARA-18-1003-A-004192

CURRENT FAMILY AND MEDICAL LEAVE POLICY

| 1. | Has your Deplease enclos | | oped an official famil | ly and m | nedical leave p | olicy? (| If YES, |
|----|---|---|--|----------|---|----------|---------------|
| | □ YES | □ NO | | | | | |
| | If YES, when | was the polic | cy originated? | Last upo | dated? | | |
| 2. | Does the fam | ily and medica | al leave policy allow | for: | | | |
| | • employee | eave? use of leave fo use of leave fo | r a sick child? r other family illness' for family illness? | YES | NO | | |
| 3. | | | ished a standard for p pe of medical emerge | | | nily and | medical |
| | □ YES | □ NO | | | | | |
| 4. | | | loyee make a commind medical leave prog | | o return to w | ork in (| order to |
| | □ YES | □ NO | | | | | |
| 5. | What is the minimum amount of leave that an employee can use under your current family and medical leave policy? the maximum? | | | | | | |
| 6. | for their own | personal illne | ested leave as part of esses during the FY 1 at level of specificity | 992? If | possible, prov | vide nun | bers by |
| | Female Male | | | Age: | 18-29 years 30-45 years 46-59 years | * | - - |
| | Caucasian, no African Amer Hispanic Native Ameri | rican | | Total | 60+ years | | - |
| | Asian/Pacific Other | | | | | | - |



| 7. | How many employees were granted leave as part of the family and a program for their own personal illnesses during the FY 1992? If possinumbers by gender, age, and race. If that level of specificity is not available total numbers. | | | | ossible, provide |
|----|---|-------------------------|---------|--|------------------|
| | Female Male Caucasian, not Hispanic | | Age: | 18-29 years 30-45 years 46-59 years 60+ years | |
| | African American Hispanic Native American | | Total | oo i yaars | |
| | Asian/Pacific Islander Other | | Total | | |
| 8. | How many employees required for family related illnesses gender, age, and race. If the | s during the FY 1992 | 2? If 1 | possible, provi | de numbers by |
| | Female Male | | Age: | 18-29 years 30-45 years 46-59 years | |
| | Caucasian, not Hispanic African American Hispanic | | | 60+ years | |
| | Native American Asian/Pacific Islander Other | | Total | | |
| 9. | How many employees wer program for family related by gender, age, and race. numbers. | illnesses during the FY | 19927 | If possible, p | rovide numbers |
| | Female Male | | Age: | 18-29 years 30-45 years 46-59 years | |
| | Caucasian, not Hispanic African American Hispanic | | ė | 60+ years | |
| | Native American Asian/Pacific Islander Other | | Total | | |



USE OF SICK LEAVE

| 1. | When was the current sick leave policy originated? Last updated? (Please enclose a copy of the current sick leave policy.) | | | | d? |
|----|--|--------------|-----------------|---|------------------|
| 2. | Does the sick leave policy allo | w for: | | | |
| | maternity leave? paternity leave? employee use for a sick chil employee use for other familiary | | YES | NO | |
| 3. | What was the average sick lear provide information by gender, please give total average. | (- X | - • | | _ |
| | Female Male | _ | Age: | 18-29 years 30-45 years 46-59 years | |
| | Caucasian, not Hispanic African American Hispanic Native American Asian/Pacific Islander Other | | Total | 60+ years | |
| 4. | How many employees were induring the FY 1992? | formally and | d/or formally o | disciplined for | sick leave abuse |



CURRENT LEAVE SHARING POLICY

| 1. | Has your Department developed an official leave sharing policy? (If YES, please enclose.) |
|----|--|
| | □ YES □ NO |
| | If YES, when was the policy originated? Last updated? |
| 2. | Does the policy include: YES NO |
| | Voluntary Leave Transfer? Voluntary Leave Bank? |
| 3. | Has your Department established a standard for participation in your leave sharing policy based on the type of medical emergency that occurs? |
| | □ YES □ NO |
| 4. | Is it required that an employee make a commitment to return to work in order to participate in the leave sharing program? |
| | □ YES □ NO |
| 5. | Does this leave sharing policy allow: YES NO maternity leave? paternity leave? employee use for a sick child? employee use for family illnesses? |
| 6. | Is there a standard for participation in this program based on the amount of leave that an employee donates? |
| | □ YES □ NO |
| 7. | What is the minimum amount of leave that an employee can use under the current leave sharing policy? the maximum? |
| 8. | For those employees who participated, what was the average amount of leave donated during the FY 1992? |



| 9. | How many employees requested leave as part of the leave sharing program for their own personal illnesses during the FY 1992? If possible, provide the numbers by gender, age and race. If that level of specificity is not available, please give total average. | | | | | | |
|-----|--|------------------------|-----------|---|-----------------|--|--|
| | Female Male | | Age: | 18-29 years 30-45 years 46-59 years | | | |
| | Caucasian, not Hispanic African American Hispanic | | | 60+ years | | | |
| | Native American Asian/Pacific Islander Other | | Total | | | | |
| 10. | How many employees were own personal illnesses durin age, and race. If that level | ng the FY 1992? If pos | ssible, p | rovide the nun | nbers by gender | | |
| | Female Male | | Age: | 18-29 years 30-45 years 46-59 years | | | |
| | Caucasian, not Hispanic African American Hispanic | | T : 1 | 60+ years | | | |
| | Native American Asian/Pacific Islander Other | | Total | | | | |
| 11. | How many employees requested leave as part of the leave sharing program for family related illnesses during the FY 1992? If possible, provide the numbers by gender, age and race. If that level of specificity is not available, please give total average. | | | | | | |
| | Female Male | | Age: | 18-29 years 30-45 years 46-59 years | | | |
| | Caucasian, not Hispanic African American Hispanic | | | 60+ years | | | |
| | Native American Asian/Pacific Islander Other | | Total | | | | |



| 12. | How many employees we family related illnesses gender, age, and race. average. | during the FY | 1992? If possi | ible, provide | the numbers by |
|-----|--|---------------|----------------|---|----------------|
| | Female Male | | Age: | 18-29 years 30-45 years 46-59 years | |
| | Caucasian, not Hispanic African American | | | 60+ years | |
| | Hispanic Native American Asian/Pacific Islander Other | | Total | a . | · |

GENERAL WORKFORCE INFORMATION

Total number of civilian employees. 1.

| | RACE/ETHNICITY | MALE | FEMALE |
|----|--|-------------------|---|
| | Caucasian, not Hispanic African American Hispanic Native American Asian/Pacific Islander Other | | |
| | AGE | | |
| | 18-29 years 30-45 years 46-59 years 60+ years | | |
| | GRADE LEVEL | | |
| | GS 1-4 GS 5-8 GS 9-12 GS/GM 13-15 GS/GM 16 & above | | |
| 2. | Is there an official federal labor | union presence | in your Department? |
| | □ YES □ NO | | |
| | If YES, please provide number of bargaining unit(s) in each of the | | icially identified as part of the collective or unions. |
| | American Federation of Government National Treasury Employees Understand National Federation of Federal Educational Association of Government Other labor unions, please list: | nion imployees | |
| | | | |
| | | | |



| 3. | | | ective bargainin please enclose). | | currently cover f | amily and medica |
|----|---|--|--------------------------------------|----------------|-------------------|----------------------|
| | □ YES | . □ NO | Name of union | on: | | 1100 |
| | | _ | ollective bargai | ning agreeme | ent currently co | over leave sharing |
| | ☐ YES | □ NO | Name of unio | on: | | |
| 4. | | | the following p Department? | rofessional as | ssociations are o | fficially sanctioned |
| | Blacks in G Federally E Federal Mar IMAGE Professional Senior Exec Others, plea | mployed Wonagers Associated Managers Associate | Association ciation | | NO | |

ADDITIONAL COMMENTS

| and medical leave and leave sharing program policies. If there is any addition information that you believe is relevant to this collection of information, please communication. | n |
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Thank you for your cooperation and prompt attention.

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: CONYERS, CONG. JOHN AND LANTOS, CONG. TOM CHMN

To: AG. ODD: 11-23-92

Date Received: 11-19-92 Date Due: 03-01-93 Control #: X921119168339

Subject & Date

11-17-92 LETTER FROM THE CHAIRMAN, COMTE ON GOVERNMENT OPERATIONS, AND THE CHAIRMAN, SUBCOMTE ON EMPLOYMENT AND HOUSING, REGARDING THE COMMITTEE'S BROAD REVIEW OF PERSONNEL ACTIONS ACROSS THE EXECUTIVE BRANCH. REQUEST INFORMATION ON ALL NON-CAREER PERSONNEL WHO HAVE OBTAINED CAREER POSITIONS SINCE JANUARY 1, 1992. FOR EACH TRANSFER OR APPOINTMENT IDENTIFIED, THE MEMBERS REQUEST THE DATE OF THE PERSONNEL ACTION AND THE NAME AND SOCIAL SECURITY NUMBER **

| | Referred To: | Date: | | Referred To: | Date: | |
|-----|---------------|----------|-----|----------------|----------|-------|
| (1) | OLA; HOLSCLAW | 01-11-93 | (5) | | | W/IN: |
| (2) | OLA; BURTON | 02-10-93 | (6) | | | |
| (3) | JMD; COLGATE | 02-16-93 | (7) | | | PRTY: |
| (4) | OLA; BURTON | 02-22-93 | (8) | | | 1S |
| | INTERIM BY: | | | DATE: | | OPR: |
| | Sig. For: 01 | LA | | Date Released: | 02-25-93 | MLH |

Remarks

- (1) JMD FURTHER RESPONSE (2) LTRS FOR REVIEW AND SIGNATURE. YEW
- 01-15-93: OLA RESPONDED FURTHER ON 01-13-93 AND ORIGINAL HAND DELIVERED BY OLA MESSENGER ON 01-11-93. COPY TO JMD, AG & LEGIS. FILES. (MLH)
- (2) JMD FURTHER RESPONSE (2) LETTER FOR SIGNATURE. YEW
- (3) RETURNED FOR REVISIONS. RETURN TO EXEC. SEC..

Other Remarks:

ROOM 4400-AA. WITH MARKED UP COPY. (MMH)

- (4) JMD REVISED LETTERS (2) FOR SIGNATURE. YEW
- 02-25-93: ACTING AAG BURTON SIGNED LTR. DATED 02-25-93 IN
- E.S. AND HAND DEL. TO THE HILL VIA OLA MESSENGER. COPIES TO
- AG, JMD AND LEGISLATIVE FILES. YEW
- OLA CONTACT: FAITH BURTON (514-1653)

FILE: PERSONNEL/GENERAL



DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

CONYERS, CONG. JOHN AND LANTOS, CONG. TOM CHMN From: AG. ODD: 11-23-92 To: Date Received: 11-19-92 Date Due: 01-18-93 Control #: X92111916833 Subject & Date 11-17-92 LETTER FROM THE CHAIRMAN, COMTE ON GOVERNMENT OPERATIONS, AND THE CHAIRMAN, SUBCOMTE ON EMPLOYMENT AND HOUSING, REGARDING THE COMMITTEE'S BROAD REVIEW OF PERSONNEL ACTIONS ACROSS THE EXECUTIVE BRANCH. REQUEST INFORMATION ON ALL NON-CAREER PERSONNEL WHO HAVE OBTAINED CAREER POSITIONS SINCE JANUARY 1, 1992. FOR EACH TRANSFER OR APPOINTMENT IDENTIFIED, THE MEMBERS REQUEST THE DATE OF THE

| | Referred To: | Date: | | Referred To: | Date: | |
|-----|-----------------|----------|-----|----------------|----------|-------|
| (1) | JMD; FLICKINGER | 11-19-92 | (5) | | | W/IN: |
| (2) | OLA; RAWLS | 12-18-92 | (6) | | | |
| (3) | | | (7) | | | PRTY: |
| (4) | | | (8) | OLA; HOLSCLAW | 01-11-93 | 1S |
| | INTERIM BY: | | | DATE: | | OPR: |
| | Sig. For: OL | A | | Date Released: | SEE "9" | MLH |

Remarks

** OF THE INDIVIDUAL INVOLVED AS WELL AS THE TYPE OF APPOINTMENT AND TITLE OF THE PREVIOUS AND CURRENT POSITION HELD BY THE INDIVIDUAL. INFORMATION REQUESTED BY DECEMBER 1, 1992.

PERSONNEL ACTION AND THE NAME AND SOCIAL SECURITY NUMBER **

INFO CC: OAG, OAG (STEVENS), DAG, ASG, OLA (BURTON).

(1) PREPARE RESPONSE FOR AAG/OLA SIGNATURE AND RETURN TO EXEC. SEC., WITH COPY OF INCOMING, FOR TRANSMITTAL TO OLA.

Other Remarks:

(2) JMD LETTERS (2) FOR SIGNATURE. YEW

12-22-92: AAG RAWLS SIGNED LETTER WHICH WAS DATED 12-22-92 IN EXEC SEC AND HAND DELIVERED BY OLA MESSENGER. OLA REQ.

CC TO RANKING MINORITY MEMBERS. COPY TO JMD, AG & LEGIS.

FILES. (MLH)

OLA CONTACT: FAITH BURTON (514-1653)

11/19/92 TTR FYI

FILE: PERSONNEL/GENERAL

J921119 4648

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





U. S. Department of Justice

Office of Legislative Affairs

Office of the Assistant Attorney General

Washington, D.C. 20530

FEB 25 1993

The Honorable John Conyers, Jr. Chairman Committee on Government Operations U.S. House of Representatives Washington, DC 20515-6143

Dear Mr. Chairman:

This is in further response to your November 17, 1992 request for information concerning all noncareer personnel in the Department of Justice who have obtained career positions since January 1992.

The following employee obtained a career-type position:

Harry L. Kelso, who held a Schedule C position in the excepted service as Counsel to the Assistant Attorney General, GS-0905-15, Environment and Natural Resources Division (ENRD), was converted to a Schedule A appointment in the excepted service as a Trial Attorney, GS-0905-14, ENRD, Land Acquisition Section, effective January 10, 1993.

In the event we become aware of additional information related to your request, we will provide this information to you promptly. If you have questions regarding this or any other matter, please do not hesitate to contact this office.

Sincerely,

Faith Burton

Vaid Buton

Acting Assistant Attorney General





U. S. Department of Justice

Office of Legislative Affairs

Office of the Assistant Attorney General

Washington, D.C. 20530

FEB 25 1993

The Honorable Tom Lantos
Chairman
Subcommittee on Employment
and Housing
U.S. House of Representatives
Washington, DC 20515-6143

Dear Mr. Chairman:

This is in further response to your November 17, 1992 request for information concerning all noncareer personnel in the Department of Justice who have obtained career positions since January 1992.

The following employee obtained a career-type position:

Harry L. Kelso, who held a Schedule C position in the excepted service as Counsel to the Assistant Attorney General, GS-0905-15, Environment and Natural Resources Division (ENRD), was converted to a Schedule A appointment in the excepted service as a Trial Attorney, GS-0905-14, ENRD, Land Acquisition Section, effective January 10, 1993.

In the event we become aware of additional information related to your request, we will provide this information to you promptly. If you have questions regarding this or any other matter, please do not hesitate to contact this office.

Sincerely,

Faith Burton

Hind Burton

Acting Assistant Attorney General







Office of Legislative Affairs

Office of the Assistant Attorney General

Washington, D.C. 20530

January 13, 1993

The Honorable John Conyers, Jr. Chairman Committee on Government Operations U.S. House of Representatives Washington, DC 20515-6143

Dear Mr. Chairman:

This is in further response to your November 17, 1992 request for information concerning all noncareer personnel in the Department of Justice who have obtained career positions since January 1992.

In addition to the information previously provided in our December 22, 1992 letter, the following employee obtained a career position:

Richard C. Weatherbee, who held a noncareer position in the Senior Executive Service as an Assistant to the Attorney General, ES-301-02, was converted based on his reinstatement eligibility to a career appointment as a Law Enforcement Committee Coordinator, GM-301-15, in the Office of the United States Attorney, Denver, Colorado, on April 5, 1992.

In the event we become aware of additional information related to your request, we will provide this information to you promptly. If you have questions regarding this or any other matter, please do not hesitate to contact this office.

Sincerely,

Kevin Holsclaw

Acting Assistant Attorney General

Kein Holoclan



FOIA # 60048 (URTS 16447) DocId: 70106516 Page 189

NARA-18-1003-A-004206



U. S. Department of Justice

Office of Legislative Affairs

Office of the Assistant Attorney General

Washington, D.C. 20530

January 13, 1993

The Honorable Tom Lantos
Chairman
Subcommittee on Employment
and Housing
Committee on Government Operations
U.S. House of Representatives
Washington, DC 20515-6143

Dear Mr. Chairman:

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Sincerely,

Kevin Holsclaw Acting Assistant Attorney General







Office of Legislative Affairs

Office of the Assistant Attorney General

Washington, D.C. 20530 DEC 22 1992

The Honorable John Conyers, Jr. U.S. House of Representatives Washington, DC 20515-6143

Dear Congressman Conyers:

This is in response to your request for information concerning all noncareer personnel in the Department of Justice who have obtained career positions since January 1992.

(1) Four former employees in Schedule C positions were appointed to career positions in the competitive service or "career-type" positions in the excepted service. One noncareer member of the Senior Executive Service was appointed to a "career-type" position in the excepted service:

Robert Hinchman, who held a Schedule C position in the excepted service as an Attorney-Advisor, GS-905-13, Office of Policy and Communications, was converted to a Schedule A appointment in the excepted service as an Attorney-Advisor, GS-905-13, in the same office, effective October 4, 1992.

Kandie A. Williams, who held a Schedule C position in the excepted service as a Special Assistant, GS-301-12, Office of Policy and Communications, was converted to a career-conditional appointment in the competitive service as a Program Analyst, GS-343-12, Organized Crime and Drug Enforcement Task Force, on March 22, 1992.

Rosanne S. Cannon, who held a Schedule C position in the excepted service as an Attorney-Advisor, GS-905-14, Office of Legislative Affairs, was converted to a Schedule A appointment in the excepted service as an Attorney-Advisor, GS-905-14, in the same office on June 14, 1992.

<u>Timothy J. Shea</u>, who held a noncareer position in the Senior Executive Service as an Associate Deputy Attorney General, ES-905-02, Office of the Deputy Attorney General, was appointed as an Assistant



United States Attorney, AD-905-00, in the Office of the United States Attorney for the Eastern District of Virginia, on November 1, 1992.

Henry L. Curry, III, who held a Schedule C position in the excepted service as a Deputy Director, GM-301-15, Department of Justice, Office of Legal Policy, was converted to a career-conditional appointment in the competitive service as an Asylum Officer, GM-930-14, in the Immigration and Naturalization Service, Office of International Affairs, Asylum Branch, on February 23, 1992.

- (2) At the present time, temporary, limited term/emergency, or expert/consultant appointments have not been made to appoint noncareer personnel as described above.
- (3) Based on a search of personnel records, there are no instances in which noncareer positions have been converted to career positions.
- (4) <u>Santal B. Manos</u>, who was formerly employed by Senator Rudman on the Senate Governmental Affairs Committee, was given a career appointment in the competitive service under the provisions of the Ramspeck Act (5 U.S.C. § 3304 (c)), as a Budget Analyst, GS-560-14, Executive Office for U.S. Trustees, on October 18, 1992.
- (5) Based on a search of personnel records, no appointments have been made on the basis of service in the White House.
- (6) A search of personnel records does not show that noncareer appointees were given appointments pursuant to direct-hire authority, delegated examining authority, or special name requests.
- (7) We are not aware of any anticipated appointments of the types described in items (1) through (6).

We are still in the process of verifying the completeness of our response to your request. If you have questions regarding this or any other matter, please do not hesitate to contact this office.

Sincerely,

W. Lee Rawls

Assistant Attorney General

cc: The Honorable Frank Horton Ranking Minority Member







Office of Legislative Affairs

Office of the Assistant Attorney General

Washington, D.C. 20530

DEC 22 1992

The Honorable Tom Lantos
Chairman
Subcommittee on Employment
and Housing
U.S. House of Representatives
Washington, DC 20515-6143

Dear Mr. Chairman:

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(1) Four former employees in Schedule C positions were appointed to career positions in the competitive service or "career-type" positions in the excepted service. One noncareer member of the Senior Executive Service was appointed to a "career-type" position in the excepted service:

Robert Hinchman, who held a Schedule C position in the excepted service as an Attorney-Advisor, GS-905-13, Office of Policy and Communications, was converted to a Schedule A appointment in the excepted service as an Attorney-Advisor, GS-905-13, in the same office, effective October 4, 1992.

Kandie A. Williams, who held a Schedule C position in the excepted service as a Special Assistant, GS-301-12, Office of Policy and Communications, was converted to a career-conditional appointment in the competitive service as a Program Analyst, GS-343-12, Organized Crime and Drug Enforcement Task Force, on March 22, 1992.

Rosanne S. Cannon, who held a Schedule C position in the excepted service as an Attorney-Advisor, GS-905-14, Office of Legislative Affairs, was converted to a Schedule A appointment in the excepted service as an Attorney-Advisor, GS-905-14, in the same office on June 14, 1992.

<u>Timothy J. Shea</u>, who held a noncareer position in the Senior Executive Service as an Associate Deputy Attorney General, ES-905-02, Office of the Deputy



Attorney General, was appointed as an Assistant United States Attorney, AD-905-00, in the Office of the United States Attorney for the Eastern District of Virginia, on November 1, 1992.

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- (5) Based on a search of personnel records, no appointments have been made on the basis of service in the White House.
- (6) A search of personnel records does not show that noncareer appointees were given appointments pursuant to direct-hire authority, delegated examining authority, or special name requests.
- (7) We are not aware of any anticipated appointments of the types described in items (1) through (6).

We are still in the process of verifying the completeness of our response to your request. If you have questions regarding this or any other matter, please do not hesitate to contact this office.

Sincerely,

W. Lee Rawls

Assistant Attorney General

cc: The Honorable Ronald K. Machtley

RankingOMA: Republic Policy (1988) | Republic Policy | RankingOMA: Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy | Republic Policy

NARA-18-1003-A-004211

JOHN CONYERS, JR., MICHIGAN, CHAIRMAN

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ONE HUNDRED SECOND CONGRESS

Congress of the United States House of Representatives

COMMITTEE ON GOVERNMENT OPERATIONS

2157 RAYBURN HOUSE OFFICE BUILDING

WASHINGTON, DC 20515-6143

November 17, 1992

FRANK HORTON, NEW YORK
RANKING MINORITY MEMBER
WILLIAM F. CLINGER, JR., PENNSYLVANIA
AL McCANDLESS, CALIFORNIA
J. DENNIS HASTERT, ILLINOIS
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SCOTT L. KLUG, WISCONSIN

BERNARD SANDERS, VERMONT INDEPENDENT

MAJORITY-(202) 225-5051 MINORITY-(202) 225-5074

Honorable William P. Barr Attorney General Department of Justice 10th Street & Constitution Avenue, N.W. Washington, D.C. 20530

Dear Mr. Attorney General:

The Committee is conducting a broad review of personnel actions across the Executive Branch. Accordingly, I request that you assist the Committee by providing the following information on all non-career personnel who have obtained career positions since January 1, 1992:

- (1) a list of all instances in which Schedule C, non-career Senior Executive Service (SES), and Presidential appointees were appointed to career positions;
- (2) a list of all career appointments involving individuals previously given temporary, limited term/emergency, or expert/consultant appointments;
- (3) a list of all instances in which a non-career position was converted to a career position;
- (4) a list of all appointments made under the Ramspect Act;
- (5) a list of all appointments made on the basis of service in the White House;
- (6) a list of all appointments made pursuant to direct hire authority, delegated examination authority, and special name requests; and,
- (7) a list of all anticipated appointments of the type described in items (1) through (6) that will be made through January 1993.



Honorable William P. Barr November 17, 1992 Page Two

For each transfer or appointment identified indicate the date of the personnel action, and the name and social security number of the individual involved. Also indicate the type of appointment (e.g., Schedule C) and title of the previous and current position held by the individual.

Please deliver this information to the Committee Offices at 2157 Rayburn House Office Building no later than December 1, 1992. Questions about this request should be directed to Dan Mullaney or Don Goldberg of the Committee staff at 225-5051.

Thank you for your assistance with this important matter.

Sincerely,

Tom Lantos

Chairman, Subcommittee on

Employment and Housing

30 NOVEMBERGY

PRTY:

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: OLIVEREZ, MANUEL, NATL. ASSN. OF HISPANIC FED. EXECUTIVES, DC

To: AG. ODD: NONE

Date Received: 12-01-92 Date Due: NONE Control #: X92120117187

Subject & Date

11-30-92 LETTER ADVISING THAT THE NATIONAL ASSOCIATION OF HISPANIC FEDERAL EXECUTIVES (NAHFE) IS A NON-PROFIT AND NONPARTISAN ORGANIZATION COMPOSED OF HISPANICS IN GS/GM-13 AND ABOVE GRADE LEVELS. LISTS THE OBJECTIVES OF NAHFE AND STATES THEIR GOAL TO ASSIST DOJ IN RECRUITING AND PROMOTING HISPANICS TO MID AND SENIOR LEVEL AND SENIOR EXECUTIVE POSITIONS. THEY REQUIRE A MINORITY PROFILE OF DOJ AND REQUEST INFORMATION FOR FISCAL YEARS 1990, 1991, AND 1992.**

Referred To: Date: Referred To: Date: (1) JMD; FLICKINGER 12-01-92 (5) W/IN:

 $(2) \qquad \qquad (6)$

(3)(4)(8)

INTERIM BY: DATE: OPR: Sig. For: JMD Date Released: MAU

Remarks

** THEY ANTICIPATE HAVING A WORKING MEETING DURING THE FEBRUARY-MARCH 1993 TIME FRAME; WITH ENCLOSED NAHFE FACT PAPER.

INFO CC: OAG, DAG, ASG.

(1) FOR APPROPRIATE HANDLING. ADVISE EXEC. SEC. OF ACTION TAKEN.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/GENERAL

J921201 4785





Gilbert Chavez
PRESIDENT

Emma Moreno VICE PRESIDENT

Albert M. Macias SECRETARY

Robert U. Hernandez
TREASURER

Manuel Olivérez

EXECUTIVE DIRECTOR

The Honorable William Barr Attorney General Department of Justice 10th St. & Constitution Ave. NW Washington, DC 20530-0002

Dear Mr. Attorney General:

The National Association of Hispanic Federal Executives (NAHFE) is a non-profit and nonpartisan organization composed of Hispanics in GS/GM-13 and above grade levels. The objectives of NAHFE are: 1) to promote the Federal government as a model employer; 2) to recruit qualified Hispanics for senior level and SES for positions in the Federal service; and 3) to provide executive leadership development training to Federal mid and senior level personnel as well as those in the SES.

The goal of NAHFE is to assist your Department in recruiting and promoting Hispanics to mid and senior level and senior executive positions. We acknowledge the fact that the Department is making an effort to improve its representation and promotion profile for Hispanics. However, more needs to be done. We want to share with you the organization's knowledge and expertise in the personnel system and assist you in your goal of diversifying the workforce.

To assist NAHFE in determining the most effective means of being supportive of your effort we require a minority profile of your organization. We request the following information for Fiscal years 90, 91 and 92.

- Total workforce breakdown by race/ethnicity, and gender.
- 2. Total number of Senior Executives and their breakdown by race/ethnicity, gender.
- Total number of GS/GM-13, 14, and 15 and their breakdown by race/ethnicity, gender.
- Overall statistics on your department's training (overall and developmental) by race/ethnicity, gender and grade grouping.
- Overall statistics on your department's Executive Development Program by race/ethnicity, gender and grade grouping.
- 6. Overall statistics on Special Program's that develop personnel for mid and senior-level managerial and senior executive positions, i.e., PMI, etc.

page 2

Our statistics point out that out of approximately 612 persons who attended Federal Executive Institute (FEI) in years 1991 and 1992 only 13 were Hispanic. We find that fact very disturbing. It is evident that Federal Departments and Agencies are not referring Hispanic candidates to FEI, a sad situation indeed. We look forward to discussing this item with you as well as the other items previously listed. Again, our objective is to be constructive and helpful.

We understand that it will take time to collect, assemble, and forward the requested information to NAHFE. The same will apply to us, we will review the data provided and then determine how we can best assist. Given the circumstances cited, I anticipate that we can have a working meeting during a February-March time frame.

Enclosed is a NAHFE fact paper which provides greater details on the purpose, objectives and programs and programs of NAHFE.

Mr. Manuel Oliverez, Executive Director for NAHFE will be the point of contact for this effort which we have code named "Project Alpha" His telephone number is (202) 289-1380, and his fax is (202) 289-8173.

Thank you for your cooperation and support in insuring a culturally diverse workforce.

Sinceramente,

MANUEL OLIVEREZ

Executive Director

Enclosure: As stated





The National Association of Hispanic Federal Executives

Fact Paper

Fact Paper

National Association of Hispanic Federal Executives (NAHFE)
National Headquarter Office: 810 First St., Suite 300, Washington DC 20002, (202) 289-1380, FAX (202) 289-8173

Type of Organization:

A private non-profit and non-partisan tax exempt organization.

Background:

In July 1980, fifty Hispanic Americans, GS/GM-15 or higher, attended a special program for Hispanic executives sponsored by the U.S. Office of Personnel Management in Charlottes-ville, Virginia. Inspired and motivated by the experience, the participants there and then, decided to create an organization that would focus on promoting similar opportunities for other Hispanic colleagues in public service. They named the new organization the Association of Hispanic Federal Executives (AHFE). Subsequently, in 1984, the Association was incorporated in the District of Columbia. From 1984 to 1992, AHFE provided services for Hispanic executives in the DC Metropolitan area. In February on 1992, The Executive Board of AHFE voted unanimously to expand AHFE into a National organization... the National Association of Hispanic Federal Executives (NAHFE).

Purpose:

The organizations general purpose is to advocate for Hispanics in the areas of: Education, Employment, Executive Leadership Development Training and the protection of their civil rights. Specifically, the organization works towards enhancing opportunities for Hispanics to serve in high level positions in the public service. *NAHFE'S* policies include the development of programs and activities which will: (1) dispel the myth that there are not enough qualified Hispanic applicants for high level professional positions; (2) assist in the identification of potential candidates for advancement within government; (3) provide opportunities for sharing managerial knowledge, expertise and experiences; (4) encourage and assist in the professional development and career advancement of its members; (5) provide role models, mentors, and scholarships to Hispanic students; and (6) utilize the skills, knowledge, and experience of *NAHFE* members to assist local communities in self-help initiatives.



FOIA # 60048 (URTS 16447) Docld: 70106516 Page 201

Objectives:

- o Promote the Federal government as a model employer.
- o Recruit qualified Hispanics for Senior level and Senior Executive Service (SES) positions in the Federal government.
- o Develop a nationwide network of Hispanic executives who will further the interests of Hispanic employees within their agencies at the Federal, State, County and Municipal levels as well as in the private sector.
- o Serve as an organization which focuses on needs of the emerging Hispanic population by developing its managerial leadership.
 - o Provide supervisory and managerial training programs utilizing Hispanic role models with expertise in the fields of management/administration, social science and the physical science.
 - o Work with students in High Schools, Colleges, and Universities and encourage them to enter the career fields of management, administration and the professions; to provide scholarships to deserving students.
 - o Provide a vehicle for the heads of Federal Departments and Agencies to recruit and promote qualified Hispanics to Senior level and SES positions.
 - o Develop a registry of prominent Hispanic executives.
 - o Publish a national management newsletter to reflect the achievements of Hispanic executives.
 - o Provide Executive Leadership Development Training to public and private sector personnel.
 - o Provide NAHFE's administrative/managerial expertise, knowledge, and experience to the Hispanic community for the development of self-help institutions.
 - o Be ever vigilant and pro-active in protecting the Civil Rights of Hispanics.

Organization:

o Membership: Federal Employees: GS/GM-13 and above.

Military Personnel: Rank of Major and above.



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State, County, and Municipal Employees: Equivalent to a GS/GM-13 and above (Must be at the GS/GM-13, Step 1, pay scale).

Private Sector Employees: Equivalent to the Federal and State/County/Municipal requirements.

- o Membership Dues: Annual dues are \$36.00. Dues should be made out to "NAHFE,Inc."
- o Corporate Membership: All private sector representatives are encouraged to join NAHFE. The annual Corporate dues are \$1.000.
- o Executive Board: The Executive Board is made up of the four national officers elected for 2 year terms. (the present Board of Directors took office January 1, 1992, the next term of office is January 1, 1994).
 - **President:** Mr. Gilbert Chavez, Regional Director, Office of Community Relations Service, U.S. Department of Justice, Dallas, Texas.
 - Vice President: Ms. Emma Moreno, Deputy Director for Congressional Affairs, Bureau of the Census, Department of Commerce.
 - Secretary: Mr. Albereto M. Macias, Education Specialist, Migrant Education, Department of Education.
 - Treasurer: Mr. Roberto U. Hernandez, Executive Assistant to Vice Chairman of the Merit Systems Protection Board.

General Counsel: Appointed by the President

Regional Directors: Appointed by the President.

Executive Director: Mr. Manuel Oliverez, Deputy Director for Civilian Equal Opportunity Policy, Office of the Assistant Secretary of Defense (FM&P), Department of Defense.

Regional Structure:

NAHFE's National structure is Regional.. The organization is divided into seven (7) regions based on the regional composition of the U.S. Bureau of the Census. Initially, the Regional Directors (R.D.) are appointed by the President.



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Subsequently as chapters are established the R.D.'s are elected by their respective regional constituents.

The Seven Regions of NAHFE are as follows:

Regions:

- Region 1. California, Hawaii, and the Pacific Territories.
- Region 2. Arizona, Nevada, Utah, and Colorado.
- Region 3. Texas, Oklahoma, Arkansas, and Louisiana & New Mexico.
- Region 4. Oregon, Washington, Montana, Idaho, Wyoming, and Alaska.
- Region 5. North Dakota, South Dakota, Nebraska, Kansas, Missouri, Iowa, Minnesota, Wisconsin, Illinois, Ohio, Indiana, and Michigan.
- Region 6. Maine, Vermont, New Hampshire, Massachusetts, Rhode Island, Connecticut, Pennsylvania, New York, New Jersey, Delaware and Puerto Rico.
- Region 7. West Virginia, Virginia, Kentucky, Tennessee, Maryland, North Carolina, South Carolina, Georgia, Alabama, Mississippi, Florida and the Virgin Islands and Washington DC.

NAHFE Chapter Requirements:

A NAHFE Chapter may be established by: five (5) individuals who meet the membership criteria; a letter of intent to establish a chapter forwarded to the National Headquarter Office together with a \$50.00 charter fee; a list of the members with complete work address; a copy of the chapters proposed Bylaws and the appropriate membership dues. (dues are \$36.00 annually, \$12.00 are retained by the Chapter and \$24.00 are forwarded to the Nat'l HQ Office).

NAHFE Strategic Plan of Action 1992-1995:

On October 22, 1992 the Association adopted a three year Strategic Plan of Action to guide the organizations growth and development.

The following objectives are highlights of the Plan:

-To conduct a survey on the "Status of Hispanic Employment in the Federal government."



- -To meet with the Secretaries of Executive Departments having the poorest record of Hispanic employment and advocate strongly for increased Hispanic hiring, promotion, and retention.
- -To increase the number of Hispanics in the Senior Executive Service from the present 117 (as of 9/30/91) to 300 by the end of the decade (this will require a net increased of 26 Hispanic SESers annually).
- -To work closely with the Hispanic Association of Colleges and Universities on programs directed at Hispanic youth entering administrative, management, accounting, engineering, and other professional career fields for public and private sector job opportunities.
- -To be role models and mentors to Hispanic youth and upwardly mobil Hispanic professionals.
- -To work closely with minority and women's professional organizations (National Image Inc., LULAC, NCLR, G.I. Forum, BIG, FEW, NAACP, MANA, etc.).
- -To establish the *NAHFE TRAINING INSTITUTE* to conduct specialized training for Federal, State, County, Municipal, and Private sector employees.
- -To publish a quarterly newsletter on the latest management and administrative developments in the field of Hispanic professionals.
- -To develop a *Executive Leadership Applicant Referral System (ELARS)* for the membership of the Association.
- -To utilize the skills, knowledge, and experience of NAHFE members in working with the Hispanic community at the local level for the development of self-help institutions.

NAHFE Training Institute (NTI)

NTI conducts Training Seminars: (1) on contemporary issues affecting minorities and women in the workplace and (2) on current developments in human resource management technologies that will enhance professionalism and their promotion potential.

NTI sponsored three seminars in 1992, two in Washington DC and one in San Antonio, Texas. For 1993 NTI plans to sponsor two seminars in Washington DC, one in Dallas-Forth Worth, Texas, and one in San Antonio, Texas. Also on the drawing board are seminars in Denver, Colorado: Los Angeles & San Francisco, California.



All the instructors supporting the NAHFE Training Institute do so as volunteers. They do not receive compensation for their efforts.

National Executive Leadership Training Conference:

The National Association of Hispanic Federal Executives will hold its 1993 Annual Executive Leadership Development Training Conference, November 17-19, in the Washington DC area.

- -November 17, 1993: Afternoon registration for the NAHFE Conference begins at 10:00 am At 1:30 pm., there is a two hour orientation on the Goals, Purpose, Objectives, and Programs of the National Association of Hispanic Federal Executives.
- -November 18, 1993: **NAHFE** Training begins at 8:00am, also continued registration for the NAHFE Training Conference.
- -November 19, 1993: NAHFE Training Conference continues.

BECOME A MEMBER

If you are a GS/GM-13 and above or equivalent, NAHFE is the organization for you. The benefits of memberships are tremendous: Mid/Senior level and SES networking and information exchange; job information; high level contracts; opportunity to meet and dialogue with your peers. Also, equally as important is the opportunity to be a role model and mentor to those Hispanics with the ability and determination to achieve. NAHFE needs you; and you can profit from membership in NAHFE.

For information on NAHFE, Inc. please call (202) 289-1380, ext.283 or fax (202) 289-8173. The address is:

NAHFE, Inc. 810 First St., N.E., Suite 300 Washington, DC 20002



FOIA # 60048 (URTS 16447) Docld: 70106516 Page 206

DOJ EXECUTIVE SECRETARIAT CROSS-REFERENCE RECORD



| CONTROL | NUMBER | 92010200005 |
|---------|---------|-------------|
| | TATE, G | LENDA M |

THE ENTIRE DOCUMENT PACKET FOR THE CONTROLLED CORRESPONDENCE INDICATED BY THE ABOVE EX.SEC. CONTROL NUMBER HAS BEEN FILED IN THE FOLLOWING PRIMARY FILE LOCATION WITHIN THE SUBJECT FILES OF THE ATTORNEY GENERAL.

| PRIMARY | FILE: | COMMENDATIONS | |
|---------|-------|---------------|--|
| | | 18 Dec 91 | |
| | | | |



DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: MARTIN, LYNN, SECRETARY OF LABOR & ALLDAY, MARTIN, FERC TO: AG. ODD: NON

To: AG. ODD: NONE
Date Received: 01-27-92 Date Due: NONE Control #: X92012801299

Subject & Date

01-23-92 LETTER FROM THE CO-CHAIRS OF THE COMBINED FEDERAL CAMPAIGN (CFC) PROVIDING THE AG WITH THE FINAL REPORT ON THE FALL 1991 CAMPAIGN, W/ATTACHMENT.

Referred To: Referred To: Date: Date: (5) JMD; FLICKINGER 01-28-92 W/IN: (1)(2) (6)(3) (7)PRTY: (4) (8) 1 DATE: OPR: INTERIM BY: Date Released: EHZ Sig. For: NONE

Remarks

INFO CC: OAG, DAG, CIV. (1) FOR INFORMATION.

Other Remarks:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J920128 326

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





Combined Federal Campaign of the National Capital Area

1991 CAMPAIGN CO-CHAIRS

Lynn Martin Secretary of Labor

Faith Manno Special Assistant to the Secretary Department of Labor

Martin L. Allday

Chairman Federal Energy Regulatory Commission Howard H. Shafferman

Chief of Staff and Counselor Federal Energy Regulatory Commission

CAMPAIGN COMMITTEE

Lamar Alexander, Jr. Secretary of Education

Moe Biller

President American Postal Workers Union

Richard B. Cheney Secretary of Defense Richard G. Darman

Director Office of Management and Budget

Edward J. Derwinski Secretary of Veterans Affairs

Anthony M. Frank
Postmaster General of the United States

Wendy L. Gramm

Chairman Commodity Futures Trading Commission

Carla A. Hills United States Trade Representative

Evan J. Kemp, Jr.

Chairman Equal Employment Opportunity Commission

Jack Kemp Secretary of Housing and Urban Development

Jane A. Kenny

Director ACTION

Daniel R. Levinson

Chairman Merit Systems Protection Board

Manuel Lujan, Jr. Secretary of the Interior Edward Madigan Secretary of Agriculture

James P. Moran U.S. House of Representatives

Virginia Constance A. Morella U.S. House of Representatives

Helen W. Nies

Chief Judge U.S. Court of Appeals for the Federal Circuit

Eleanor Holmes Norton U.S. House of Representatives District of Columbia

General Colin L. Powell, USA

Chairman Joint Chiefs of Staff Pat Saiki

Administrator Small Business Administration

Thomas H. Sanford CMSgt, USAF Senior Enlisted Advisor of Air Force District of Washington

Samuel K. Skinner Secretary of Transportation

Vincent R. Sombrotto National Association of Letter Carriers

John N. Sturdivant President American Federation of Government

Employees
Louis W. Sullivan, M.D.

Secretary of Health and Human Ser Richard H. Truly

Administrator National Aeronautics and Space Administration

Francis W. Marchand, Jr.

Combined Federal Campaign

JAN 27 P3:48

The Honorable William P. Barr Attorney General of the United States EXECUTIVE SECRETARIAL U.S. Department of Justice Washington, D.C. 20530

Dear Mr. Attorney General:

What a satisfying feeling it is for us to be sending you this outstanding final report on the Fall 1991 Combined Federal Campaign. The tremendous outpouring of caring from Federal employees in our community turned what could have been a difficult campaign season into a wonderful success. It is clear to us that the men and women of our federal family recognized tough times and decided to do something about it.

More than \$35 million has been contributed for an astounding 15% increase over last year. New records have been set in all facets of the campaign:

- the most contributors in 13 years: 260,204

- the biggest increase in CFC history: \$4,638,303

- the most departments and agencies in the Winners Circle: 114

- the most Eagle contributors: more than 22,000

Since our last report to you, Federal employees raised another \$1,089,158. Strong finishes carried several more major accounts into the Winners Circle, namely the Department of Defense, the Department of State, the U.S. Information Agency, the Environmental Protection Agency, and the Smithsonian Institution. Amazingly, 35 of the "Top 40" accounts are in the Winners Circle including all three branches of government.

The generosity we have witnessed during this CFC has been inspirational. Federal employees have guaranteed help for literally thousands of people. You have to be proud of the men and women of your organization for what they have achieved. On behalf of the 1500 voluntary agencies in the 1991 CFC, we thank you.

Sincerely,

MARTIN L. ALLDAY

Chairman, Federal Energy

Secretary of Labor

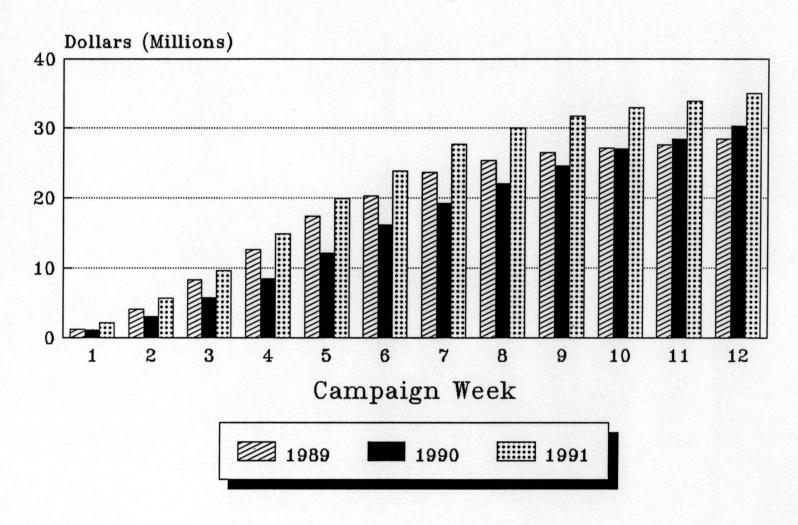
Regulatory Commission FOIA # 60048 (URTS 16447) DocId: 70106518 Page 3

NARA-18-1003-A-004226

| DEPARTMENT | Current Number of Employees | | | No. of Gifts 91 CFC | Raised | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 91 Goal Reached | % of 90 CFC Reached | \$ 90 vs 91 |
|----------------------|-----------------------------------|--------------|--------------|---------------------------|--------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Agriculture | 11,920 | 1,149,040 | \$1,240,963 | 9,143 | \$1,372,556 | 76.7% | 115.15 | 150.12 | 110.6% | 119.5% | (223,516) |
| Commerce | 17,817 | 1,638,649 | 1,818,900 | 11,905 | 1,832,064 | 66.8% | 102.83 | 153.89 | 100.7% | 111.8% | (193,415) |
| DEFENSE: | 122,984 | 8,403,134 | 8,800,000 | 88,021 | 9,295,242 | 71.6% | 75.58 | 105.60 | 105.6% | 110.6% | (892,108) |
| Navy | 44,644 | 3,019,305 | 3,127,000 | 30,229 | 3,188,971 | 67.7% | 71.43 | 105.49 | 102.0% | | (169,666) |
| Army | 38,687 | 2,199,146 | | 27,208 | 2,502,669 | 70.3% | 64.69 | 91.98 | 108.5% | | (303,523) |
| Air Force | 13,792 | 1,165,088 | 1,150,000 | 12,185 | 1,257,388 | 88.3% | 91.17 | 103.19 | 109.3% | | (92,300) |
| Other | 25,861 | 2,019,595 | 2,217,182 | 18,399 | 2,346,214 | 71.1% | 90.72 | 127.52 | 105.8% | 116.2% | (326,619) |
| Education | 3,111 | 227,404 | 230,000 | 2,159 | 313,062 | 69.4% | 100.63 | 145.00 | 136.1% | 137.7% | (85,658) |
| Energy | 4,904 | 543,554 | 560,000 | 4,080 | 702,330 | 83.2% | 143.22 | 172.14 | 125.4% | 129.2% | (158,776) |
| H.H.S. | 24,328 | 1,832,495 | 2,000,000 | 15,869 | 2,148,326 | 65.2% | 88.31 | 135.38 | 107.4% | 117.2% | (315,831) |
| H.U.D. | 3,447 | 279,676 | 305,000 | 2,558 | 356,923 | 74.2% | 103.55 | 139.53 | 117.0% | 127.6% | (77,247) |
| Interior | 8,615 | 518,830 | 550,000 | 4,166 | 587,651 | 48.4% | 68.21 | 141.06 | 106.8% | 113.3% | (68,821) |
| Justice | 19,941 | 1,154,610 | 1,270,100 | 13,395 | 1,511,126 | 67.2% | 75.78 | 112.81 | 119.0% | 130.9% | (356,516) |
| Labor | 5,991 | 511,657 | 546,000 | 3,811 | 620,284 | 63.6% | 103.54 | 162.76 | 113.6% | 121.2% | (108,627) |
| State | 12,958 | 982,324 | 1,000,000 | 5,172 | 1,121,286 | 39.9% | 86.53 | 216.80 | 112.1% | 114.1% | (138,962) |
| Transportation | 8,968 | 1,036,767 | 1,024,000 | 8,309 | 1,207,113 | 92.7% | 134.60 | 145.28 | 117.9% | 116.4% | (170,346) |
| Treasury | 21,320 | 1,726,242 | 1,864,000 | 16,309 | 2,059,344 | 76.5% | 96.59 | 126.27 | 110.5% | 119.3% | (333,102) |
| V. A. | 5,932 | 477,867 | 490,000 | 3,990 | 539,458 | 67.3% | 90.94 | 135.20 | 110.1% | 112.9% | (61,591) |
| TOTAL EXEC DEPTS | 272,236 | 20,482,249 | \$21,698,963 | 188,887 | 23,666,765 | 69.4% | 86.93 | 125.30 | 109.1% | 115.5% | (3,184,516) |
| TOTAL OTHER AGENCIES | 135,262 | \$9,884,113 | \$10,309,661 | 71,292 | 11,348,094 | 52.7% | 83.90 | 159.18 | 110.1% | 114.8% | (1,463,981) |
| TOTAL CAMPAIGN | 407,498 | \$30,366,362 | \$32,008,624 | 260,179 | \$35,004,662 | 63.8% | 85.90 | 134.54 | 109.4% | 115.3% | (4,638,300) |



Combined Federal Campaign Cumulative Contributions





| Organization | Current Number of Employees | \$ Raised 90 CFC | Goal 91 CFC | No. of Gifts 91 CFC | \$ Raised 91 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 91 Goal Reached | % of 90 CFC Reached | \$ 90 vs 91 |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|-----------------------------------|
| lavy | 44,644 | \$3,019,305 | \$3,127,000 | 30,229 | 3,188,971 | 67.7% | 71.43 | \$105.49 | 102.0% | 105.6% | 169,666 |
| .S. Postal Service | 22,277 | 2,356,235 | 2,544,734 | 15,408 | 2,546,527 | 69.2% | 114.31 | 165.27 | 100.1% | 108.1% | 190,292 |
| гту | 38,687 | 2,199,146 | 2,305,818 | 27,208 | 2,502,669 | 70.3% | 64.69 | 91.98 | 108.5% | 113.8% | 303,523 |
| ealth & Human Svc's | 24,328 | 1,832,495 | 2,000,000 | 15,869 | 2,148,326 | 65.2% | 88.31 | 135.38 | 107.4% | 117.2% | 315,831 |
| reasury | 21,320 | 1,726,242 | 1,864,000 | 16,309 | 2,059,344 | 76.5% | 96.59 | 126.27 | 110.5% | 119.3% | 333,102 |
| ommerce | 17,817 | 1,638,649 | 1,818,900 | 11,905 | 1,832,064 | 66.8% | 102.83 | 153.89 | 100.7% | 111.8% | 193,415 |
| ir Force | 13,792 | 1,165,088 | 1,150,000 | 12,185 | 1,257,388 | 88.3% | 91.17 | 103.19 | 109.3% | 107.9% | 92,300 |
| ustice | 19,941 | 1,154,610 | 1,270,100 | 13,395 | 1,511,126 | 67.2% | 75.78 | 112.81 | 119.0% | 130.9% | 356,516 |
| griculture | 11,920 | 1,149,040 | 1,240,963 | 9,143 | 1,372,556 | 76.7% | 115.15 | 150.12 | 110.6% | 119.5% | 223,516 |
| ransportation | 8,968 | 1,036,767 | 1,024,000 | 8,309 | 1,207,113 | 92.7% | 134.60 | 145.28 | 117.9% | 116.4% | 170,346 |
| tate | 12,958 | 982,324 | 1,000,000 | 5,172 | 1,121,286 | 39.9% | 86.53 | 216.80 | 112.1% | 114.1% | 138,962 |
| .I.A. | | 668,188 | 680,000 | 6,309 | 775,704 | ERR | ERR | 122.95 | 114.1% | 116.1% | 107,516 |
| nergy | 4,904 | 543,554 | 560,000 | 4,080 | 702,330 | 83.2% | 143.22 | 172.14 | 125.4% | 129.2% | 158,776 |
| P.A. | 5,200 | 522,860 | 532,000 | 2,782 | 575,796 | 53.5% | 110.73 | 206.97 | 108.2% | 110.1% | 52,936 |
| nterior | 8,615 | 518,830 | 550,000 | 4,166 | 587,651 | 48.4% | 68.21 | 141.06 | 106.8% | 113.3% | 68,821 |
| abor | 5,991 | 511,657 | 546,000 | 3,811 | 620,284 | 63.6% | 103.54 | 162.76 | 113.6% | 121.2% | 108,627 |
| .A. | 5,932 | 477,867 | 490,000 | 3,990 | 539,458 | 67.3% | 90.94 | 135.20 | 110.1% | 112.9% | 61,591 |
| A.O. | 3,412 | 460,625 | 506,687 | 2,758 | 530,574 | 80.8% | 155.50 | 192.38 | 104.7% | 115.2% | 69,949 |
| S.A. | 6,630 | 423,138 | 400,000 | 5,146 | 500,603 | 77.6% | 75.51 | 97.28 | 125.2% | 118.3% | 77,465 |
| t Dev Coop Ag/AID | 2,926 | 413,950 | 407,000 | 1,832 | 325,491 | 62.6% | 111.24 | 177.67 | 80.0% | 78.6% | (88,459) |
| f Intell Agency | | 331,869 | 390,000 | 3,066 | 389,216 | ERR | ERR | 126.95 | 99.8% | NÁRA34 | 3-10 53-34-7 00 |

| | | | | | "TOP 40 AC | COUNTS" | | | | | Page -2- |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|--------|----------------------------|---------------------------|-----------------------|
| | Current Number of Employees | \$ Raised 90 CFC | Goal 91 CFC | No. of Gifts 91 CFC | \$ Raised 91 CFC | % of Partici- pation | Per Emp Level of Giving | | % of 91 Goal Reached | % of 90 CFC Reached | \$ 90 vs 91 |
| fc Sec of Defense | 4,411 | 361,895 | 400,000 | 2,774 | 416,931 | 62.9% | 94.52 | 150.30 | 104.2% | 115.2% | 55,036 |
| oddard | 3,421 | 335,965 | 325,000 | 2,140 | 367,759 | 62.6% | 107.50 | 171.85 | 113.2% | 109.5% | 31,794 |
| .S.I.A. | 5,028 | 304,233 | 334,656 | 1,672 | 337,831 | 33.3% | 67.19 | 202.05 | 100.9% | 111.0% | 33,598 |
| ef Mapping Agency | 4,112 | 285,276 | 302,100 | 2,489 | 329,917 | 60.5% | 80.23 | 132.55 | 109.2% | 115.6% | 44,641 |
| ibrary of Congress | 4,043 | 284,822 | 307,500 | 1,839 | 340,614 | 45.5% | 84.25 | 185.22 | 110.8% | 119.6% | 55,792 |
| ousing & Urban Dev | 3,447 | 279,676 | 305,000 | 2,558 | 356,923 | 74.2% | 103.55 | 139.53 | 117.0% | 127.6% | 77,247 |
| .A.S.A. | 1,886 | 271,876 | 291,000 | 1,450 | 298,272 | 76.9% | 158.15 | 205.70 | 102.5% | 109.7% | 26,396 |
| uclear Reg Comm | 2,216 | 265,724 | 220,000 | 1,560 | 296,915 | 70.4% | 133.99 | 190.33 | 135.0% | 111.7% | 31,191 |
| ef Logistics Agy | 2,947 | 246,144 | 224,940 | 2,266 | 258,441 | 76.9% | 87.70 | 114.05 | 114.9% | 105.0% | 12,297 |
| ov Printing Office | 4,651 | 229,877 | 225,000 | 2,411 | 240,330 | 51.8% | 51.67 | 99.68 | 106.8% | 104.5% | 10,453 |
| ducation | 3,111 | 227,404 | 230,000 | 2,159 | 313,062 | 69.4% | 100.63 | 145.00 | 136.1% | 137.7% | 85,658 |
| nithsonian | 5,250 | 226,100 | 236,000 | 1,999 | 255,907 | 38.1% | 48.74 | 128.02 | 108.4% | 113.2% | 29,807 |
| ef Info Systems Agy | 3,214 | 219,684 | 222,600 | 2,392 | 273,171 | 74.4% | 84.99 | 114.20 | 122.7% | 124.3% | 53,487 |
| ederal Reserve | 1,497 | 214,372 | 147,000 | 1,165 | 240,306 | 77.8% | 160.53 | 206.27 | 163.5% | 112.1% | 25,934 |
| P.M. | 2,691 | 181,111 | 190,000 | 2,100 | 220,612 | 78.0% | 81.98 | 105.05 | 116.1% | 121.8% | 39,501 |
| e Joint Staff | 1,441 | 167,107 | 160,000 | 1,321 | 164,973 | 91.7% | 114.49 | 124.88 | 103.1% | 98.7% | (2,134) |
| D.I.C. | 2,313 | 158,237 | 120,000 | 695 | 144,372 | 30.0% | 62.42 | 207.73 | 120.3% | 91.2% | (13,865) |
| nate | 7,500 | 122,136 | 140,000 | 955 | 174,584 | 12.7% | 23.28 | 182.81 | 124.7% | 142.9% | 52,448 |
| c.c. | 1,220 | 120,499 | 122,000 | 960 | 158,948 | 78.7% | 130.29 | 165.57 | 130.3% | 131.9% | 38,449 |
| E.C. | 1,541 | 114,874 | 115,000 | 1,428 | 150,983 | 92.7% | 97.98 | 105.73 | 131.3% | 131.4% | 36,109 |
| d Energy Reg Comm | 1,330 | 107,315 | 116,000 | 1,026 | 174,838 | 77.1% | 131.46 | 170.41 | 150.7% | 162.9% | 67,523 |
| E.O.C. | 749 | 102,300 | 105,000 | 601 | 118,980 | 80.2% | 158.85 | 197.97 | 113.3% | NARA-1 116.3% | 8-1003-A-00 16,680 |

| | | | | | "TOP 40 AC | COUNTS" | | | | | Page -3- |
|-------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 90 CFC | Goal 91 CFC | No. of Gifts 91 CFC | \$ Raised 91 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 91 Goal Reached | % of 90 CFC Reached | \$ 90 vs 91 |
| Nat Science Found | 1,300 | 102,000 | 110,000 | 518 | 116,825 | 39.8% | 89.87 | 225.53 | 106.2% | 114.5% | 14,825 |
| Howard University | 5,500 | 102,836 | 114,000 | 586 | 53,897 | 10.7% | 9.80 | 91.97 | 47.3% | 52.4% | (48,939) |
| TOP 40 TOTALS: | 355,081 | 28,163,902 | 29,469,998 | 242,136 | 32,099,868 | 68.2% | 90.40 | 132.57 | 108.9% | 114.0% | 3,935,966 |



DOJ EXECUTIVE SECRETARIAT CROSS-REFERENCE RECORD



CONTROL NUMBER: 92040205233

MARCHAND, FRANCIS W, JR, Ch CFC

THE ENTIRE DOCUMENT PACKET FOR THE CONTROLLED CORRESPONDENCE INDICATED BY THE ABOVE EX.SEC. CONTROL NUMBER HAS BEEN FILED IN THE FOLLOWING PRIMARY FILE LOCATION WITHIN THE SUBJECT FILES OF THE ATTORNEY GENERAL.

PRIMARY FILE: COMMENDATIONS
25 MAR 92



DOJ EXECUTIVE SECRETARIAT CROSS-REFERENCE RECORD



CONTROL NUMBER: 92041005671

MARCHAND, FRANCIS W, CFC

THE ENTIRE DOCUMENT PACKET FOR THE CONTROLLED CORRESPONDENCE INDICATED BY THE ABOVE EX.SEC. CONTROL NUMBER HAS BEEN FILED IN THE FOLLOWING PRIMARY FILE LOCATION WITHIN THE SUBJECT FILES OF THE ATTORNEY GENERAL.

PRIMARY FILE: COMMENDATIONS

1 APRIL 92



DOJ EXECUTIVE SECRETARIAT CROSS-REFERENCE RECORD



| CONTROL | L NU | MBER: | 92061709 | 237 | 7 | | |
|---------|-------|---------|-----------|-----|-----|-----|--|
| | BUSH, | GEORGE, | PRESIDENT | OF | THE | USA | |

THE ENTIRE DOCUMENT PACKET FOR THE CONTROLLED CORRESPONDENCE INDICATED BY THE ABOVE EX.SEC. CONTROL NUMBER HAS BEEN FILED IN THE FOLLOWING PRIMARY FILE LOCATION WITHIN THE SUBJECT FILES OF THE ATTORNEY GENERAL.

| PRIMARY | FII | LE: | PRESIDENTIAL/CORRESPONDENCE | |
|---------|-----|------|-----------------------------|--|
| | 16 | JUN: | E 1992 | |
| | | | | |



DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: SAIKI, PATRICIA, ADMINISTRATOR, SBA

To: AG. ODD: NONE

Date Received: 06-30-92 Date Due: NONE Control #: X92070109929

Subject & Date

06-26-92 LETTER ADVISING THAT SHE WILL SERVE AS CO-CHAIR OF THE FALL 1992 COMBINED FEDERAL CAMPAIGN (CFC), ALONG WITH LAMAR ALEXANDER, SECRETARY OF EDUCATION. THIS YEAR'S CAMPAIGN THEME IS "ALL WE NEED IS YOU." REQUESTS THAT THE AG LOAN, AGAIN THIS YEAR (FROM AUGUST 28-DECEMBER 31, 1992), THREE MID-MANAGEMENT STAFF MEMBERS TO WORK AS EXTENSIONS OF THE CFC PROFESSIONAL STAFF. FURTHER REQUESTS THAT THE AG SELECT AND INFORM THE LOANED EXECUTIVES BEFORE **

Referred To: Date: Referred To: Date: (1) JMD; FLICKINGER 07-01-92 (5) W/IN: (2)

(2) (3) (6)

JMD

(7) PRTY: (8)

(4) INTERIM BY:

Sig. For:

DATE: Date Released: OPR: EHZ

Remarks
** JULY 24, 1992, IF POSSIBLE.

INFO CC: OAG, DAG, ASG.
(1) FOR APPROPRIATE HANDLING. ADVISE EXEC. SEC. OF ACTION TAKEN.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J920701 2606





U.S. SMALL BUSINESS ADMINISTRATION
WASHINGTON, D.C. 20416

DEPARTMENT OF JUSTICE

OFFICE OF THE ADMINISTRATOR

'92 JUN 30 P4:12

EXECUTIVE SECRETARIAL

JUN 26 1992

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Attorney General Barr:

It is my pleasure to serve as Co-chair of the Fall 1992 Combined Federal Campaign (CFC), along with Lamar Alexander, Secretary of Education. We are honored and are busy moving ahead with our campaign plans.

This year's campaign theme is "All We Need Is You." One of my specific responsibilities is to offer leadership for the Loaned Executive Program and I need you. I am requesting that you loan again this year (from August 28 through December 31) three mid-management staff members who show promise as senior managers. The employees, detailed by their departments or agencies to the CFC, work as extensions of the CFC professional staff. Each is responsible for developing well-conceived, workable strategies for their accounts and then providing handson assistance in the conduct of the Campaign. A position description of a loaned executive is enclosed.

The intensive two-week Loaned Executive training begins with orientation (site to be determined) on Friday, August 28.

Training continues on Monday, August 31 through September 3 (four days/three nights) at the William F. Bolger Management Academy in Potomac, Maryland. At the Academy each Loaned Executive will have a private room with bath and all meals provided by the CFC. After training at the Academy, the loaned executives will report daily to the CFC Headquarters.

The sooner you can let your Loaned Executives know of their selection, the easier it will be for him or her to expedite current projects as they make plans to be away. Please select and inform your Loaned Executives before July 24, 1992, if at all possible.

RECEIVED DOJ-MAIL REFERRAL UNIT CLERK #3



As soon as you select this year's Loaned Executives, please notify Caroline Beeson, Assistant Administrator for National Advisory Councils (phone 205-6434) and also send the name, office address and telephone number of each candidate to:

Francis W. Marchand, Jr. Director
Combined Federal Campaign 2100 M Street, NW Suite LL-14
Washington, DC 20037 (phone 488-2087)

A CFC staff person will contact each candidate immediately with additional information and answer any questions.

Thank you for your help in providing leadership support of the Combined Federal Campaign.

Sincerely,

Patricia Saiki

Co-Chairman, Fall 1992 Combined Federal Campaign

2 Enclosures



POSITION DESCRIPTION

POSITION TITLE: CFC LOANED EXECUTIVE

ORGANIZATION: COMBINED FEDERAL CAMPAIGN OF THE NATIONAL CAPITAL AREA

POSITION DESCRIPTION: After a short, intensive training program, serves as the extension of the CFC professional staff in assigned departments and/or agencies throughout the government.

TYPICAL DUTIES:

Analyze previous campaign performances through a thorough review of historical records of assigned agencies' previous campaigns; determine strengths, weaknesses and areas for potential improvement.

Develop a draft goal plan and assist in finalizing it.

Improve campaign productivity and administration through the development of plans and strategies.

Coordinate plans and activities with campaign leadership by developing effective day-to-day working relationships.

Motivate and guide campaign leaders to follow an effective campaign plan and to implement appropriate campaign techniques.

Conduct training programs for campaign coordinators and for campaign keyworkers.

Monitor day-to-day campaign progress. Recognize problem situations and react positively to correct them.

Deliver motivational group presentations.

Update and maintain agency files by preparing thorough written evaluation of each assigned agency's campaign and providing suggestions for improving next year's campaign.

ABILITIES:

Must have effective people skills, demonstrable ability to analyze and pinpoint management. Must be able to work effectively with all levels of campaign leadership and be selfstarter, motivator, researcher, and teacher. Must be able to develop and deliver high level briefings and presentations.



THE LOANED EXECUTIVE PROGRAM

The Loaned Executive Program was authorized March 3, 1971, in a Presidential Memorandum to departments agencies. The Program is recognized by the Office of Personnel Management as a useful developmental experience for promising managers, especially in the areas of executive competence in organizational representation and liaison, and direction and guidance of programs or projects.

THE CANDIDATE

A candidate for the Loaned Executive Program should be a person from the mid-management level who has the proven ability to work effectively with volunteer leadership in an administrative and operational capacity; a dynamic individual who is a self-starter and motivator. Candidates selected must be capable of assuming a high degree of independent responsibility.

ASSIGNMENT TIME FRAME

The Loaned Executives are assigned full-time by their departments and agencies to the Combined Federal Campaign from August 28 to December 31, 1991. Following an intensive two-week orientation and training program, each Loaned Executive is assigned responsibility for campaigns within several agencies.

EXPENSES

Out of pocket transportation and other approved expenses incurred will be paid by the Loaned Executive's employer. The CFC can cover expenses only in the event of special situations.

EVALUATION

The performance of each Loaned Executive will be assessed by the Combined Federal Campaign staff leadership and a report of each Executive's experience will be shared with his or her agency.



From: ALEXANDER, LAMAR, SECRETARY, DEPARTMENT OF EDUCATION
To: AG.
ODD: NONE
Date Received: 07-09-92 Date Due: NONE Control #: X92071010383
Subject & Date
07-07-92 "DEAR BILL" LETTER, AS CO-CHAIR OF THE 1992

COMBINED FEDERAL CAMPAIGN (CFC) OF THE NATIONAL CAPITAL AREA, AND ON BEHALF OF CO-CHAIR, PATRICIA SAIKI, ADMINISTRATOR, SBA, INVITING THE AG TO BE A MEMBER OF THE CFC'S LEADERSHIP TEAM FOR THE 1992 CAMPAIGN. THE AG'S PARTICIPATION WOULD ENTAIL LENDING HIS NAME FOR USE ON CFC LETTERHEAD AND ON PROGRAMS WHICH ARE DISTRIBUTED AT MAJOR EVENTS. IF THE AG'S SCHEDULE PERMITS, IT WOULD **

Referred To: Date: Referred To: Date: (1)OAG; 07-10-92 (5) W/IN: (2)(6)(3) (7)PRTY: (4)(8)DATE: OPR: INTERIM BY: Date Released: EHZSig. For: OAG

Remarks
** MEAN A LOT TO THE CAMPAIGN IF HE COULD ATTEND THE KICKOFF
AND VICTORY RALLIES.
(SEE EXEC. SEC. 92070109929 CONTROL SHEET ATTACHED.)

INFO CC: JMD.

(1) TO OAG FOR ACTION.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J920710 2734

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY

AMERICAN OVERSIGHT

FOIA # 60048 (URTS 16447) Docld: 70106518 Page 17



UNITED STATES DEPARTMENT OF EDUCATION

THE SECRETARY

July 7, 1992

DEPARTMENT OF JUSTICAL

'92 JUL -9 P4:06

Honorable William P. Barr U.S. Department of Justice Tenth and Constitution Avenue, NW Washington, DC 20530

EXECUTIVE SECRETARIAL

Dear Bill:

As Co-Chair of the 1992 Combined Federal Campaign of the National Capital Area, and on behalf of my Co-Chair, Patricia Saiki, Administrator of the Small Business Administration, I would like to invite you to be a member of the CFC's leadership team for the 1992 campaign. The energy and team spirit that you generate in your agency are just the kind of sparks we need to keep the Combined Federal Campaign on the track to its best year ever.

Your participation entails lending your name for use on CFC letterhead and on programs which are distributed at major events. Your schedule permitting, it would mean a lot to the Campaign if you could attend the Kickoff and Victory Rallies. We would also contact you, as needed, for advice and guidance.

Committed and enthusiastic participation of leadership does make a difference in any major undertaking, and nowhere is that more true than with the Combined Federal Campaign. Pat and I look forward to working with you as we join together to take on this very worthwhile project.

I've asked Joanne Betros to contact your office next week to confirm your acceptance.

Sincerely,

Lawar

Lamar Alexander

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: FLICKINGER, HARRY H., AAG, JMD

To: ASG ODD: 07-21-92

Date Received: 07-20-92 Date Due: 07-24-92 Control #: X92072010862

Subject & Date

07-20-92 MEMO ATTACHING A MEMORANDUM TO THE AG ADVISING THAT HE WOULD BE PLEASED TO SERVE AS THE AG'S VICE CHAIRMAN OF DOJ'S 1992 CFC CAMPAIGN IF THE AG CONCURS; FOR ASG SIGNATURE ON MEMO TO AG; FOR AG APPROVAL/DISAPPROVAL.

SEE EXEC. SEC. 92061709237 - CONTROL SHEET ATTACHED.

| (1) | Referred To: ASG; BUDD | Date: 07-20-92 | (5) | Referred To: | Date: | W/IN: |
|-----|------------------------|-------------------|-----|---------------|------------|-------|
| (2) | OAG; | 07-21-92 | (6) | | | |
| (3) | JMD; FLICKINGER | 07-27-92 | (7) | | | PRTY: |
| (4) | | | (8) | | | 1 |
| | INTERIM BY: | | | DATE: | | OPR: |
| | Sig. For: AG | · | | Date Released | : 07-27-92 | MAU |

Remarks

INFO CC: DAG.

- (1) FOR ASG SIGNATURE. RETURN THRU EXEC. SEC. FOR FORWARDING TO AG.
- (2) ASG SIGNED MEMO TO AG DATED 07-20-92; FOR AG APPROVAL/DISAPPROVAL. NOTE: JMD REQUESTS SIGNATURE BY 07-24-92. (MAU)
- (3) AG APPROVED AND SIGNED MEMO DATED 07-24-92. ORIGINAL **

Other Remarks: J92071702844

** HANDCARRIED TO JMD FOR HANDLING ON 07-24-92. (TJ)

OLA CONTACT:

INFO CY TO GJT 7/20/92

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN, AG CHRON

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





ACTION MEMORANDUM

DEPARTMENT OF JUSTICE

for Administration

ATTORNEY GENERAL/DEPUTY ATTORNEY GENERAL/ASSOCIATE ATTORNEY GENERAL

Subject

Designation of the 1992 Combined Federal
Campaign Vice Chairman

To: Wayne A. Budd
Associate Attorney General

Assistant Attorney General

Summary: Recently the Attorney General designated you as the Department's Vice Chairman for the 1992 Combined Federal Campaign. The attached memo provides a brief description of your responsibilities.

Action Required: Your signature on the attachment to the memo will serve to acknowledge your appointment as Vice Chairman and inform the Attorney General of your acceptance of this appointment.

Due Date/Action
Forcing Event: July 24, 1992 -- This will enable All 24, 1992 -- This will enable All 24, 1992 -- This will enable All 24, 199

July 24, 1992 -- This will enable JMD Staff to advise and assist the Associate Attorney General in implementing program responsibilities.

DOJ Coordination: Division/Component and Views (attach comments if other than concurrence).

No internal coordination.

Concurrences: DAG ASC OLC OPD OLA POA JMD MARCY
Initials
Date X X X X X

External Coordination: Agency and Views (attach comments if other than concurrence).

No external coordination.

Contact Point for

Additional Information: John C. Vail, Director, Personnel Staff, on

514-6788



FOIA # 60048 (URTS 16447) Docld: 70106518 Page 20

NARA-18-1003-A-004243



U.S. Department of Justice

Office of the Associate Attorney General

The Associate Attorney General

Washington, D.C. 20530

July 20, 1992

MEMORANDUM

TO:

William P. Barr Attorney General

FROM:

Wayne A. Budd

Associate Attorney General

SUBJECT:

Designation of the 1992 Combined Federal Campaign Vice

Chairman

I understand that the President recently announced his support of the 1992 Combined Federal Campaign (Campaign). As in past years, the President will look to you to serve as the Chairman of the Department's Campaign. In addition, he will ask that you appoint a high level Department official to serve as Vice Chairman and manager of the Department's Campaign.

If you concur, I would be pleased to serve as your Vice Chairman for the Department's 1992 Campaign.

| Approved: | William P. Barr Attorney General | 7/24/97 pate |
|--------------|-------------------------------------|-----------------|
| Disapproved: | William P. Barr Attorney General | Date |
| Other: | | |



Memorandum



Subject

Date

Designation of the 1992 Combined Federal Campaign Vice Chairman --ACTION MEMORANDUM

JUL 20 1992

To

Wayne A. Budd Associate Attorney General Harry H. Flickinger

Assistant Attorney General

for Administration

The Attorney General recently received a memorandum from the President concerning the 1992 Combined Federal Campaign (Campaign or CFC). In this annual memorandum to the heads of executive departments and agencies, the President asked the Attorney General to personally serve as Chairman of the Department's 1992 Campaign and to nominate another top official of the Department to serve as Vice Chairman.

The appointment of someone in a top management position as the Vice Chairman contributes greatly to the Department's Campaign efforts. Receipts have increased steadily from the 1982 Campaign with contributions of \$358,500, to last year's Campaign -- the Department's most successful campaign ever -- which saw the Department's contributions increase by 30% over the previous year's Campaign to an all-time high of \$1,511,312.

The Attorney General has designated you to serve as Vice Chairman for the 1992 Campaign. The prestige and authority of your office together with your personal leadership would ensure that the Department components give maximum effort to this highly visible Campaign.

As Vice Chairman, you would be responsible for the overall management of the Campaign within the Department. To make the best use of your time, however, you would become involved primarily at critical points in the Campaign. The Personnel Staff, Justice Management Division, would provide you with the necessary administrative support. In addition, I suggest that you assign a key member of your staff to serve as your principal liaison with the Office of the Attorney General, representatives of the Justice Management Division, and other officials in the Department who are involved in making the Campaign a success.



Wayne A. Budd

The Department's Campaign is targeted to begin in early October 1992. As Vice Chairman your duties would typically involve the following:

- . Approving the Department's Campaign goal for 1992.
- . Attending a Reception for Vice Chairs which will be held in early September.
- Representing the Department at the National Capital Area Campaign Kickoff which will be held in the Departmental Auditorium in late September.
- . Acting as the keynote speaker for the Departmentwide Campaign Kickoff in the Great Hall (usually scheduled during the first week of the Department's Campaign).
- . Meeting with the Campaign Managers on two or three occasions during the Campaign. (Managers are appointed at the Deputy Assistant Attorney General or Deputy Bureau Director level.)
- . Approving written communications to the heads of Department components and campaign managers imparting information on the status of the Campaign.
- . Making one or more presentations (as required) on the status of the Campaign at the Attorney General's staff meetings.
- . Calling or meeting with and providing encouragement to component heads and/or campaign managers whose Campaigns are not progressing well.
- . Representing the Attorney General in making the Department's filmed introduction to the Campaign film.
- . Attending the Campaign Victory Luncheon which will be held in mid-December 1992.

I have prepared a memorandum for your signature to the Attorney General informing him of your willingness to serve as Vice Chairman (see Tab A).

Attachment



DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: ALEXANDER, LAMAR & SAIKI, PATRICIA, CFC, NATL CAPITOL, DC To: AG. ODD: 08-05-92 Date Received: 07-30-92 Date Due: 08-05-92 Control #: X92073011467 Subject & Date 07-28-92 "DEAR BILL" LETTER INVITING THE AG'S DESIGNATED CFC "CAMPAIGN MANAGER" AND "COMMUNICATOR" TO ATTEND A WORKSHOP ON WEDNESDAY, AUGUST 12, 1992. ADVISES THAT THE CAMPAIGN MANAGER WILL HEAD DOJ'S CFC CAMPAIGN COMMITTEE AND BE RESPONSIBLE FOR THE DAY-TO-DAY OPERATIONS OF THE CFC, AND THE COMMUNICATOR WILL COORDINATE ALL ACTIVITIES DESIGNED TO RAISE AWARENESS OF THE CFC. REQUESTS CONFIRMATION OF PARTICIPATION BY AUGUST 5, 1992. ** Referred To: Date: Referred To: Date:

| (1) | JMD; FLICKINGER 07-30-92 | (5) | W/IN: |
|-----|--------------------------|-------------------------|-------|
| (2) | | (6) | |
| (3) | | (7) | PRTY: |
| (4) | | (8) | 1 |
| | INTERIM BY: | DATE: | OPR: |
| | Sig. For: JMD | Date Released: 09-09-92 | EHZ |
| | | | |

Remarks
** SEE EXEC. SEC. 92071010383 AND 92070109929 CONTROL
SHEETS ATTACHED.

INFO CC: OAG, DAG, ASG.
(1) FOR APPROPRIATE HANDLING. ADVISE EXEC. SEC. OF ACTION TAKEN.
09-09-92 BOB SEYMOUR ATTEND THE WORKSHOP, PER JMD. (TJ)

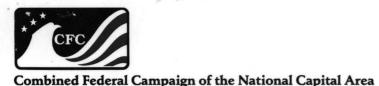
Other Remarks:

OLA CONTACT: 7/31/92 KMM FYI FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J920730 3039

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY



28 July 92



RECEIVED DEPARTMENT OF JUSTICE

JUL 28 1992

92 JUL 30 A11:59

EXECUTIVE SECRETARIAL

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

We are delighted to serve as Co-chairs of the upcoming Combined Federal Campaign (CFC) for our community. We all know that the needs of families and individuals are great. Our mission is to let each federal employee know that he or she can do something meaningful to help.

To get started, we have planned a full day's workshop on Wednesday, August 12, 1992. We would like to invite your designated CFC "Campaign Manager" and "Communicator" to attend this workshop. The campaign manager will head your CFC campaign committee and be responsible for the day-to-day operations of your CFC. The communicator, a key member of the campaign committee, will coordinate all activities designed to raise awareness of the CFC, including in-house newsletters and special events. To confirm participation of your CFC campaign manager and communicator in the workshop, please return the enclosed registration form by August 5, 1992.

Federal employees in our community have a long tradition of generosity. We are eager to start working with your CFC team on campaign plans to run the most successful campaign ever. The real winners will be the people who need our help.

Sincerely,

Lawar Atexavely

Lamar Alexander Secretary of Education Patricia Saiki

Administrator

U.S. Small Business

Administration

Enclosure

REGISTRATION FORM

COMBINED FEDERAL CAMPAIGN WORKSHOP August 12, 1992 -- 8:30a.m. - 3:00p.m.

CFC Headquarters 2100 M Street, N.W. Lower Level, Room 14 Washington, D.C. 20037

Metro: Foggy Bottom, DuPont Circle, Farragut West

Workshop program will include:

- -Registration at CFC Headquarters
- -Orientation at the Sheraton City Centre
- -Tour of CFC fund recipients
- -Lunch
- -Break-out sessions

This workshop is for your agency's CFC Campaign Manager and CFC Communicator. Please complete and return this form by August 5, 1992. If you have any questions, contact Edith Parrish or Kristen Oliver of the CFC staff at (202) 488-2087.

Mrs. Edith Parrish Combined Federal Campaign of the National Capital Area 2100 M Street, N. W. Lower Level, Room 14 Washington, D. C. 20037

| NAME OF CAMPAIGN MANAGER | |
|--------------------------|--|
| NAME OF COMMUNICATOR | |
| DEPARTMENT OR AGENCY | |
| ADDRESS | |
| TELEPHONE | |

RSVP TO CFC BY AUGUST 5, 1992



FOIA # 60048 (URTS 16447) DocId: 70106518 Page 26

NARA-18-1003-A-004249

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: McCOY, VICTOR S., SR., PARALYZED VETERANS OF AMERICA, DC

To: AG. (THORNBURGH) ODD: NONE

Date Received: 09-03-92 Date Due: NONE Control #: X92090413189

Subject & Date

09-01-92 LETTER ADVISING THAT REPRESENTATIVES OF THE PARALYZED VETERANS OF AMERICA (PVA) ARE AVAILABLE TO SPEAK OR STAFF A BOOTH AT DOJ'S COMBINED FEDERAL CAMPAIGN (CFC) KICKOFF OR CFC FAIR IN THE FALL OF 1992. ALSO ADVISES THAT PVA PRINTED CFC MATERIALS WILL BE AVAILABLE IN A FEW WEEKS, AND THEY WILL FORWARD COPIES TO DOJ AT THAT TIME.

| | Referred To: I | Date: | Referred To: | Date: | |
|-----|-------------------|-------------|---------------|-------|-------|
| (1) | JMD; FLICKINGER (| 09-04-92 (5 | 5) | | W/IN: |
| (2) | | (6 | 5) | | |
| (3) | | (7 | ") | | PRTY: |
| (4) | | (8 | 3) | | 1 |
| | INTERIM BY: | | DATE: | | OPR: |
| | Sig. For: JMD | | Date Released | : | MAU |
| | | | | | |

Remarks
INFO CC: OAG, DAG, ASG.
(1) FOR APPROPRIATE HANDLING.

Other Remarks:

OLA CONTACT: 9/4/92 TTR FYI FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J920904 3557

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY



SEPTEMBER 95



RECEIVED DEPARTMENT OF JUSTICE

'92 SEP -3 P4:43

EXECUTIVE SECRETARIAL

OF AMERICA
Chartered by the Congress
of the United States

September 1, 1992

The Honorable Dick Thornburgh Attorney General Department of Justice 10th & Constitution Avenue, N.W. Washington, D.C. 20530

Dear Mr. Thornburgh:

Soon the Combined Federal Campaign for Fall 1992 will begin at Department of Justice. As you prepare for your kickoff or CFC Fair, I wanted to let you know that representatives of the Paralyzed Veterans of America are available to speak or staff a booth.

We appreciate every opportunity to bring our message to your workers and hope that you will call on us for a personal presentation. Please contact Joan Napier, (202) 416-7657 to schedule a speaker or to arrange for PVA to participate in your fair.

Our printed CFC materials will be available in a few weeks, and I will forward you copies at that time. In the meantime, please feel free to call me or Joan if you have any questions at all.

Sincerely,

Victor S. McCoy, Sr. National President

VSM;icj

003-MAIL REFERRAL UNIT

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: ALEXANDER, LAMAR AND SAIKI, PATRICIA, CO-CHAIRS, CFC

To: AG. ODD: NONE

Date Received: 09-03-92 Date Due: NONE Control #: X92090313170

Subject & Date

09-03-92 "DEAR BILL" LETTER PROVIDING PROCEDURES TO BE FOLLOWED BY FEDERAL EMPLOYEES WHO WANT TO HELP THE VICTIMS OF HURRICANE ANDREW BY MAKING CONTRIBUTIONS TO THE COMBINED FEDERAL CAMPAIGN (CFC) AGENCIES PARTICIPATING IN THE RELIEF EFFORT; WITH ATTACHMENT.

| | Referred To: Date | e: | Referred To: | Date: | |
|-----|----------------------|-----------|----------------|-------|------|
| (1) | JMD; FLICKINGER 09-0 | 03-92 (5) | | W | /IN: |
| (2) | | (6) | | | |
| (3) | | (7) | | P | RTY: |
| (4) | | (8) | | 1 | |
| | INTERIM BY: | | DATE: | 0 | PR: |
| | Sig. For: JMD | | Date Released: | M | UAU |

Remarks

INFO CC: OAG, DAG, ASG.

(1) FOR APPROPRIATE HANDLING.

Other Remarks:

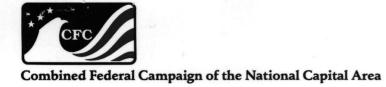
OLA CONTACT:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J920903 3548

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY



CEPTEMBER.



DEPARTMENT OF JUSTICE

September 3, 1992

'92 SEP -3 P2:50

EXECUTIVE SECRETARIAL

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

As co-chairs of the Combined Federal Campaign (CFC), we have received many requests about how federal employees can help the victims of Hurricane Andrew by making contributions to CFC agencies participating in the relief effort.

Employees who wish to help victims of Hurricane Andrew may write checks payable directly to any of the agencies listed on the enclosed list. Provisions have been made to allow these organizations to receive their designated contributions as soon as possible. To ensure that your CFC campaign receives credit for any contributions to these agencies, it is important that contributors follow the procedures outlined.

We know that many federal employees want to help now when the pain is immediate and the need so great. We also hope that in the weeks ahead as your CFC campaign evolves, the many other charitable groups dependent on CFC support will not be overlooked.

We look forward to working with you throughout this year's Combined Federal Campaign.

Sincerely,

Lamar Alexander

Lamar Alexander Secretary of Education Patricia Saiki Administrator

U.S. Small Business

Administration

Enclosure



Combined Federal Campaign of the National Capital Area

September 1, 1992

NEW LIST

We are pleased to provide this initial listing of voluntary agencies that are working with disaster victims in South Florida and along the Gulf Coast:

4-Digit Code

| 0221 | ADRA International |
|------|--|
| 1243 | American Humane Association |
| 0700 | American Red Cross |
| 1505 | Americans For International Aid and Adoption |
| 0333 | AmeriCares |
| 1248 | Angel Planes |
| 1404 | Brother To Brother International |
| 0102 | Catholic Charities USA |
| 1508 | Child Welfare League of America |
| 0210 | Christian Relief Services |
| 1606 | Congress of National Black Churches |
| 0310 | Church World Service |
| 1407 | Direct Relief International |
| 0287 | Engineering Ministries |
| 0104 | Family Service America |
| 1266 | Feed My People International |
| 0230 | Feed The Children |
| 1607 | Federation of Southern Cooperative Land Assistance Fund |
| 0113 | Gifts in Kind America |
| 1226 | Holiday Project |

FOIA # 60048 (URTS 16447) Docld: 70106518 Page 31

| 1283 | Lions Club International Foundation |
|------|---|
| 0335 | Lutheran World Relief |
| 0108 | National Urban League, Inc. |
| 1425 | Rotary Foundation of Rotary International |
| 3244 | Salvation Army, Divisional Headquarters |
| 0223 | Second Harvest |
| 1225 | Society of St. Andrew |
| 0100 | United Way of America |
| 0600 | USO |
| 1427 | Volunteers In Technical Assistance (VITA) |
| 1428 | World Concern |
| 0278 | World Emergency Relief |
| 1234 | World Opportunities/Help The Children |
| 0331 | World Relief |
| 1430 | World Vision Relief and Development |

Contributors in our community wishing to make a contribution must use the pledge card of the 1992 CFC of the National Capital Area. In order to respond to the immediate needs of the disaster victims as soon as possible, contributions must be by check, made payable to the specific agency or agencies designated.

The appropriate CFC reporting number for the contributor's agency or division must be filled in on the pledge card. In addition, the 4-digit code that appears above should be used to designate the agency or agencies of choice.

Departments and agencies should turn in all contributions to the central receipt point at 95 M Street, S.W.

Please call CFC headquarters at 202-488-2087 with any questions.



DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: COWELL, FRED, PARALYZED VETERANS OF AMERICA, WASHINGTON, DC

To: AG. (THORNBURGH) ODD: NONE

Date Received: 09-29-92 Date Due: NONE Control #: X92093014426

Subject & Date

09-25-92 LETTER ENCLOSING SAMPLES OF THE COMBINED FEDERAL CAMPAIGN (CFC) MATERIALS FOR THE PARALYZED VETERANS OF AMERICA SPINAL CORD RESEARCH FOUNDATION. ALSO REMINDS THE AG THAT THEY ARE AVAILABLE FOR KICKOFF FAIRS AND OTHER SPEAKING ENGAGEMENTS.

SEE EXEC. SEC. 92090413189 - CONTROL SHEET ATTACHED.

| | Referred To: | Date: | | Referred To: | Date: | |
|-----|-----------------|----------|-----|--------------|-------|-------|
| (1) | JMD; FLICKINGER | 09-30-92 | (5) | | | W/IN: |
| (2) | | | (6) | | | |
| (3) | | | (7) | | | PRTY: |
| (4) | | | (8) | | | 1 |
| | INTERIM BY: | | | DATE: | | OPR: |
| | Sig. For: JM | D | | Date Release | d: | MAU |

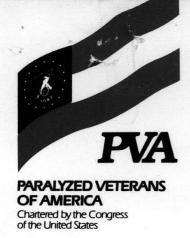
Remarks

INFO CC WITHOUT COMPLETE ENCLOSURES: OAG, DAG, ASG.
(1) FOR APPROPRIATE HANDLING, WITH ORIGINAL ENCLOSURES.

Other Remarks:

OLA CONTACT: 9/30/93 TTR FYI FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J920930 3941





RECEIVED

OEPARTMENT OF JUSTICE

'92 SEP 29 P3:42

EXECUTIVE SECRETARIAL

September 25, 1992

The Honorable Dick Thornburgh Attorney General Department of Justice 10th & Constitution Avenue, N.W. Washington, D.C. 20530

Dear Mr. Thornburgh:

As promised, here are samples of the CFC Campaign materials for the Paralyzed Veterans of America Spinal Cord Research Foundation.

I also want to remind you that we are available for kickoff fairs and other speaking engagements.

Please call Joan Napier at (202) 416-7657 if you would like to arrange for our participation or if you would like more copies of our campaign materials.

Sincerely,

Fred Cowell

Executive Director

FC; dmc



Please Designate #0218 for Your CFC Gift

The Paralyzed Veterans of America's Spinal Cord Research Foundation (0218) is the only organization in the United States funding the complete range of spinal cord research—with grants focusing on a cure for spinal cord injury or disease... grants leading to improved care and rehabilitation... and grants for innovative equipment technology and design. All of these efforts allow people with a spinal cord injury or disease to live more productive lives. And 99 percent of your contribution goes directly to research.

AMERICAN OVERSIGHT

The Mission of the Paralyzed Veterans of America

For nearly 50 years, PVA has been serving the needs of its members, as well as all veterans and all Americans with a disability. PVA's programs are funded through tax-deductible contributions from individual Americans. PVA's goals are accomplished through the following programs:

Research and Education

The two main priorities of this program are: (1) to fund research related to spinal cord injury and/or disease, which is largely accomplished through PVA's Spinal Cord Research Foundation; and (2) to fund projects to educate consumers and health care professionals on medical issues.

Veterans Benefits

This program employs highly skilled service officers to provide individual veterans, their dependents and beneficiaries with professional representation and counseling on Department of Veterans Affairs (VA) issues and benefit programs. In addition, the program advocates for and monitors delivery of high-quality health-care benefits and service for PVA members, as well as all veterans.

Government Relations

Consisting of programs in Advocacy, Architecture and Barrier Free Design and Legislation, this program addresses the needs of spinal cord injured veterans, and all veterans and individuals with disabilities, through interaction with every level of government.

Sports and Recreation

This program provides sports and recreation opportunities, through both active participation and financial sponsorship, so that individuals with a disability will have the chance to stay healthy both physically and mentally.



Paralyzed Veterans of America
801 Eighteenth Street, N.W.



Make Your CFC Pledge Stand For Something.

PARALYZED VETERANS OF AMERICA, SPINAL CORD RESEARCH FOUNDATION



NARA-18-1003-A-004258

7 hen you make your CFC V pledge to the Paralyzed Veterans of America's Spinal Cord Research Foundation (0218), you truly make your pledge stand for something... for the thousands paralyzed veterans and others ₩ho face the prospect of the rest A their lives in a wheelchair. Your pledge will fund research that one day may find a cure for paralysis... and in the meantime, your contribution gives hope to the men and women who bravely Went into battle and now must find the courage to face the difficult road ahead.

Make your CFC pledge stand for something...

Every Year Thousands of Americans Become Paralyzed

Whether as the result of military service or through automobile, motorcycle or sporting accidents, this year thousands of Americans will suffer a spinal cord injury resulting in lifelong paralysis. Thousands of others will suffer from a spinal cord disease, stroke or traumatic head injury.

An estimated 300,000 American men, women and children are paralyzed. And in most cases, until a cure is found, these Americans will spend the rest of their lives using a wheelchair for mobility and battling the obstacles, both physical and societal, that prevent them from living productive lives.

In 1990 Alone, 140 Proposals Were Received from Scientists, But Only 25 Could Be Funded

Spinal cord research is highly specialized. It requires sophisticated equipment and trained medical scientists, as well as time, dedication and painstaking work.

Progress is Being Made!

Just a decade ago, prospects for re-growth and repair of the spinal cord were only a dream. Now, research shows that re-growth is feasible—but the work is costly. With your pledge, we can fund more scientists and undertake more projects that may lead to a breakthrough.

99 Percent of Your Pledge Goes to Hands-On Research

The Paralyzed Veterans of America's Spinal Cord Research Foundation (0218) is the oldest and one of the largest private funding sources for spinal cord research in the nation. Less than one percent of the money raised is used for overhead or fund raising costs — the rest goes to hands-on research.

Since it began, the Foundation has awarded nearly nine million dollars to medical scientists and investigators conducting critically important studies at such world-class research facilities as:

- · Loyola University School of Medicine
- · University of Michigan Medical Center
- · Yale University School of Medicine
- · The Chicago Medical School
- · University of California-San Francisco
- · California State University
- · Ohio State University
- · Rehabilitation Institute of Chicago
- The University of Maryland School of Medicine
- Department of Veterans Affairs Medical Center, Long Beach, CA

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: ALEXANDER, LAMAR & SAIKI, PATRICIA, CFC, WASHINGTON, DC AG. To:

ODD: NONE

9 067088 97

Date Received: 10-21-92 Date Due: NONE Control #: X92102215388

Subject & Date

10-19-92 "DEAR BILL" LETTER ENCLOSING THE FIRST OFFICIAL REPORT OF THE 1992 COMBINED FEDERAL CAMPAIGN (CFC) OF THE NATIONAL CAPITAL AREA. ADVISES THAT THEY WILL BE SENDING THE AG A STATUS REPORT EACH WEEK DURING THE CAMPAIGN, AND THAT THEY ARE LOOKING FORWARD TO WORKING WITH THE AG ON THE CFC.

| | Referred To: | Date: | Re | eferred To: | Date: | |
|-----|-----------------|----------|-----|--------------|-------|-------|
| (1) | JMD; FLICKINGER | 10-22-92 | (5) | | | W/IN: |
| (2) | | | (6) | | | |
| (3) | | | (7) | | | PRTY: |
| (4) | | | (8) | | | 1 |
| | INTERIM BY: | | D | ATE: | | OPR: |
| | Sig. For: NO | NE | D | ate Released | : | MAU |
| | | | | | | |

Remarks INFO CC: OAG, DAG, ASG. (1) FOR INFORMATION.

Other Remarks:

OLA CONTACT: 10/22/92 TTR FYI FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J921022 4258

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY ***********************************



FOIA # 60048 (URTS 16447) Docld: 70106518 Page 37



Combined Federal Campaign of the National Capital Area

DEPARTMENT OF JUST

92 DOT 21 PI2:3

EXECUSE SECRETAR

OCT 19

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

We are pleased to be sending you this first, official report of the 1992 Combined Federal Campaign of the National Capital Area. It is even more of a pleasure because we are off to a strong beginning. More than 13,629 federal employees already have made contributions totalling \$2,130,424. This is the best performance at this point in the campaign since 1984.

The CFC "veterans" around town have commented that they have never seen better attended, more enthusiastic kickoffs. Campaign committees and CFC Loaned Executives have successfully trained thousands of keyworkers, team captains, and coordinators. Knowing that it is a challenging year, many committed individuals have stepped forward to make sure that the campaign is on track. Your organization is one of the CFC's "Top 50" accounts. The "Top 50" were responsible for 94% of last year's total. You can see why we are counting so heavily on your leadership.

The President expects nothing less than the best from us on this important effort. He is keenly aware of the needs in our neighborhoods and around the world and how the charities of the CFC are meeting those needs in heroic ways. At the Department of Defense for example, more than 700 employees have qualified for the prestigious Eagle Award. But it will take many more contributions to keep those services available. Our job is to help make that happen.

So the campaign is off and running. The "can-do" spirit is definitely alive among federal employees in our community. We hope that you will keep in close touch with your CFC team and support them in any way you can.

We will be sending you a status report each week during the campaign, and we are looking forward to working with you on the Combined Federal Campaign.

Sincerely,

Patricia Saiki Administrator

U.S. Small Business

Administration

Lamar Alexand

Lamar Alexander Secretary of Education EXECUTIVE DEPARTMENT 15-Oct-92

| DEPARTMENT | Current Number of Employees | | | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|--------------|--|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Agriculture | 11,920 | 1,372,397 | \$0 | 1,274 | \$276,034 | 10.7% | 23.16 | 216.67 | ERR | 20.1% | 1,096,363 |
| Commerce | 17,817 | 1,846,903 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | 1,846,903 |
| DEFENSE: | 117,000 | 9,337,115 | 9,600,000 | 8,845 | 1,160,720 | 7.6% | 9.92 | 131.23 | 12.1% | 12.4% | 8,176,395 |
| Navy | 42,795 | 3,204,328 | The second secon | 999 | 131,332 | 2.3% | 3.07 | 131.46 | 4.1% | | 3,072,996 |
| Army | 37,693 | 2,506,987 | | 3,089 | 338,893 | 8.2% | 8.99 | 109.71 | 13.3% | | 2,168,094 |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 2,199 | 303,758 | 16.3% | 22.57 | 138.13 | 24.1% | | 953,212 |
| Other | 23,055 | 2,368,830 | 2,594,889 | 2,558 | 386,737 | 11.1% | 16.77 | 151.19 | 14.9% | 16.3% | 1,982,093 |
| Education | 3,111 | 313,130 | 336,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | 313,130 |
| Energy | 4,904 | 702,446 | 725,000 | 913 | 148,664 | 18.6% | 30.31 | 162.83 | 20.5% | 21.2% | 553,782 |
| н.н.s. | 24,328 | 2,196,603 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | 2,196,603 |
| H.U.D. | 3,447 | 356,560 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | 356,560 |
| Interior | 8,615 | 589,239 | 620,000 | 340 | 64,961 | 3.9% | 7.54 | 191.06 | 10.5% | 11.0% | 524,278 |
| Justice | 19,941 | 1,512,374 | 0 | 449 | 68,309 | 2.3% | 3.43 | 152.14 | ERR | 4.5% | 1,444,065 |
| Labor | 5,991 | 622,327 | 0 | 311 | 48,811 | 5.2% | 8.15 | 156.95 | ERR | 7.8% | 573,516 |
| State | 12,958 | 1,140,031 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | 1,140,031 |
| Transportation | 8,968 | 1,206,269 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | 1,206,269 |
| Treasury | 21,320 | 2,058,420 | 0 | 92 | 21,770 | 0.4% | 1.02 | 236.63 | ERR | 1.1% | 2,036,650 |
| V. A. | 5,932 | 538,576 | 538,600 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | 538,576 |
| TOTAL EXEC DEPTS | 266,252 | 23,792,390 | \$11,819,600 | 12,224 | 1,789,269 | 4.6% | 6.72 | 146.37 | 15.1% | 7.5% | 22,003,121 |
| TOTAL OTHER AGENCIES | 125,322 | \$11,523,629 | \$6,733,941 | 1,405 | 341,155 | 1.1% | 2.72 | 242.81 | 5.1% | 3.0% | 11,182,474 |
| TOTAL CAMPAIGN | 391,574 | \$35,316,019 | \$18,553,541 | 13,629 | \$2,130,424 | 3.5% | 5.44 | 156.32 | 11.5% | 6.0% | 33,185,595 |



| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy | 42,795 | \$3,204,328 | \$3,205,111 | 999 | 131,332 | 2.3% | 3.07 | \$131.46 | 4.1% | 4.1% | (3,072,996) |
| U.S. Postal Service | 22,277 | 2,546,887 | 0 | 33 | 8,374 | 0.1% | 0.38 | 253.76 | ERR | 0.3% | (2,538,513) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 3,089 | 338,893 | 8.2% | 8.99 | 109.71 | 13.3% | 13.5% | (2,168,094) |
| Health & Human Svc's | 24,328 | 2,196,603 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (2,196,603) |
| Treasury | 21,320 | 2,058,420 | 0 | 92 | 21,770 | 0.4% | 1.02 | 236.63 | ERR | 1.1% | (2,036,650) |
| Commerce | 17,817 | 1,846,903 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (1,846,903) |
| Justice | 19,941 | 1,512,374 | 0 | 449 | 68,309 | 2.3% | 3.43 | 152.14 | ERR | 4.5% | (1,444,065) |
| Agriculture | 11,920 | 1,372,397 | 0 | 1,274 | 276,034 | 10.7% | 23.16 | 216.67 | ERR | 20.1% | (1,096,363) |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 2,199 | 303,758 | 16.3% | 22.57 | 138.13 | 24.1% | 24.2% | (953,212) |
| Transportation | 8,968 | 1,206,269 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (1,206,269) |
| State | 12,958 | 1,140,031 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (1,140,031) |
| C.1.A. | | 783,798 | 800,000 | 0 | 0 | ERR | ERR | ERR | 0.0% | 0.0% | (783,798) |
| Energy | 4,904 | 702,446 | 725,000 | 913 | 148,664 | 18.6% | 30.31 | 162.83 | 20.5% | 21.2% | (553,782) |
| Labor | 5,991 | 622,327 | 0 | 311 | 48,811 | 5.2% | 8.15 | 156.95 | ERR | 7.8% | (573,516) |
| Interior | 8,615 | 589,239 | 620,000 | 340 | 64,961 | 3.9% | 7.54 | 191.06 | 10.5% | 11.0% | (524,278) |
| E.P.A. | 5,200 | 580,570 | 586,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (580,570) |
| V.A. | 5,932 | 538,576 | 538,600 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (538,576) |
| G.A.O. | 3,332 | 530,174 | 506,000 | 282 | 45,768 | 8.5% | 13.74 | 162.30 | 9.0% | 8.6% | (484,406) |
| G.S.A. | 6,630 | 500,422 | 410,000 | 198 | 62,334 | 3.0% | 9.40 | 314.82 | 15.2% | 12.5% | (438,088) |



| | | | | | "TOP 50 AC | COUNTS" | | | | | Page -2- |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (452,615) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 363 | 65,204 | 8.8% | 15.81 | 179.63 | 14.7% | 15.7% | (351,282) |
| Def Intell Agency | | 392,505 | 400,104 | 2 | 550 | ERR | ERR | 275.00 | 0.1% | 0.1% | (391,955) |
| Goddard | 3,710 | 367,868 | 351,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (367,868) |
| Housing & Urban Dev | 3,447 | 356,560 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (356,560) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (350,427) |
| Library of Congress | 4,043 | 346,286 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (346,286) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 69 | 11,695 | 1.7% | 2.87 | 169.49 | 3.4% | 3.5% | (318,207) |
| Education | 3,111 | 313,130 | 336,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (313,130) |
| N.A.S.A. | 1,886 | 298,789 | 351,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (298,789) |
| Nuclear Reg Comm | 2,216 | 298,299 | 0 | 8 | 705 | 0.4% | 0.32 | 88.13 | ERR | 0.2% | (297,594) |
| Def Info Systems Ag | y 3,821 | 273,141 | 333,619 | 210 | 40,159 | 5.5% | 10.51 | 191.23 | 12.0% | 14.7% | (232,982) |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 318 | 45,866 | 10.1% | 14.59 | 144.23 | 16.2% | 17.7% | (212,930) |
| Smithsonian | 4,794 | 258,107 | 282,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (258,107) |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (240,320) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 455 | 121,370 | 29.2% | 77.90 | 266.75 | 76.7% | 50.6% | (118,662) |
| O.P.M. | 2,801 | 227,012 | 244,265 | 58 | 12,150 | 2.1% | 4.34 | 209.48 | 5.0% | 5.4% | (214,862) |
| House | 9,000 | 185,015 | 210,000 | 28 | 10,494 | 0.3% | 1.17 | 374.79 | 5.0% | 5.7% | (174,521) |
| Senate | 7,500 | 175,660 | 175,000 | 51 | 10,151 | 0.7% | 1.35 | 199.04 | 5.8% | 5.8% | (165,509) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 111 | 30,390 | 8.3% | 22.85 | 273.78 | 22.6% | 17.4% | (144,318) |



| | | | | | "TOP 50 AC | COUNTS" | | | | | Page -3- |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 707 | 101,550 | 52.8% | 75.90 | 143.64 | 63.5% | 61.6% | (63,423) |
| F.C.C. | 1,220 | 158,896 | 125,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (158,896) |
| S.E.C. | 1,541 | 150,313 | 155,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (150,313) |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 27 | 905 | 1.3% | 0.44 | 33.52 | 0.6% | 0.6% | (142,297) |
| E.E.O.C. | 749 | 118,975 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (118,975) |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (117,150) |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (111,114) |
| Fed Emerg Mgt Agy | 959 | 109,107 | 0 | 0 | 0 | 0.0% | 0.00 | ERR | ERR | 0.0% | (109,107) |
| Resolution Trust Co | 1,350 | 105,826 | 112,000 | . 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (105,826) |
| S.B.A. | 1,000 | 103,892 | 112,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (103,892) |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 304 | 54,501 | 27.6% | 49.55 | 179.28 | 48.5% | 53.7% | (46,935) |
| TOP 50 TOTALS: | 360,390 | 33,036,263 | 16,953,854 | 12,890 | 2,024,698 | 3.6% | 5.62 | 157.08 | 11.9% | 6.1% | (31,011,565) |



From: ALEXANDER, LAMAR & SAIKI, PATRICIA, CFC, WASHINGTON, DC

To: AG. ODD: NONE

Date Received: 10-23-92 Date Due: NONE Control #: X92102615540

Subject & Date

10-22-92 "DEAR BILL" LETTER PROVIDING AN UPDATE ON THE 1992 COMBINED FEDERAL CAMPAIGN (CFC). URGES THE AG TO USE SMALL GROUP MEETINGS AS A WAY TO EDUCATE EMPLOYEES ABOUT THE CFC.

SEE EXEC. SEC. 92102215388 - CONTROL SHEET ATTACHED.

| | Referred To: | Date: | Re | ferred To: | Date: | |
|-----|-----------------|----------|-----|-------------|-------|-------|
| (1) | JMD; FLICKINGER | 10-26-92 | (5) | | | W/IN: |
| (2) | | | (6) | | | |
| (3) | | | (7) | | | PRTY: |
| (4) | | | (8) | | | 1 |
| | INTERIM BY: | | DA | TE: | | OPR: |
| | Sig. For: NO | NE | Da | te Released | : | MAU |
| | | | | | | |

Remarks
INFO CC: OAG, DAG, ASG.
(1) FOR INFORMATION.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J921026 4296

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





Combined Federal Campaign of the National Capital Area 007 2 2 1992

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

DEPARTMENT OF JUSTICE

'92 DCT 23 P4:54

Dear Bill:

EXECUTIVE SECRETARIA:

Our report to you this week continues the good news of a strong start for our 1992 Combined Federal Campaign (CFC). Nearly 33,000 federal employees here in our community have contributed a total of \$5,022,924.

The first success stories of our CFC come from several of the Defense organizations included in the CFC's "Top 50". Momentum is building for record-breaking results. For example:

The Office of the Inspector General...90% of last year's total. The Joint Staff...77% of last year's total. The Department of the Air Force...50% of last year's total.

And that's just a sampling. Next week there will be more.

Every year, in addition to the Defense organizations, there are some campaigns that are pacesetters. We salute the fine campaigns being conducted at the Federal Reserve and the Department of Energy.

Now that the campaign is under way, we urge you to use small group meetings as a way to educate your employees about the CFC. It is a setting where an excellent video can be shown and questions can be answered. It makes the keyworker's job easier and the potential contributor is not put on the spot. It can work beautifully. Your loaned executive can help you with the logistics.

With your help, we hope to have another outstanding campaign summary for you next week. Many campaigns will be reporting for the first time. We look forward to the results.

Sincerely,

Patricia Saiki Administrator

U.S. Small Business

Administration

Lamar Alexander Secretary of Education

| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|------------------------|-----------------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy/USMC | 42,795 | \$3,204,328 | \$3,205,111 | 3,608 | 477,237 | 8.4% | 11.15 | \$132.27 | 14.9% | 14.9% | (2,727,091) |
| U.S. Postal Service | 22,277 | 2,546,887 | 0 | 209 | 47,584 | 0.9% | 2.14 | 227.67 | ERR | 1.9% | (2,499,303) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 6,511 | 705,861 | 17.3% | 18.73 | 108.41 | 27.8% | 28.2% | (1,801,126) |
| Health & Human Svc's | 24,328 | 2,196,603 | 2,350,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (2,196,603) |
| Treasury | 21,320 | 2,058,420 | 2,200,000 | 264 | 67,718 | 1.2% | 3.18 | 256.51 | 3.1% | 3.3% | (1,990,702) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (1,846,903) |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 1,717 | 247,798 | 8.6% | 12.43 | 144.32 | 15.5% | 16.4% | (1,264,576) |
| Agriculture | 11,920 | 1,372,397 | 1,400,000 | 2,442 | 445,880 | 20.5% | 37.41 | 182.59 | 31.8% | 32.5% | (926,517) |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 4,917 | 632,256 | 36.5% | 46.98 | 128.59 | 50.2% | 50.3% | (624,714) |
| Transportation | 8,968 | 1,206,269 | 0 | 247 | 51,876 | 2.8% | 5.78 | 210.02 | ERR | 4.3% | (1,154,393) |
| State | 12,958 | 1,140,031 | 1,200,000 | 101 | 22,078 | 0.8% | 1.70 | 218.59 | 1.8% | 1.9% | (1,117,953 |
| C.I.A. | | 783,798 | 800,000 | 0 | 0 | ERR | ERR | ERR | 0.0% | 0.0% | (783,798) |
| Energy | 5,971 | 702,446 | 725,000 | 1,522 | 286,254 | 25.5% | 47.94 | 188.08 | 39.5% | 40.8% | (416,192) |
| Labor | 5,991 | 622,327 | 625,000 | 679 | 129,616 | 11.3% | 21.64 | 190.89 | 20.7% | 20.8% | (492,711) |
| Interior | 8,615 | 589,239 | 620,000 | 704 | 122,287 | 8.2% | 14.19 | 173.70 | 19.7% | 20.8% | (466,952 |
| E.P.A. | 5,200 | 580,570 | 586,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (580,570 |
| V.A. | 5,932 | 538,576 | 538,600 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (538,576 |
| G.A.O. | 3,332 | 530,174 | 506,000 | 864 | 191,508 | 25.9% | 57.48 | 221.65 | 37.8% | 36.1% | (338,666) |
| G.S.A. | 6,630 | 500,422 | 410,000 | 950 | 151,981 | 14.3% | 22.92 | 159.98 | 37.1% | 30.4% | (348,441) |
| | | | And the second second | | | | | | | | |



| | | | | | "TOP 50 AC | COUNTS | | | | | Page -2- |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------------------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 435,000 | 3 | 1,223 | 0.1% | 0.42 | 407.67 | 0.3% | 0.3% | (451,392) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 744 | 124,427 | 18.0% | 30.16 | 167.24 | 28.0% | 29.9% | (292,059) |
| Def Intell Agency | | 392,505 | 400,104 | 785 | 129,587 | ERR | ERR | 165.08 | 32.4% | 33.0% | (262,918) |
| Goddard | 3,710 | 367,868 | 351,000 | 45 | 6,977 | 1.2% | 1.88 | 155.04 | 2.0% | 1.9% | (360,891) |
| Housing & Urban Dev | 3,447 | 356,560 | 0 | 321 | 53,369 | 9.3% | 15.48 | 166.26 | ERR | 15.0% | (303,191) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 2 | 350 | 0.0% | 0.07 | 175.00 | 0.1% | 0.1% | (350,077) |
| Library of Congress | 4,043 | 346,286 | 381,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (346,286) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 327 | 62,223 | 8.0% | 15.27 | 190.28 | 18.3% | 18.9% | (267,679) |
| Education | 3,111 | 313,130 | 336,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (313,130) |
| N.A.S.A. | 1,886 | 298,789 | 321,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (298,789) |
| Nuclear Reg Comm | 2,216 | 298,299 | 0 | 63 | 10,655 | 2.8% | 4.81 | 169.13 | ERR | 3.6% | (287,644) |
| Def Info Systems Agy | 3,821 | 273,141 | 333,619 | 399 | 77,249 | 10.4% | 20.22 | 193.61 | 23.2% | 28.3% | (195,892) |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 674 | 100,218 | 21.4% | 31.89 | 148.69 | 35.3% | 38.7% | (158,578) |
| Smithsonian | 4,794 | 258,107 | 282,000 | 8 | 2,098 | 0.2% | 0.44 | 262.25 | 0.7% | 0.8% | (256,009) |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 4 | 520 | 0.1% | 0.12 | 130.00 | 0.3% | 0.2% | (239,800) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 677 | 162,350 | 43.5% | 104.20 | 239.81 | 102.6% | 67.6% | (77,682) |
| O.P.M. | 2,801 | 227,012 | 244,265 | 296 | 46,861 | 10.6% | 16.73 | 158.31 | 19.2% | 20.6% | (180,151) |
| House | 9,000 | 185,015 | 210,000 | 67 | 23,560 | 0.7% | 2.62 | 351.64 | 11.2% | 12.7% | (161,455) |
| Senate | 7,500 | 175,660 | 175,000 | 61 | 11,189 | 0.8% | 1.49 | 183.43 | 6.4% | 6.4% | (164,471) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 202 | 48,001 | 15.2% | 36.09 | 237.63 | 35.7% | NARA51 | 3-1 003-A₀9 94 |
| | | | | | | | | | | | |

| | | | | | "TOP 50 AC | COUNTS" | | | | | Page -3- |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 926 | 128,152 | 69.2% | 95.78 | 138.39 | 80.1% | 77.7% | (36,821) |
| F.C.C. | 1,220 | 158,896 | 125,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (158,896) |
| S.E.C. | 1,541 | 150,313 | 155,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (150,313) |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 184 | 48,370 | 9.0% | 23.63 | 262.88 | 32.2% | 33.8% | (94,832) |
| E.E.O.C. | 749 | 118,975 | 120,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (118,975) |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (117,150) |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 97 | 30,813 | 11.9% | 37.85 | 317.66 | 39.5% | 27.7% | (80,301) |
| Fed Emerg Mgt Agy | 959 | 109,107 | 0 | 108 | 27,704 | 11.3% | 28.89 | 256.52 | ERR | 25.4% | (81,403) |
| Resolution Trust Co. | 1,350 | 105,826 | 112,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (105,826) |
| S.B.A. | 1,000 | 103,892 | 112,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (103,892) |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 527 | 91,653 | 47.9% | 83.32 | 173.91 | 81.6% | 90.4% | (9,783) |
| TOP 50 TOTALS: | 361,457 | 33,036,263 | 29,234,854 | 31,255 | 4,767,483 | 8.6% | 13.19 | 152.54 | 16.3% | 14.4% | (28,268,780) |



From: SAIKI, PATRICIA, SBA & ALEXANDER, LAMAR, DED, CFC

To: AG. ODD: NONE

Date Received: 11-02-92 Date Due: NONE Control #: X92110215871

Subject & Date

10-29-92 "DEAR BILL" LETTER PROVIDING AN UPDATE ON THE 1992 COMBINED FEDERAL CAMPAIGN (CFC). REQUESTS THAT THE AG INCLUDE AN UPDATE OF HIS CAMPAIGN STATUS AT HIS NEXT STAFF MEETING.

SEE EXEC. SEC. 92102215388 - CONTROL SHEET ATTACHED.

| | Referred To: | Date: | Refer | rred To: | Date: | |
|-----|-----------------|----------|-------|----------|-------|-------|
| (1) | JMD; FLICKINGER | 11-02-92 | (5) | | | W/IN: |
| (2) | | | (6) | | | |
| (3) | | | (7) | | | PRTY: |
| (4) | | | (8) | | | 1 |
| | INTERIM BY: | | DATE | : | | OPR: |
| | Sig. For: NO | NE | Date | Released | : | CYN |
| | | | | | | |

Remarks
INFO CC: OAG, DAG, ASG.
(1) FOR INFORMATION.

Other Remarks:

OLA CONTACT: 11/3/92 TTR FYI FILE: PERSONNEL/C

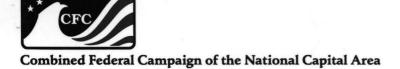
FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN

J921102 4441

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY



FOIA # 60048 (URTS 16447) DocId: 70106518 Page 48



RECEIVED OCT 2 9 1992

'92 NDV -2 A10:24

EXECUTIVE SECRETARIAT

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

We are happy to tell you that excellent reports keep coming in. Our total has now reached \$9,403,601 which represents giving from 61,962 federal employees in our community. That is a sensational \$4,380,677 in one week.

As we predicted, Department of Defense organizations had another outstanding week. The campaign at the Department of the Army has gone over the million-dollar mark with the Navy and Marine Corps employees in close pursuit at \$991,000.

Also coming on strong are the campaigns at FDIC, GAO, GSA, and the Department of Agriculture.

Individual giving, so far, has been very generous. It is happening all over the government as you can see in the enclosed report. Federal employees are indeed continuing their strong tradition of caring.

Please try to include an update of your campaign status at your senior staff meeting. Your interest and visible support mean a lot to your CFC team and to the success of the campaign. still have a long way to go, and with your help, we know we will do it.

Sincerely,

Patricia Saiki Administrator

U.S. Small Business

Administration

-amas Alexardl

Lamar Alexander Secretary of Education

Enclosure

| DEPARTMENT | Current Number of Employees | | | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|--------------------------------|-----------------------------------|-------------------------------------|--------------|---------------------------|---------------------------------|----------------------------|-------------------------------|----------------------------|----------------------------|---------------------------|-----------------------------------|
| Agriculture | 11,920 | 1,372,397 | \$1,400,000 | 4,924 | \$886,844 | 41.3% | 74.40 | 180.11 | 63.3% | 64.6% | 485,553 |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 19 | 4,118 | 0.1% | 0.23 | 216.74 | 0.2% | 0.2% | 1,842,785 |
| DEFENSE: | 117,000 | 9,337,115 | 9,600,000 | 32,874 | 4,128,254 | 28.1% | 35.28 | 125.58 | 43.0% | 44.2% | 5,208,861 |
| Navy/USMC Army Air Force | 42,795 37,693 13,457 | 3,204,328 2,506,987 1,256,970 | 1,260,000 | 8,097 9,973 6,679 | 991,088 1,035,570 833,274 | 18.9% 26.5% 49.6% | 23.16 27.47 61.92 | 122.40 103.84 124.76 | 30.9% 40.8% 66.1% | 41.3% 66.3% | 2,213,240 1,471,417 423,696 |
| Other | 23,055 | 2,368,830 | 2,594,889 | 8,125 | 1,268,322 | 35.2% | 55.01 | 156.10 | 48.9% | 53.5% | 1,100,508 |
| Education | 3,111 | 313,130 | 336,000 | 24 | 3,918 | 0.8% | 1.26 | 163.25 | 1.2% | 1.3% | 309,212 |
| Energy | 5,971 | 702,446 | 725,000 | 2,004 | 394,351 | 33.6% | 66.04 | 196.78 | 54.4% | 56.1% | 308,095 |
| H.H.S. | 24,328 | 2,196,603 | 2,350,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | 2,196,603 |
| H.U.D. | 3,447 | 356,560 | 356,560 | 632 | 99,355 | 18.3% | 28.82 | 157.21 | 27.9% | 27.9% | 257,205 |
| Interior | 8,615 | 589,239 | 620,000 | 1,204 | 212,775 | 14.0% | 24.70 | 176.72 | 34.3% | 36.1% | 376,464 |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 3,282 | 459,541 | 16.5% | 23.05 | 140.02 | 28.7% | 30.4% | 1,052,833 |
| Labor | 5,991 | 622,327 | 625,000 | 1,531 | 294,932 | 25.6% | 49.23 | 192.64 | 47.2% | 47.4% | 327,395 |
| State | 12,958 | 1,140,031 | 1,200,000 | 320 | 64,364 | 2.5% | 4.97 | 201.14 | 5.4% | 5.6% | 1,075,667 |
| Transportation | 8,968 | 1,206,269 | 1,090,000 | 2,113 | 381,806 | 23.6% | 42.57 | 180.69 | 35.0% | 31.7% | 824,463 |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 2,248 | 407,058 | 10.5% | 19.09 | 181.08 | 18.3% | 19.8% | 1,651,362 |
| V. A. | 5,932 | 538,576 | 538,600 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | 538,576 |
| TOTAL EXEC DEPTS | 267,319 | 23,792,390 | \$24,664,160 | 51,175 | 7,337,316 | 19.1% | 27.45 | 143.38 | 29.7% | 30.8% | 16,455,074 |
| TOTAL OTHER AGENCIES | 125,385 | \$11,523,629 | \$8,075,123 | 10,787 | 2,066,285 | 8.6% | 16.48 | 191.55 | 25.6% | 17.9% | 9,457,344 |
| TOTAL CAMPAIGN | 392,704 | \$35,316,019 | \$32,739,283 | 61,962 | \$9,403,601 | 15.8% | 23.95 | 151.76 | 28.7% | 26.6% | 25,912,418 |



| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy/USMC | 42,795 | \$3,204,328 | \$3,205,111 | 8,097 | 991,088 | 18.9% | 23.16 | \$122.40 | 30.9% | 30.9% | (2,213,240) |
| U.S. Postal Service | 22,277 | 2,546,887 | 0 | 999 | 204,517 | 4.5% | 9.18 | 204.72 | ERR | 8.0% | (2,342,370) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 9,973 | 1,035,570 | 26.5% | 27.47 | 103.84 | 40.8% | 41.3% | (1,471,417) |
| Health & Human Svc's | 24,328 | 2,196,603 | 2,350,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (2,196,603) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 2,248 | 407,058 | 10.5% | 19.09 | 181.08 | 18.3% | 19.8% | (1,651,362) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 19 | 4,118 | 0.1% | 0.23 | 216.74 | 0.2% | 0.2% | (1,842,785) |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 3,282 | 459,541 | 16.5% | 23.05 | 140.02 | 28.7% | 30.4% | (1,052,833) |
| Agriculture | 11,920 | 1,372,397 | 1,400,000 | 4,924 | 886,844 | 41.3% | 74.40 | 180.11 | 63.3% | 64.6% | (485,553) |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 6,679 | 833,274 | 49.6% | 61.92 | 124.76 | 66.1% | 66.3% | (423,696) |
| Transportation | 8,968 | 1,206,269 | 1,090,000 | 2,113 | 381,806 | 23.6% | 42.57 | 180.69 | 35.0% | 31.7% | (824,463) |
| State | 12,958 | 1,140,031 | 1,200,000 | 320 | 64,364 | 2.5% | 4.97 | 201.14 | 5.4% | 5.6% | (1,075,667) |
| C.I.A. | | 783,798 | 800,000 | 1,226 | 163,012 | ERR | ERR | 132.96 | 20.4% | 20.8% | (620,786) |
| Energy | 5,971 | 702,446 | 725,000 | 2,004 | 394,351 | 33.6% | 66.04 | 196.78 | 54.4% | 56.1% | (308,095) |
| Labor | 5,991 | 622,327 | 625,000 | 1,531 | 294,932 | 25.6% | 49.23 | 192.64 | 47.2% | 47.4% | (327,395) |
| Interior | 8,615 | 589,239 | 620,000 | 1,204 | 212,775 | 14.0% | 24.70 | 176.72 | 34.3% | 36.1% | (376,464) |
| E.P.A. | 5,200 | 580,570 | 586,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (580,570) |
| V.A. | 5,932 | 538,576 | 538,600 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (538,576) |
| G.A.O. | 3,332 | 530,174 | 506,000 | 1,295 | 302,538 | 38.9% | 90.80 | 233.62 | 59.8% | 57.1% | (227,636) |
| G.S.A. | 6,630 | 500,422 | 410,000 | 2,071 | 293,481 | 31.2% | 44.27 | 141.71 | 71.6% | 58.6% | (206,941) |

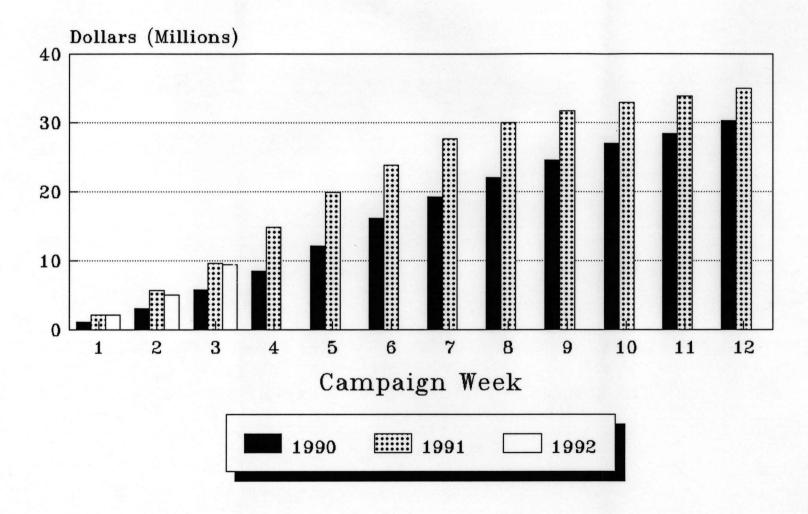


| | | | | | "TOP 50 AC | COUNTS | | | | | Page -2- |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|--------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 435,000 | 14 | 2,381 | 0.5% | 0.81 | 170.07 | 0.5% | 0.5% | (450,234) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 1,192 | 193,221 | 28.9% | 46.84 | 162.10 | 43.4% | 46.4% | (223,265) |
| Def Intell Agency | | 392,505 | 400,104 | 1,251 | 205,043 | ERR | ERR | 163.90 | 51.2% | 52.2% | (187,462) |
| Goddard | 3,710 | 367,868 | 351,000 | 397 | 65,000 | 10.7% | 17.52 | 163.73 | 18.5% | 17.7% | (302,868) |
| Housing & Urban Dev | 3,447 | 356,560 | 356,560 | 632 | 99,355 | 18.3% | 28.82 | 157.21 | 27.9% | 27.9% | (257,205) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 29 | 9,288 | 0.6% | 1.85 | 320.28 | 2.4% | 2.7% | (341,139) |
| Library of Congress | 4,043 | 346,286 | 381,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (346,286) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 801 | 155,716 | 19.7% | 38.22 | 194.40 | 45.8% | 47.2% | (174,186) |
| Education | 3,111 | 313,130 | 336,000 | 24 | 3,918 | 0.8% | 1.26 | 163.25 | 1.2% | 1.3% | (309,212) |
| N.A.S.A. | 1,886 | 298,789 | 321,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (298,789) |
| Nuclear Reg Comm | 2,216 | 298,299 | 0 | 156 | 35,391 | 7.0% | 15.97 | 226.87 | ERR | 11.9% | (262,908) |
| Def Info Systems Ag | y 3,821 | 273,141 | 333,619 | 752 | 133,404 | 19.7% | 34.91 | 177.40 | 40.0% | 48.8% | (139,737) |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 1,029 | 144,877 | 32.7% | 46.10 | 140.79 | 51.1% | 56.0% | (113,919) |
| Smithsonian | 4,794 | 258,107 | 282,000 | 126 | 23,118 | 2.6% | 4.82 | 183.48 | 8.2% | 9.0% | (234,989) |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 33 | 5,093 | 0.8% | 1.16 | 154.33 | 2.5% | 2.1% | (235,227) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 917 | 219,739 | 58.9% | 141.04 | 239.63 | 138.9% | 91.5% | (20,293) |
| O.P.M. | 2,801 | 227,012 | 244,265 | 758 | 109,852 | 27.1% | 39.22 | 144.92 | 45.0% | 48.4% | (117,160) |
| House | 9,000 | 185,015 | 210,000 | 88 | 27,789 | 1.0% | 3.09 | 315.78 | 13.2% | 15.0% | (157,226) |
| Senate | 7,500 | 175,660 | 175,000 | 87 | 16,253 | 1.2% | 2.17 | 186.82 | 9.3% | 9.3% | (159,407) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 330 | 74,435 | 24.8% | 55.97 | 225.56 | 55.3% | 42.6% | (100,273) |



| | | | | | "TOP 50 AC | COUNTS | | | | | Page -3- |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 1,099 | 154,157 | 82.1% | 115.21 | 140.27 | 96.3% | 93.4% | (10,816) |
| F.C.C. | 1,220 | 158,896 | 125,000 | 56 | 9,606 | 4.6% | 7.87 | 171.54 | 7.7% | 6.0% | (149,290) |
| S.E.C. | 1,541 | 150,313 | 155,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (150,313) |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 229 | 88,412 | 11.2% | 43.19 | 386.08 | 58.9% | 61.7% | (54,790) |
| E.E.O.C. | 749 | 118,975 | 120,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (118,975) |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (117,150) |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 159 | 52,817 | 19.5% | 64.89 | 332.18 | 67.7% | 47.5% | (58,297) |
| Fed Emerg Mgt Agy | 959 | 109,107 | 0 | 288 | 54,451 | 30.0% | 56.78 | 189.07 | ERR | 49.9% | (54,656) |
| Resolution Trust Co. | 1,350 | 105,826 | 112,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (105,826) |
| S.B.A. | 1,000 | 103,892 | 112,000 | 28 | 4,974 | 2.8% | 4.97 | 177.64 | 4.4% | 4.8% | (98,918) |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 630 | 109,912 | 57.3% | 99.92 | 174.46 | 97.8% | 108.4% | 8,476 |
| TOP 50 TOTALS: | 361,457 | 33,036,263 | 30,704,414 | 59,090 | 8,927,471 | 16.3% | 24.70 | 151.08 | 29.1% | 27.0%(| 24,108,792) |







From: SAIKI, PATRICIA, SBA & ALEXANDER, LAMAR, DED, CFC

To: AG. ODD: NONE

Date Received: 11-06-92 Date Due: NONE Control #: X92110616179

Subject & Date

11-05-92 "DEAR BILL" LETTER PROVIDING AN UPDATE ON THE 1992 COMBINED FEDERAL CAMPAIGN (CFC). ASKS THAT THE AG REMIND HIS CFC CAMPAIGN MANAGER OF THE REPORT MEETING AT THE SMALL BUSINESS ADMINISTRATION ON TUESDAY, NOVEMBER 10, 1992, AT 8:00 A.M. (REC'D FROM OAG.)

| | Referred To: Date: | Referred To: Date: | |
|-----|--------------------------|--------------------|-------|
| (1) | JMD; FLICKINGER 11-06-92 | (5) | W/IN: |
| (2) | | (6) | |
| (3) | | (7) | PRTY: |
| (4) | | (8) | 1 |
| | INTERIM BY: | DATE: | OPR: |
| | Sig. For: NONE | Date Released: | MAU |

Remarks
INFO CC: OAG, DAG, ASG.
(1) FOR INFORMATION.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J921106 4487

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





Combined Federal Campaign of the National Capital Area

NOV 5 1992

RECEIVED

EXECUTIVE STAFF

'92 NOV -6 P2:27

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

The federal employees of this community are to be saluted once again. This week alone, they raised \$5,227,159. That is the second-best, one-week production in Combined Federal Campaign history. This brings our total to \$14,630,760 from 96,751 contributors.

The Coast Guard is setting all kinds of records, and our success, so far is due to spirit like this. In addition, the employees of the Navy/Marine Corps and the Department of Agriculture have passed the million-dollar mark.

We are proud to announce this week that we have the first "Top 50" account in the Winners Circle-the Office of the Inspector General, Department of Defense. The Winners Circle is for campaigns that raise more than 10% over their achievement of last year. We hope that the Federal Reserve will join the Defense Inspector General next week.

Please remind your CFC Campaign Manager of the report meeting at the Small Business Administration at 8:00 a.m. next Tuesday, November 10. We are looking forward to having a cup of coffee with the Campaign Managers from the "Top 50" and to receiving their reports.

There is still a lot of work to be done this fall in the CFC and your leadership means so much. Most importantly, the agencies that provide desperately needed services are counting on you!

Sincerely,

Patricia Saiki

Administrator
U.S. Small Business

Administration

Lamar Alexander
Secretary of
Education

Enclosure

FOIA # 60048 (URTS 16447) DocId: 70106518 Page 56

NARA-18-1003-A-004279

Lamar Alexander
Secretary of Education
Donald A. Laidlaw
Assistant Secretary for Human

1992 CAMPAIGN CO-CHAIRS

Assistant Secretary for Human Resources and Administration Department of Education

Patricia Saiki Administrator Small Business Administration

Caroline J. Beeson Assistant Administrator for Advisory Councils Small Business Administration

CAMPAIGN COMMITTEE
Martin L. Allday

Chairman
Federal Energy Regulatory Commission
Richard G. Austin

Richard G. Austin Administrator General Services Administration

William P. Barr Attorney General of the United States

Moe Biller President American Postal Workers Union James Billington

Librarian of Congress Nicholas F. Brady Secretary of the Treasury Andrew H. Card, Jr. Secretary of Transportation

Secretary of Transportatio Richard B. Cheney Secretary of Defense Barbara H. Franklin Secretary of Commerce Wendy L. Gramm

Chairman Commodity Futures Trading Commission Carla A. Hills United States Trade Representative

United States Trade Represent. Steny Hoyer U. S. House of Representatives

Maryland
Jacqueline Jones-Smith
Chairman

Consumer Product Safety Commission
Jane A. Kenny

Jane A. Kenny
Director
ACTION
Daniel R. Levinson

Chairman Merit Systems Protection Board Lynn Martin Secretary of Labor

Bob Martinez
Director
Office of National Drug Control Policy
MSG Saundra Matlock, USA
Senior Records NCO. SRIA

Senior Records NCO, SRIA
Department of the Army
Helen W. Nies
Chief Judge

U.S. Court of Appeals for the Federal Circuit Eleanor Holmes Norton

U. S. House of Representatives District of Columbia General Colin L. Powell, USA Chairman

Joint Chiefs of Staff
Marvin T. Runyon, Jr.
Postmaster General of the United States
Vincent R. Sombrotto
President

National Association of Letter Carriers John N. Sturdivant President American Federation of Government

Employees Louis Sullivan, M.D. Secretary of Health and Human Services Robert Tobias

President National Treasury Employees Union Admiral James D. Watkins, USN (Ret) Secretary of Energy Frank Wolf

U. S. House of Representatives Virginia Francis W. Marchand, Jr.

Combined Federal Campaign of the National Capital Area

| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy/USMC | 42,795 | \$3,204,328 | \$3,205,111 | 12,463 | 1,550,686 | 29.1% | 36.24 | \$124.42 | 48.4% | 48.4% | (1,653,642) |
| U.S. Postal Service | 22,277 | 2,546,887 | 2,544,736 | 2,623 | 521,106 | 11.8% | 23.39 | 198.67 | 20.5% | 20.5% | (2,025,781) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 13,588 | 1,379,111 | 36.0% | 36.59 | 101.49 | 54.3% | 55.0% | (1,127,876) |
| Health & Human Svc' | s 24,328 | 2,196,603 | 2,350,000 | 2,514 | 414,578 | 10.3% | 17.04 | 164.91 | 17.6% | 18.9% | (1,782,025) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 4,319 | 782,858 | 20.3% | 36.72 | 181.26 | 35.2% | 38.0% | (1,275,562) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 588 | 122,974 | 3.3% | 6.90 | 209.14 | 6.1% | 6.7% | (1,723,929) |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 5,326 | 734,354 | 26.7% | 36.83 | 137.88 | 45.9% | 48.6% | (778,020) |
| Agriculture | 11,920 | 1,372,397 | 1,400,000 | 6,678 | 1,143,042 | 56.0% | 95.89 | 171.17 | 81.6% | 83.3% | (229,355) |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 8,017 | 976,217 | 59.6% | 72.54 | 121.77 | 77.5% | 77.7% | (280,753) |
| Transportation | 8,968 | 1,206,269 | 1,090,000 | 3,914 | 685,558 | 43.6% | 76.44 | 175.16 | 62.9% | 56.8% | (520,711) |
| State | 12,958 | 1,140,031 | 1,200,000 | 690 | 141,383 | 5.3% | 10.91 | 204.90 | 11.8% | 12.4% | (998,648) |
| C.I.A. | | 783,798 | 800,000 | 2,338 | 317,213 | ERR | ERR | 135.68 | 39.7% | 40.5% | (466,585) |
| Energy | 5,971 | 702,446 | 725,000 | 2,454 | 482,437 | 41.1% | 80.80 | 196.59 | 66.5% | 68.7% | (220,009) |
| Labor | 5,991 | 622,327 | 625,000 | 2,128 | 401,824 | 35.5% | 67.07 | 188.83 | 64.3% | 64.6% | (220,503) |
| Interior | 8,615 | 589,239 | 620,000 | 1,549 | 262,433 | 18.0% | 30.46 | 169.42 | 42.3% | 44.5% | (326,806) |
| E.P.A. | 5,200 | 580,570 | 586,000 | 99 | 27,796 | 1.9% | 5.35 | 280.77 | 4.7% | 4.8% | (552,774) |
| V.A. | 5,932 | 538,576 | 538,600 | 70 | 13,409 | 1.2% | 2.26 | 191.56 | 2.5% | 2.5% | (525,167) |
| G.A.O. | 3,332 | 530,174 | 506,000 | 1,747 | 404,292 | 52.4% | 121.34 | 231.42 | 79.9% | 76.3% | (125,882) |
| G.S.A. | 6,630 | 500,422 | 410,000 | 3,198 | 397,713 | 48.2% | 59.99 | 124.36 | 97.0% | 79.5% | (102,709) |



| "TOP 50 ACCOUNTS" | | | | | | | | | Page -2- | | |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 435,000 | 78 | 17,169 | 2.7% | 5.87 | 220.12 | 3.9% | 3.8% | (435,446) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 1,705 | 288,939 | 41.3% | 70.05 | 169.47 | 64.9% | 69.4% | (127,547) |
| Def Intell Agency | | 392,505 | 400,104 | 1,717 | 265,909 | ERR | ERR | 154.87 | 66.5% | 67.7% | (126,596) |
| Goddard | 3,710 | 367,868 | 351,000 | 841 | 152,215 | 22.7% | 41.03 | 180.99 | 43.4% | 41.4% | (215,653) |
| Housing & Urban Dev | 3,447 | 356,560 | 356,560 | 1,092 | 173,745 | 31.7% | 50.40 | 159.11 | 48.7% | 48.7% | (182,815) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 105 | 30,502 | 2.1% | 6.07 | 290.50 | 7.9% | 8.7% | (319,925) |
| Library of Congress | 4,115 | 346,286 | 381,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (346,286) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 1,490 | 247,001 | 36.6% | 60.63 | 165.77 | 72.6% | 74.9% | (82,901) |
| Education | 3,111 | 313,130 | 336,000 | 225 | 44,439 | 7.2% | 14.28 | 197.51 | 13.2% | 14.2% | (268,691) |
| N.A.S.A. | 1,886 | 298,789 | 321,000 | 128 | 27,594 | 6.8% | 14.63 | 215.58 | 8.6% | 9.2% | (271,195) |
| Nuclear Reg Comm | 2,216 | 298,299 | 235,000 | 181 | 39,065 | 8.2% | 17.63 | 215.83 | 16.6% | 13.1% | (259,234) |
| Def Info Systems Ag | y 3,821 | 273,141 | 333,619 | 1,328 | 197,733 | 34.8% | 51.75 | 148.90 | 59.3% | 72.4% | (75,408) |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 1,505 | 204,456 | 47.9% | 65.05 | 135.85 | 72.1% | 79.0% | (54,340) |
| Smithsonian | 4,794 | 258,107 | 282,000 | 350 | 61,431 | 7.3% | 12.81 | 175.52 | 21.8% | 23.8% | (196,676) |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 233 | 31,408 | 5.3% | 7.17 | 134.80 | 15.7% | 13.1% | (208,912) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 1,091 | 253,071 | 70.0% | 162.43 | 231.96 | 160.0% | 105.4% | 13,039 |
| O.P.M. | 2,801 | 227,012 | 244,265 | 1,436 | 189,437 | 51.3% | 67.63 | 131.92 | 77.6% | 83.4% | (37,575) |
| House | 8,000 | 185,015 | 210,000 | 124 | 33,872 | 1.6% | 4.23 | 273.16 | 16.1% | 18.3% | (151,143) |
| Senate | 7,500 | 175,660 | 175,000 | 133 | 29,636 | 1.8% | 3.95 | 222.83 | 16.9% | 16.9% | (146,024) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 461 | 96,528 | 34.7% | 72.58 | 209.39 | 71.8% | 55.3% | (78,180) |

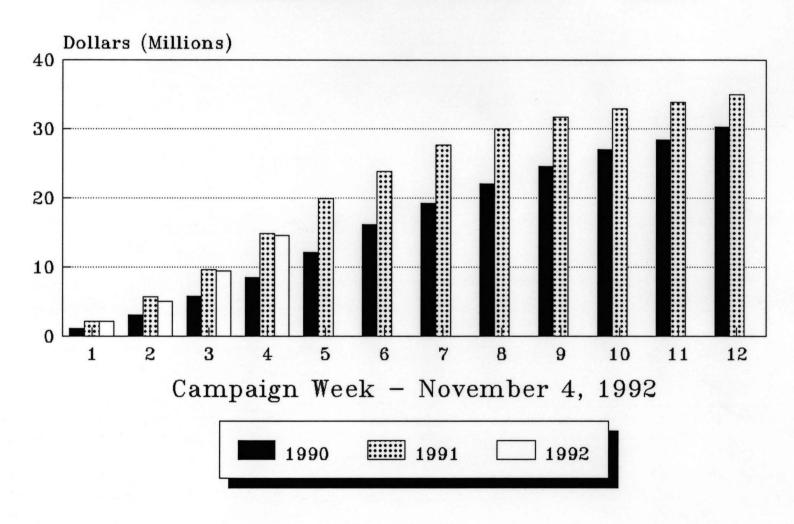


| | | | | | "TOP 50 AC | COUNTS | | | | | Page -3- |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 1,168 | 161,199 | 87.3% | 120.48 | 138.01 | 100.7% | 97.7% | (3,774) |
| F.C.C. | 1,220 | 158,896 | 125,000 | 238 | 55,345 | 19.5% | 45.36 | 232.54 | 44.3% | 34.8% | (103,551) |
| S.E.C. | 1,541 | 150,313 | 155,000 | 84 | 15,553 | 5.5% | 10.09 | 185.15 | 10.0% | 10.3% | (134,760) |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 558 | 118,000 | 27.3% | 57.65 | 211.47 | 78.7% | 82.4% | (25,202) |
| E.E.O.C. | 749 | 118,975 | 120,000 | 65 | 13,311 | 8.7% | 17.77 | 204.78 | 11.1% | 11.2% | (105,664) |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 0 | 0 | 0.0% | 0.00 | ERR | 0.0% | 0.0% | (117,150) |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 246 | 70,493 | 30.2% | 86.60 | 286.56 | 90.4% | 63.4% | (40,621) |
| Fed Emerg Mgt Agy | 959 | 109,107 | 0 | 368 | 71,024 | 38.4% | 74.06 | 193.00 | ERR | 65.1% | (38,083) |
| Resolution Trust Co. | 1,350 | 105,826 | 112,000 | 291 | 60,780 | 21.6% | 45.02 | 208.87 | 54.3% | 57.4% | (45,046) |
| S.B.A. | 1,000 | 103,892 | 112,000 | 219 | 42,145 | 21.9% | 42.15 | 192.44 | 37.6% | 40.6% | (61,747) |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 730 | 119,251 | 66.4% | 108.41 | 163.36 | 106.1% | 117.6% | 17,815 |
| TOP 50 TOTALS: | 360,529 | \$33,036,263 | \$33,484,150 | 92,493 | \$13,870,235 | 25.7% | 38.47 | 149.96 | 41.4% | 42.0% | (19,166,028) |



| DEPARTMENT | Current Number of Employees | | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|---|--------------------------------------|--|--|-------------------------------------|--|----------------------------------|----------------------------------|--------------------------------------|----------------------------------|---------------------------|--|
| Agriculture | 11,920 | 1,372,397 | \$1,400,000 | 6,678 | \$1,143,042 | 56.0% | 95.89 | 171.17 | 81.6% | 83.3% | 229,355 |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 588 | 122,974 | 3.3% | 6.90 | 209.14 | 6.1% | 6.7% | 1,723,929 |
| DEFENSE: | 117,000 | 9,337,115 | 9,600,000 | 45,436 | 5,609,174 | 38.8% | 47.94 | 123.45 | 58.4% | 60.1% | 3,727,941 |
| Navy/USMC Army Air Force Other | 42,795 37,693 13,457 23,055 | 3,204,328 2,506,987 1,256,970 2,368,830 | 3,205,111 2,540,000 1,260,000 2,594,889 | 12,463 13,588 8,017 11,368 | 1,550,686 1,379,111 976,217 1,703,160 | 29.1% 36.0% 59.6% 49.3% | 36.24 36.59 72.54 73.87 | 124.42 101.49 121.77 149.82 | 48.4% 54.3% 77.5% 65.6% | 55.0% 77.7% | 1,653,642 1,127,876 280,753 665,670 |
| Education | 3,111 | 313,130 | 336,000 | 225 | 44,439 | 7.2% | 14.28 | 197.51 | 13.2% | 14.2% | 268,691 |
| Energy | 5,971 | 702,446 | 725,000 | 2,454 | 482,437 | 41.1% | 80.80 | 196.59 | 66.5% | 68.7% | 220,009 |
| H.H.S. | 24,328 | 2,196,603 | 2,350,000 | 2,514 | 414,578 | 10.3% | 17.04 | 164.91 | 17.6% | 18.9% | 1,782,025 |
| H.U.D. | 3,447 | 356,560 | 356,560 | 1,092 | 173,745 | 31.7% | 50.40 | 159.11 | 48.7% | 48.7% | 182,815 |
| Interior | 8,615 | 589,239 | 620,000 | 1,549 | 262,433 | 18.0% | 30.46 | 169.42 | 42.3% | 44.5% | 326,806 |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 5,326 | 734,354 | 26.7% | 36.83 | 137.88 | 45.9% | 48.6% | 778,020 |
| Labor | 5,991 | 622,327 | 625,000 | 2,128 | 401,824 | 35.5% | 67.07 | 188.83 | 64.3% | 64.6% | 220,503 |
| State | 12,958 | 1,140,031 | 1,200,000 | 690 | 141,383 | 5.3% | 10.91 | 204.90 | 11.8% | 12.4% | 998,648 |
| Transportation | 8,968 | 1,206,269 | 1,090,000 | 3,914 | 685,558 | 43.6% | 76.44 | 175.16 | 62.9% | 56.8% | 520,711 |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 4,319 | 782,858 | 20.3% | 36.72 | 181.26 | 35.2% | 38.0% | 1,275,562 |
| V. A. | 5,932 | 538,576 | 538,600 | 70 | 13,409 | 1.2% | 2.26 | 191.56 | 2.5% | 2.5% | 525,167 |
| TOTAL EXEC DEPTS | 267,319 | 23,792,390 | \$24,664,160 | 76,983 | 11,012,208 | 28.8% | 41.20 | 143.05 | 44.6% | 46.3% | 12,780,182 |
| TOTAL OTHER AGENCIES | 124,457 | \$11,523,629 | \$10,926,709 | 19,768 | 3,618,552 | 15.9% | 29.07 | 183.05 | 33.1% | 31.4% | 7,905,077 |
| TOTAL CAMPAIGN | 391,776 | \$35,316,019 | \$35,590,869 | 96,751 | \$14,630,760 | 24.7% | 37.34 | 151.22 | 41.1% | 41.4% | 20,685,259 |







From: SAIKI, PATRICIA, SBA & ALEXANDER, LAMAR, DED, CFC

To: AG. ODD: NONE

Date Received: 11-16-92 Date Due: NONE Control #: X92111616561

Subject & Date

11-12-92 "DEAR BILL" LETTER PROVIDING AN UPDATE ON THE 1992 COMBINED FEDERAL CAMPAIGN (CFC). ADVISES THAT THEY HAVE CROSSED THE HALFWAY MARK IN PURSUIT OF THEIR GOAL AND FEEL THAT, BECAUSE THEY ARE AT THEIR PEAK OF CFC ACTIVITIES, THIS WOULD BE A GOOD TIME FOR THE AG TO PLAN A SPECIAL EVENT FOR KEYWORKERS TO LET THEM KNOW THE JOB THEY ARE DOING IS IMPORTANT AND THEY ARE MAKING A REAL DIFFERENCE IN THE LIVES OF HUNDREDS OF PEOPLE. **

| | Referred To: Date: | Referred To: Date: | |
|-----|--------------------------|--------------------|-------|
| (1) | JMD; FLICKINGER 11-16-92 | (5) | W/IN: |
| (2) | | (6) | |
| (3) | | (7) | PRTY: |
| (4) | | (8) | 1 |
| | INTERIM BY: | DATE: | OPR: |
| | Sig. For: NONE | Date Released: | MAU |

Remarks

** SEE EXEC. SEC. 92102215388 - CONTROL SHEET ATTACHED.

info cc: OAG, DAG, ASG.
(1) FOR INFORMATION.

Other Remarks:

OLA CONTACT: 11/17/92 TTR FYI FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J921116 4582





Combined Federal Campaign of the National Capital Area

RECEIVED

OEPARTMENT OF JUSTICE

'92 NOV 16 M1:30

EXECUTIVE SECRETARIAL

1992 CAMPAIGN CO-CHAIRS Lamar Alexander Secretary of Education Donald A. Laidlaw Assistant Secretary for Human Resources and Administration Department of Education Patricia Saiki

Administrator
Small Business Administration
Caroline J. Beeson
Assistant Administrator for
Advisory Councils
Small Business Administration

Advisory Councils
Small Business Administration
CAMPAIGN COMMITTEE
Martin L. Allday
Chairman
Federal Energy Regulatory Commission
Richard G. Austin
Administrator
General Services Administration
William P. Barr
Attorney General of the United States
Moe Biller
President
American Postal Workers Union
James Billington
Librarian of Congress

Nicholas F. Brady
Secretary of the Treasury
Andrew H. Card, Jr.
Secretary of Transportation
Richard B. Cheney
Secretary of Defense
Barbara H. Franklin
Secretary of Commerce
Wendy L. Gramm
Chairman
Commodity Futures Trading

Commodity Futures Trading Commission Carla A. Hills United States Trade Representative

Steny Hoyer U. S. House of Representatives Maryland

Jacqueline Jones-Smith Chairman Consumer Product Safety Commission

Jane A. Kenny
Director
ACTION
Daniel R. Levinson
Chairman

Merit Systems Protection Board
Lynn Martin
Secretary of Labor
Bob Martinez
Director
Office of National Drug Control Policy
MSG Saundra Matlock, USA
Senior Records NCO, SRIA
Department of the Army

Helen W. Nies Chief Judge U.S. Court of Appeals for the Federal Circuit

Eleanor Holmes Norton U. S. House of Representatives District of Columbia General Colin L. Powell, USA

Chairman
Joint Chiefs of Staff
Maryin T. Runyon, Ir

Marvin T. Runyon, Jr.
Postmaster General of the United States
Vincent R. Sombrotto
President
National Association of Letter Carriers

John N. Sturdivant
President
American Federation of Government
Employees

Louis Sullivan, M.D. Secretary of Health and Human Services Robert Tobias

President
National Treasury Employees Union
Admiral James D. Watkins, USN (Ret)
Secretary of Energy
Frank Wolf
U. S. House of Representatives

Virginia

Francis W. Marchand, Jr.

Director Combined Federal Campaign of the National Capital Area NOV 1 2 1992

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

We are happy to send you word that federal employees have had another successful week of working hard on behalf of their neighbors in need. Our Combined Federal Campaign total has risen to \$19,120,892 from 127,701 contributors.

Several campaigns have passed impressive milestones. The Navy/Marine Corps campaign has gone over \$2 million! Both the Air Force and Treasury have raised more than \$1 million in their outstanding campaigns. We hope Transportation and Justice will join this prestigious group next week.

We've crossed the halfway mark in pursuit of our goal of \$38 million. This week and next week are critical to our success. Because we are at the peak of CFC activities, this would be a good time to plan a special event for your keyworkers to let them know the job they are doing is important and they are making a real difference in the lives of hundreds of people.

Thank you for your continued support and leadership.

Sincerely,

Patricia Saiki

Administrator

U.S. Small Business Administration

Enclosure

Lamar A

Lamar Alexander Secretary of Education

FOIA # 60048 (URTS 16447) Docld: 70106518 Page 63

NARA-18-1003-A-004286

10xamely

| DEPARTMENT | Current Number of Employees | | Goal 92 CFC | No. of Gifts 92 CFC | Raised | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|--------------------------------|-----------------------------------|-------------------------------------|-------------------------------------|---------------------------|------------------------|----------------------------|-------------------------------|----------------------------|----------------------------|---------------------------|---------------------------------|
| Agriculture | 11,920 | 1,372,397 | \$1,400,000 | 7,945 | \$1,304,983 | 66.7% | 109.48 | 164.25 | 93.2% | 95.1% | 67,414 |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 1,761 | 360,696 | 9.9% | 20.24 | 204.82 | 18.0% | 19.5% | 1,486,207 |
| DEFENSE: | 117,000 | 9,337,115 | 9,600,000 | 55,508 | 6,736,344 | 47.4% | 57.58 | 121.36 | 70.2% | 72.1% | 2,600,771 |
| Navy/USMC Army Air Force | 42,795 37,693 13,457 | 3,204,328 2,506,987 1,256,970 | 3,205,111 2,540,000 1,260,000 | 16,850 16,337 8,910 | 1,654,132 1,065,228 | 39.4% 43.3% 66.2% | 47.78 43.88 79.16 | 121.35 101.25 119.55 | 63.8% 65.1% 84.5% | 66.0% 84.7% | 1,159,590 852,855 191,742 |
| Other Education | 23,055 3,111 | 2,368,830 | 2,594,889 | 13,411 548 | 1,972,246 | 58.2% 17.6% | 85.55 34.36 | 147.06 195.07 | 76.0% 31.8% | | 396,584 206,230 |
| Energy | 5,971 | 702,446 | 725,000 | 2,862 | | 47.9% | 94.95 | 198.10 | 78.2% | | 135,496 |
| H.H.S. | 24,328 | 2,196,603 | 2,350,000 | 5,147 | 810,435 | 21.2% | 33.31 | 157.46 | 34.5% | 36.9% | 1,386,168 |
| H.U.D. | 3,447 | 356,560 | 356,560 | 1,272 | 223,795 | 36.9% | 64.92 | 175.94 | 62.8% | 62.8% | 132,765 |
| Interior | 8,615 | 589,239 | 620,000 | 1,897 | 325,644 | 22.0% | 37.80 | 171.66 | 52.5% | 55.3% | 263,595 |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 6,973 | 942,583 | 35.0% | 47.27 | 135.18 | 58.9% | 62.3% | 569,791 |
| Labor | 5,991 | 622,327 | 625,000 | 2,596 | 477,884 | 43.3% | 79.77 | 184.08 | 76.5% | 76.8% | 144,443 |
| State | 12,958 | 1,140,031 | 1,200,000 | 1,296 | 269,636 | 10.0% | 20.81 | 208.05 | 22.5% | 23.7% | 870,395 |
| Transportation | 8,968 | 1,206,269 | 1,090,000 | 5,689 | 967,198 | 63.4% | 107.85 | 170.01 | 88.7% | 80.2% | 239,071 |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 6,119 | 1,026,920 | 28.7% | 48.17 | 167.82 | 46.2% | 49.9% | 1,031,500 |
| V. A. | 5,932 | 538,576 | 538,600 | 643 | 123,599 | 10.8% | 20.84 | 192.22 | 22.9% | 22.9% | 414,977 |
| TOTAL EXEC DEPTS | 267,319 | 23,792,390 | \$24,664,160 | 100,256 | 14,243,567 | 37.5% | 53.28 | 142.07 | 57.8% | 59.9% | 9,548,823 |
| TOTAL OTHER AGENCIES | 124,827 | \$11,523,629 | \$11,047,409 | 27,445 | 4,877,325 | 22.0% | 39.07 | 177.71 | 44.1% | 42.3% | 6,646,304 |
| TOTAL CAMPAIGN | 392,146 | \$35,316,019 | \$35,711,569 | 127,701 | \$19,120,892 | 32.6% | 48.76 | 149.73 | 53.5% | 54.1% | 16,195,127 |



| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy/USMC | 42,795 | \$3,204,328 | \$3,205,111 | 16,850 | 2,044,738 | 39.4% | 47.78 | \$121.35 | 63.8% | 63.8% | (1,159,590) |
| U.S. Postal Service | 22,277 | 2,546,887 | 2,544,736 | 4,080 | 793,164 | 18.3% | 35.60 | 194.40 | 31.2% | 31.1% | (1,753,723) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 16,337 | 1,654,132 | 43.3% | 43.88 | 101.25 | 65.1% | 66.0% | (852,855) |
| Health & Human Svc's | 24,328 | 2,196,603 | 2,350,000 | 5,147 | 810,435 | 21.2% | 33.31 | 157.46 | 34.5% | 36.9% | (1,386,168) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 6,119 | 1,026,920 | 28.7% | 48.17 | 167.82 | 46.2% | 49.9% | (1,031,500) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 1,761 | 360,696 | 9.9% | 20.24 | 204.82 | 18.0% | 19.5% | (1,486,207) |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 6,973 | 942,583 | 35.0% | 47.27 | 135.18 | 58.9% | 62.3% | (569,791) |
| Agriculture | 11,920 | 1,372,397 | 1,400,000 | 7,945 | 1,304,983 | 66.7% | 109.48 | 164.25 | 93.2% | 95.1% | (67,414) |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 8,910 | 1,065,228 | 66.2% | 79.16 | 119.55 | 84.5% | 84.7% | (191,742) |
| Transportation | 8,968 | 1,206,269 | 1,090,000 | 5,689 | 967,198 | 63.4% | 107.85 | 170.01 | 88.7% | 80.2% | (239,071) |
| State | 12,958 | 1,140,031 | 1,200,000 | 1,296 | 269,636 | 10.0% | 20.81 | 208.05 | 22.5% | 23.7% | (870,395) |
| C.I.A. | | 783,798 | 800,000 | 3,094 | 422,414 | ERR | ERR | 136.53 | 52.8% | 53.9% | (361,384) |
| Energy | 5,971 | 702,446 | 725,000 | 2,862 | 566,950 | 47.9% | 94.95 | 198.10 | 78.2% | 80.7% | (135,496) |
| Labor | 5,991 | 622,327 | 625,000 | 2,596 | 477,884 | 43.3% | 79.77 | 184.08 | 76.5% | 76.8% | (144,443) |
| Interior | 8,615 | 589,239 | 620,000 | 1,897 | 325,644 | 22.0% | 37.80 | 171.66 | 52.5% | 55.3% | (263,595) |
| E.P.A. | 5,200 | 580,570 | 586,000 | 99 | 27,796 | 1.9% | 5.35 | 280.77 | 4.7% | 4.8% | (552,774) |
| V.A. | 5,932 | 538,576 | 538,600 | 643 | 123,599 | 10.8% | 20.84 | 192.22 | 22.9% | 22.9% | (414,977) |
| G.A.O. | 3,332 | 530,174 | 506,000 | 1,974 | 451,502 | 59.2% | 135.50 | 228.72 | 89.2% | 85.2% | (78,672) |
| G.S.A. | 6,630 | 500,422 | 410,000 | 4,106 | 470,978 | 61.9% | 71.04 | 114.70 | 114.9% | 94.1% | (29,444) |

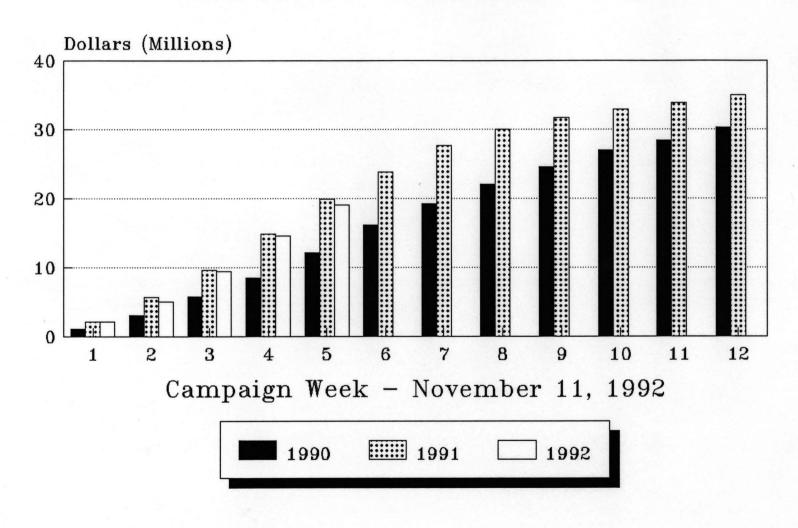


| | | | | | "TOP 50 AC | COUNTS | | | | | Page -2- |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 435,000 | 171 | 38,507 | 5.8% | 13.16 | 225.19 | 8.9% | 8.5% | (414,108) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 1,973 | 327,613 | 47.8% | 79.42 | 166.05 | 73.6% | 78.7% | (88,873) |
| Def Intell Agency | | 392,505 | 400,104 | 2,116 | 320,324 | ERR | ERR | 151.38 | 80.1% | 81.6% | (72,181) |
| Goddard | 3,710 | 367,868 | 351,000 | 1,227 | 249,964 | 33.1% | 67.38 | 203.72 | 71.2% | 67.9% | (117,904) |
| Housing & Urban Dev | 3,447 | 356,560 | 356,560 | 1,272 | 223,795 | 36.9% | 64.92 | 175.94 | 62.8% | 62.8% | (132,765) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 225 | 55,000 | 4.5% | 10.94 | 244.44 | 14.3% | 15.7% | (295,427) |
| Library of Congress | 4,115 | 346,286 | 381,000 | 35 | 8,347 | 0.9% | 2.03 | 238.49 | 2.2% | 2.4% | (337,939) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 1,922 | 302,539 | 47.2% | 74.26 | 157.41 | 89.0% | 91.7% | (27,363) |
| Education | 3,111 | 313,130 | 336,000 | 548 | 106,900 | 17.6% | 34.36 | 195.07 | 31.8% | 34.1% | (206,230) |
| N.A.S.A. | 1,886 | 298,789 | 321,000 | 128 | 27,594 | 6.8% | 14.63 | 215.58 | 8.6% | 9.2% | (271,195) |
| Nuclear Reg Comm | 2,216 | 298,299 | 235,000 | 579 | 119,976 | 26.1% | 54.14 | 207.21 | 51.1% | 40.2% | (178,323) |
| Def Info Systems Agy | 3,821 | 273,141 | 333,619 | 1,715 | 236,526 | 44.9% | 61.90 | 137.92 | 70.9% | 86.6% | (36,615) |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 1,725 | 237,125 | 54.9% | 75.45 | 137.46 | 83.6% | 91.6% | (21,671) |
| Smithsonian | 4,794 | 258,107 | 282,000 | 700 | 101,949 | 14.6% | 21.27 | 145.64 | 36.2% | 39.5% | (156, 158) |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 431 | 52,329 | 9.8% | 11.94 | 121.41 | 26.2% | 21.8% | (187,991) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 1,091 | 253,071 | 70.0% | 162.43 | 231.96 | 160.0% | 105.4% | 13,039 |
| O.P.M. | 2,801 | 227,012 | 244,265 | 1,687 | 212,264 | 60.2% | 75.78 | 125.82 | 86.9% | 93.5% | (14,748) |
| House | 8,000 | 185,015 | 210,000 | 158 | 40,180 | 2.0% | 5.02 | 254.30 | 19.1% | 21.7% | (144,835) |
| Senate | 7,500 | 175,660 | 175,000 | 159 | 36,375 | 2.1% | 4.85 | 228.77 | 20.8% | 20.7% | (139, 285) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 558 | 114,660 | 42.0% | 86.21 | 205.48 | 85.2% | 65.6% | (60,048) |



| | | | | | "TOP 50 AC | COUNTS" | | | | | Page -3- |
|----------------------|-----------------------------------|--------------|--------------|---------------------------|--------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| | Current Number of Employees | Raised | | No. of Gifts 92 CFC | Raised | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 1,190 | 163,373 | 88.9% | 122.10 | 137.29 | 102.1% | 99.0% | (1,600) |
| F.C.C. | 1,220 | 158,896 | 125,000 | 332 | 74,037 | 27.2% | 60.69 | 223.00 | 59.2% | 46.6% | (84,859) |
| S.E.C. | 1,541 | 150,313 | 155,000 | 261 | 46,468 | 16.9% | 30.15 | 178.04 | 30.0% | 30.9% | (103,845) |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 580 | 118,000 | 28.3% | 57.65 | 203.45 | 78.7% | 82.4% | (25,202) |
| E.E.O.C. | 749 | 118,975 | 120,000 | 537 | 111,724 | 71.7% | 149.16 | 208.05 | 93.1% | 93.9% | (7,251) |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 30 | 6,700 | 2.3% | 5.15 | 223.33 | 5.2% | 5.7% | (110,450) |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 281 | 80,390 | 34.5% | 98.76 | 286.09 | 103.1% | 72.3% | (30,724) |
| Fed Emerg Mgt Agy | 959 | 109,107 | 0 | 460 | 85,220 | 48.0% | 88.86 | 185.26 | ERR | 78.1% | (23,887) |
| Resolution Trust Co. | 1,350 | 105,826 | 112,000 | 454 | 91,215 | 33.6% | 67.57 | 200.91 | 81.4% | 86.2% | (14,611) |
| S.B.A. | 1,000 | 103,892 | 112,000 | 447 | 83,992 | 44.7% | 83.99 | 187.90 | 75.0% | 80.8% | (19,900) |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 736 | 120,044 | 66.9% | 109.13 | 163.10 | 106.8% | 118.3% | 18,608 |
| TOP 50 TOTALS: | 360,529 | \$33,036,263 | \$33,484,150 | 122,106 | \$18,152,681 | 33.9% | 50.35 | 148.66 | 54.2% | 54.9% | (14,883,582) |







14 MOVEMBERT

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: SAIKI, PATRICIA, SBA & ALEXANDER, LAMAR, DED, CFC

To: AG. ODD: NONE

Date Received: 11-20-92 Date Due: NONE Control #: X92112016861

Subject & Date

11-19-92 "DEAR BILL" LETTER PROVIDING AN UPDATE ON THE 1992 COMBINED FEDERAL CAMPAIGN (CFC).

SEE EXEC. SEC. 92102215388 - CONTROL SHEET ATTACHED.

| | Referred To: Date | Referred To: | Date: |
|-----|----------------------|--------------|--------|
| (1) | JMD; FLICKINGER 11-2 | .0-92 (5) | W/IN: |
| (2) | | (6) | |
| (3) | | (7) | PRTY: |
| (4) | | (8) | 1 |
| | INTERIM BY: | DATE: | OPR: |
| | Sig. For: NONE | Date Release | d: MAU |

Remarks
INFO CC: OAG, DAG, ASG.
(1) FOR INFORMATION.

Other Remarks:

OLA CONTACT: 11/23/92 TTR FYI FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J921120 4656

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





Combined Federal Campaign of the National Capital Area

NOV 1 9 1992

EXECUTIVE SECRETAR

DEPARTMENT OF JUSTIA

1992 CAMPAIGN CO-CHAIRS Lamar Alexander Secretary of Education Donald A. Laidlaw Assistant Secretary for Human Resources and Administration Department of Education Patricia Saiki

Administrator
Small Business Administration
Caroline J. Beeson
Assistant Administrator for
Advisory Councils
Small Business Administration
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Federal Energy Regulatory Commission
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Administrator
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William P. Barr
Attorney General of the United States
Moe Biller
President
American Postal Workers Union

James Billington
Librarian of Congress
Nicholas F. Brady
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Richard B. Cheney
Secretary of Defense
Barbara H. Franklin
Secretary of Commerce
Wendy L. Gramm
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Commedity Futures Trading

Commodity Futures Trading Commission Carla A. Hills United States Trade Representative

Steny Hoyer U. S. House of Representatives Maryland

Jacqueline Jones-Smith Chairman Consumer Product Safety Commission

Jane A. Kenny
Director
ACTION

Daniel R. Levinson Chairman Merit Systems Protection Board Lynn Martin Secretary of Labor Bob Martinez

Director

Office of National Drug Control Policy
MSG Saundra Matlock, USA
Senior Records NCO. SRIA
Department of the Army
Helen W. Nies
Chief Judge
U.S. Court of Appeals for the Federal

U.S. Court of Appeals for the Federa Circuit Eleanor Holmes Norton

U. S. House of Representatives District of Columbia General Colin L. Powell, USA

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Joint Chiefs of Staff
Marvin T. Runyon, Jr.
Postmaster General of the United States
Vincent R. Sombrotto

President National Association of Letter Carriers John N. Sturdivant President American Federation of Government

Employees Louis Sullivan, M.D. Secretary of Health and Human Services Robert Tobias

National Treasury Employees Union
Admiral James D. Watkins, USN (Ret)
Secretary of Energy
Frank Wolf
U. S. House of Representatives

U. S. House of Representatives Virginia Francis W. Marchand, Jr.

Combined Federal Campaign of the National Capital Area The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

Across the government, Federal employees have had a busy and productive week as they reach for their Combined Federal Campaign goals. More than \$4,222,944 was added to our total this week bringing us to \$23,343,836 or 61% of our \$38 million goal.

Four more organizations have become million-dollar campaigns: Justice, Transportation, Health and Human Services, and the Postal Service. Congratulations!

The Winners Circle welcomes two more campaigns in the "Top 50": the Defense Logistics Agency and the Federal Deposit Insurance Corporation. Government-wide, there are 17 campaigns with outstanding achievements of more than a 10% increase over their total raised in last fall's record-breaking campaign. Their hard work deserves our special commendation.

Our results to date indicate that individual giving is strong. We need to focus on making sure that every employee is given an opportunity to give. Believe it or not, there are still thousands of people who haven't been asked.

As winter sets in and we approach Thanksgiving, we are again reminded of the needs of so many in our community and around the world. The CFC is a way for all of us to share what we have with those who have so little.

Thanks again for your leadership and support.

Sincerely,

Patricia Saiki Administrator

U.S. Small Business

Pat Saiki

Administration

Lamar Alexander Secretary of

Education

Enclosure

FOIA # 60048 (URTS 16447) Docld: 70106518 Page 70

NARA-18-1003-A-004293

1992 COMBINED FEDERAL CAMPAIGN "TOP 50 ACCOUNTS"

| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy/USMC | 42,795 | \$3,204,328 | \$3,205,111 | 19,833 | 2,385,612 | 46.3% | 55.75 | \$120.28 | 74.4% | 74.4% | (818,716) |
| U.S. Postal Service | 22,277 | 2,546,887 | 2,544,736 | 5,956 | 1,041,501 | 26.7% | 46.75 | 174.87 | 40.9% | 40.9% | (1,505,386) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 18,875 | 1,893,958 | 50.1% | 50.25 | 100.34 | 74.6% | 75.5% | (613,029) |
| Health & Human Svc's | 24,328 | 2,196,603 | 2,350,000 | 7,061 | 1,089,978 | 29.0% | 44.80 | 154.37 | 46.4% | 49.6% | (1,106,625) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 7,256 | 1,298,174 | 34.0% | 60.89 | 178.91 | 58.4% | 63.1% | (760,246) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 2,968 | 594,166 | 16.7% | 33.35 | 200.19 | 29.7% | 32.2% | (1,252,737) |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 9,057 | 1,167,142 | 45.4% | 58.53 | 128.87 | 72.9% | 77.2% | (345,232) |
| Agriculture | 11,920 | 1,372,397 | 1,400,000 | 8,600 | 1,402,970 | 72.1% | 117.70 | 163.14 | 100.2% | 102.2% | 30,573 |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 9,716 | 1,147,036 | 72.2% | 85.24 | 118.06 | 91.0% | 91.3% | (109,934) |
| Transportation | 8,968 | 1,206,269 | 1,090,000 | 7,069 | 1,156,928 | 78.8% | 129.01 | 163.66 | 106.1% | 95.9% | (49,341) |
| State | 12,958 | 1,140,031 | 1,200,000 | 1,981 | 436,293 | 15.3% | 33.67 | 220.24 | 36.4% | 38.3% | (703,738) |
| C.I.A. | | 783,798 | 800,000 | 3,722 | 503,559 | ERR | ERR | 135.29 | 62.9% | 64.2% | (280,239) |
| Energy | 5,971 | 702,446 | 725,000 | 3,163 | 617,523 | 53.0% | 103.42 | 195.23 | 85.2% | 87.9% | (84,923) |
| Labor | 5,991 | 622,327 | 625,000 | 2,956 | 528,673 | 49.3% | 88.24 | 178.85 | 84.6% | 85.0% | (93,654) |
| Interior | 8,615 | 589,239 | 620,000 | 2,266 | 382,983 | 26.3% | 44.46 | 169.01 | 61.8% | 65.0% | (206,256) |
| E.P.A. | 5,200 | 580,570 | 586,000 | 354 | 87,437 | 6.8% | 16.81 | 247.00 | 14.9% | 15.1% | (493,133) |
| V.A. | 5,932 | 538,576 | 538,600 | 1,452 | 252,723 | 24.5% | 42.60 | 174.05 | 46.9% | 46.9% | (285,853) |
| G.A.O. | 3,332 | 530,174 | 506,000 | 2,522 | 538,204 | 75.7% | 161.53 | 213.40 | 106.4% | 101.5% | 8,030 |
| G.S.A. | 6,630 | 500,422 | 410,000 | 4,538 | 505,143 | 68.4% | 76.19 | 111.31 | 123.2% | 100.9% | 4,721 |

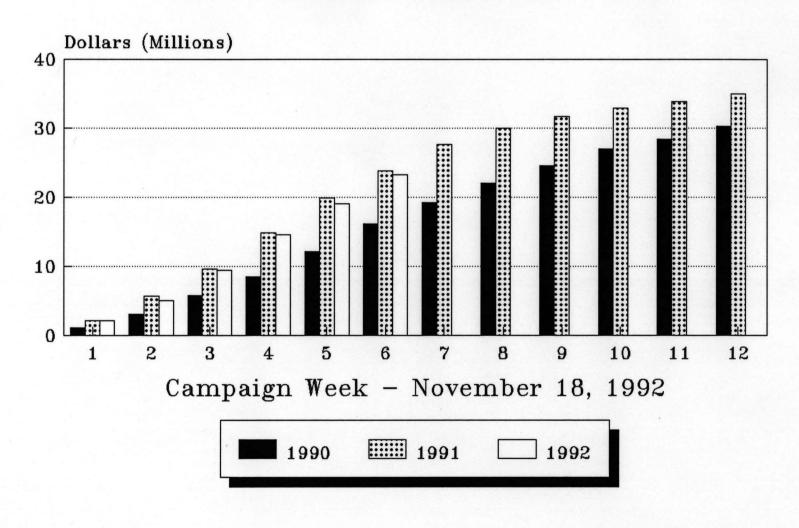


| | | | | | "TOP 50 AC | COUNTS" | | | | | Page -2- |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 435,000 | 335 | 68,690 | 11.4% | 23.48 | 205.04 | 15.8% | 15.2% | (383,925) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 2,370 | 379,569 | 57.5% | 92.02 | 160.16 | 85.3% | 91.1% | (36,917) |
| Def Intell Agency | | 392,505 | 400,104 | 2,116 | 320,324 | ERR | ERR | 151.38 | 80.1% | 81.6% | (72,181) |
| Goddard | 3,710 | 367,868 | 351,000 | 1,926 | 347,292 | 51.9% | 93.61 | 180.32 | 98.9% | 94.4% | (20,576) |
| Housing & Urban Dev | 3,447 | 356,560 | 356,560 | 1,272 | 223,795 | 36.9% | 64.92 | 175.94 | 62.8% | 62.8% | (132,765) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 405 | 86,159 | 8.1% | 17.14 | 212.74 | 22.3% | 24.6% | (264,268) |
| Library of Congress | 4,115 | 346,286 | 381,000 | 207 | 47,826 | 5.0% | 11.62 | 231.04 | 12.6% | 13.8% | (298,460) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 2,363 | 351,995 | 58.0% | 86.40 | 148.96 | 103.5% | 106.7% | 22,093 |
| Education | 3,111 | 313,130 | 336,000 | 832 | 149,288 | 26.7% | 47.99 | 179.43 | 44.4% | 47.7% | (163,842) |
| N.A.S.A. | 1,886 | 298,789 | 321,000 | 760 | 181,606 | 40.3% | 96.29 | 238.96 | 56.6% | 60.8% | (117,183) |
| Nuclear Reg Comm | 2,216 | 298,299 | 235,000 | 725 | 147,023 | 32.7% | 66.35 | 202.79 | 62.6% | 49.3% | (151,276) |
| Def Info Systems Ag | y 3,726 | 273,141 | 333,619 | 1,907 | 256,720 | 51.2% | 68.90 | 134.62 | 77.0% | 94.0% | (16,421) |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 2,188 | 286,125 | 69.6% | 91.04 | 130.77 | 100.9% | 110.6% | 27,329 |
| Smithsonian | 4,794 | 258,107 | 282,000 | 941 | 138,246 | 19.6% | 28.84 | 146.91 | 49.0% | 53.6% | (119,861) |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 827 | 91,560 | 18.9% | 20.90 | 110.71 | 45.8% | 38.1% | (148,760) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 1,113 | 256,529 | 71.4% | 164.65 | 230.48 | 162.2% | 106.9% | 16,497 |
| O.P.M. | 2,801 | 227,012 | 244,265 | 1,882 | 229,614 | 67.2% | 81.98 | 122.01 | 94.0% | 101.1% | 2,602 |
| House | 8,000 | 185,015 | 210,000 | 212 | 54,584 | 2.7% | 6.82 | 257.47 | 26.0% | 29.5% | (130,431) |
| Senate | 7,500 | 175,660 | 175,000 | 197 | 44,346 | 2.6% | 5.91 | 225.11 | 25.3% | 25.2% | (131,314) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 659 | 134,021 | 49.5% | 100.77 | 203.37 | 99.6% | 76.7% | (40,687) |



| | "TOP 50 ACCOUNTS" | | | | | | | | | | Page -3- | |
|----------------------|-----------------------------------|--------------|--------------|---------------------------|--------------|----------------------------|-------------------------------|-----------------|--------|---------------------------|----------------|--|
| Organization | Current Number of Employees | Raised | | No. of Gifts 92 CFC | Raised | % of Partici- pation | Per Emp Level of Giving | Average Gift | | % of 91 CFC Reached | \$ 91 vs 92 | |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 1,190 | 163,373 | 88.9% | 122.10 | 137.29 | 102.1% | 99.0% | (1,600) | |
| F.C.C. | 1,220 | 158,896 | 125,000 | 459 | 97,354 | 37.6% | 79.80 | 212.10 | 77.9% | 61.3% | (61,542) | |
| S.E.C. | 1,541 | 150,313 | 155,000 | 485 | 78,797 | 31.5% | 51.13 | 162.47 | 50.8% | 52.4% | (71,516) | |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 850 | 173,166 | 41.5% | 84.60 | 203.72 | 115.4% | 120.9% | 29,964 | |
| E.E.O.C. | 689 | 118,975 | 120,000 | 537 | 111,724 | 77.9% | 162.15 | 208.05 | 93.1% | 93.9% | (7,251) | |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 111 | 26,340 | 8.5% | 20.26 | 237.30 | 20.4% | 22.5% | (90,810) | |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 349 | 97,015 | 42.9% | 119.18 | 277.98 | 124.4% | 87.3% | (14,099) | |
| Fed Emerg Mgt Agy | 959 | 109,107 | 100,000 | 460 | 85,220 | 48.0% | 88.86 | 185.26 | 85.2% | 78.1% | (23,887) | |
| Resolution Trust Co. | 1,350 | 105,826 | 112,000 | 555 | 110,752 | 41.1% | 82.04 | 199.55 | 98.9% | 104.7% | 4,926 | |
| S.B.A. | 1,000 | 103,892 | 112,000 | 548 | 96,228 | 54.8% | 96.23 | 175.60 | 85.9% | 92.6% | (7,664) | |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 742 | 120,814 | 67.5% | 109.83 | 162.82 | 107.5% | 119.1% | 19,378 | |
| TOP 50 TOTALS: | 360,374 | \$33,036,263 | \$33,584,150 | 148,868 | \$21,986,098 | 41.3% | 61.01 | 147.69 | 65.5% | 66.6%(| 11,050,165) | |







DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: SAIKI, PATRICIA & ALEXANDER, LAMAR, CFC CO-CHAIRS, WASH., DC

To: AG. ODD: NONE

Date Received: 12-04-92 Date Due: NONE Control #: X92120417378

Subject & Date

12-03-92 "DEAR BILL" LETTER (REC'D FROM OAG) PROVIDING AN UPDATE ON THE COMBINED FEDERAL CAMPAIGN. THEY HOPE TO SEE THE AG AT THE REPORT MEETING AND VICTOR RALLY ON DECEMBER 9, 1992, AT THE ANDREW W. MELLON AUDITORIUM ON CONSTITUTION AVENUE, W/ATTACHMENTS.

SEE EXEC. SEC. 92112517004 CONTROL SHEET ATTACHED.

| | Referred To: Date: | Referred To: Date: | |
|-----|--------------------------|--------------------|-------|
| (1) | JMD; FLICKINGER 12-04-92 | (5) | W/IN: |
| (2) | | (6) | |
| (3) | | (7) | PRTY: |
| (4) | | (8) | 1 |
| | INTERIM BY: | DATE: | OPR: |
| | Sig. For: NONE | Date Released: | EHZ |
| | | | |

Remarks
INFO CC: OAG, DAG, ASG.
(1) FOR INFORMATION.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J921204 4839

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY





Combined Federal Campaign of the National Capital Area

RECEIVED
PARTMENT OF JUSTILLS DEC

1992 CAMPAIGN CO-CHAIRS

Lamar Alexander Secretary of Education Donald A. Laidlaw Assistant Secretary for Human Resources and Administration Department of Education

Patricia Saiki Administrator

Small Business Administration Caroline J. Beeson Assistant Administrator for

Advisory Councils Small Business Administration

CAMPAIGN COMMITTEE

Martin L. Allday

Federal Energy Regulatory Commission Richard G. Austin

Administrator General Services Administration

William P. Barr

Attorney General of the United States

Moe Biller

American Postal Workers Union

James Billington Librarian of Congress

Nicholas F. Brady Secretary of the Treasury

Andrew H. Card, Jr.

Secretary of Transportation Richard B. Cheney

Secretary of Defense

Barbara H. Franklin

Secretary of Commerce Wendy L. Gramm

Chairman

Commodity Futures Trading Commission Carla A. Hills United States Trade Representative

Steny Hoyer

U. S. House of Representatives Maryland

Jacqueline Jones-Smith Chairman Consumer Product Safety Commission

Jane A. Kenny

ACTION Daniel R. Levinson

Chairman Merit Systems Protection Board

Lynn Martin

ecretary of Labor **Bob Martinez**

Director Office of National Drug Control Policy

MSG Saundra Matlock, USA Senior Records NCO. SRIA Department of the Army

Helen W. Nies

Chief Judge U.S. Court of Appeals for the Federal

Circuit **Eleanor Holmes Norton**

U. S. House of Representatives District of Columbia

General Colin L. Powell, USA

Joint Chiefs of Staff

Marvin T. Runyon, Jr.
Postmaster General of the United States

Vincent R. Sombrotto President National Association of Letter Carriers

John N. Sturdivant President

American Federation of Government

Employees

Louis Sullivan, M.D. Secretary of Health and Human Services

Robert Tobias

President National Treasury Employees Union

Admiral James D. Watkins, USN (Ret) Secretary of Energy Frank Wolf

U. S. House of Representatives Virginia

Francis W. Marchand, Jr.

Director Combined Federal Campaign of the National Capital Area

The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

'92 DEC -4 P2:44

EXECUTIVE SECRETARIA

Dear Bill:

We have lots of exciting news to include in our campaign update this week. Our total has risen to \$29,350,368 with contributions from 198,717 generous individuals.

The employees of the Department of the Army have passed the \$2 million milestone with their enthusiastic campaign. The campaign at the Department of Commerce has passed the million-dollar mark and is gaining momentum.

Three more campaigns in the "Top 50" have entered the prestigious CFC Winners Circle: the Defense Mapping Agency, the Resolution Trust Corporation, and the Small Business Administration.

This is, of course, the most challenging part of our campaign. Individual giving continues to set records, but we must focus on participation. Please ask your CFC teams to make an all-out effort to contact every employee. We know many who have not yet contributed are just waiting to be asked.

We hope to see you at next Wednesday's Report Meeting and Victory Rally at the Andrew W. Mellon Auditorium on Constitution Avenue. We are looking forward to thanking you in person for your continued support all fall.

Sincerely,

Yat Sarki

Patricia Saiki Administrator U.S. Small Business

Administration

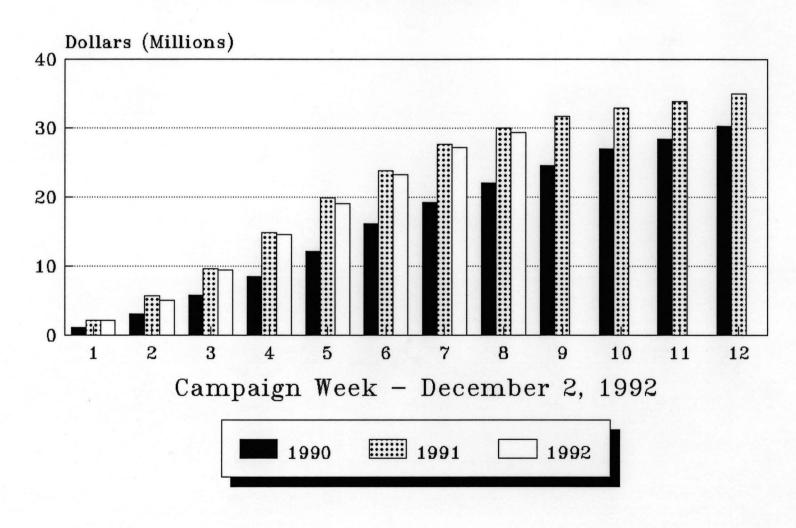
Enclosure

Lamar Alexander Secretary of Education

FOIA # 60048 (URTS 16447) Docld: 70106518 Page 76

NARA-18-1003-A-004299

Combined Federal Campaign Cumulative Contributions





| DEPARTMENT | Current Number of Employees | | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|------------------------|------------------------|---------------------------|------------------------|----------------------------|-------------------------------|------------------|----------------------------|---------------------------|--------------------|
| Agriculture | 11,920 | 1,372,397 | \$1,400,000 | 8,965 | \$1,418,889 | 75.2% | 119.03 | 158.27 | 101.3% | 103.4% | (46,492) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 5,650 | 1,051,755 | 31.7% | 59.03 | 186.15 | 52.6% | 56.9% | 795,148 |
| DEFENSE: | 116,905 | 9,337,115 | 9,600,000 | 74,401 | 8,737,541 | 63.6% | 74.74 | 117.44 | 91.0% | 93.6% | 599,574 |
| Navy/USMC Army | 42,795 37,693 | 3,204,328 2,506,987 | 3,205,111 2,540,000 | 24,935 21,879 | 2,895,904 2,198,916 | 58.3% 58.0% | 67.67 58.34 | 116.14 100.50 | 90.4% | | 308,424 308,071 |
| Air Force Other | 13,457 22,960 | 1,256,970 2,368,830 | 1,260,000 2,594,889 | 10,083 17,504 | 1,189,496 2,453,225 | 74.9% 76.2% | 88.39 106.85 | 117.97 140.15 | 94.4% 94.5% | | 67,474 (84,395) |
| Education | 3,111 | 313,130 | 336,000 | 1,231 | 221,283 | 39.6% | 71.13 | 179.76 | 65.9% | 70.7% | 91,847 |
| Energy | 5,971 | 702,446 | 725,000 | 4,036 | 733,645 | 67.6% | 122.87 | 181.78 | 101.2% | 104.4% | (31,199) |
| H.H.S. | 24,328 | 2,196,603 | 2,350,000 | 10,706 | 1,615,634 | 44.0% | 66.41 | 150.91 | 68.8% | 73.6% | 580,969 |
| H.U.D. | 3,447 | 356,560 | 356,560 | 1,740 | 295,521 | 50.5% | 85.73 | 169.84 | 82.9% | 82.9% | 61,039 |
| Interior | 8,615 | 589,239 | 620,000 | 2,808 | 464,238 | 32.6% | 53.89 | 165.33 | 74.9% | 78.8% | 125,001 |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 10,871 | 1,366,129 | 54.5% | 68.51 | 125.67 | 85.4% | 90.3% | 146,245 |
| Labor | 5,991 | 622,327 | 625,000 | 3,522 | 618,024 | 58.8% | 103.16 | 175.48 | 98.9% | 99.3% | 4,303 |
| State | 12,958 | 1,140,031 | 1,200,000 | 2,617 | 571,148 | 20.2% | 44.08 | 218.25 | 47.6% | 50.1% | 568,883 |
| Transportation | 10,326 | 1,206,269 | 1,090,000 | 7,944 | 1,249,032 | 76.9% | 120.96 | 157.23 | 114.6% | 103.5% | (42,763) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 11,622 | 1,827,625 | 54.5% | 85.72 | 157.26 | 82.2% | 88.8% | 230,795 |
| V. A. | 5,932 | 538,576 | 538,600 | 2,845 | 453,549 | 48.0% | 76.46 | 159.42 | 84.2% | 84.2% | 85,027 |
| TOTAL EXEC DEPTS | 268,582 | 23,792,390 | \$24,664,160 | 148,958 | 20,624,013 | 55.5% | 76.79 | 138.46 | 83.6% | 86.7% | 3,168,377 |
| TOTAL OTHER AGENCIES | 124,748 | \$11,523,629 | \$11,148,040 | 49,759 | 8,726,355 | 39.9% | 69.95 | 175.37 | 78.3% | 75.7% | 2,797,274 |
| TOTAL CAMPAIGN | 393,330 | \$35,316,019 | \$35,812,200 | 198,717 | \$29,350,368 | 50.5% | 74.62 | 147.70 | 82.0% | 83.1% | 5,965,651 |



| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy/USMC | 42,795 | \$3,204,328 | \$3,205,111 | 24,935 | 2,895,904 | 58.3% | 67.67 | \$116.14 | 90.4% | 90.4% | (308,424) |
| U.S. Postal Service | 22,277 | 2,546,887 | 2,544,736 | 8,318 | 1,477,049 | 37.3% | 66.30 | 177.57 | 58.0% | 58.0% | (1,069,838) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 21,879 | 2,198,916 | 58.0% | 58.34 | 100.50 | 86.6% | 87.7% | (308,071) |
| Health & Human Svc's | s 24,328 | 2,196,603 | 2,350,000 | 10,706 | 1,615,634 | 44.0% | 66.41 | 150.91 | 68.8% | 73.6% | (580,969) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 11,622 | 1,827,625 | 54.5% | 85.72 | 157.26 | 82.2% | 88.8% | (230,795) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 5,650 | 1,051,755 | 31.7% | 59.03 | 186.15 | 52.6% | 56.9% | (795,148) |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 10,871 | 1,366,129 | 54.5% | 68.51 | 125.67 | 85.4% | 90.3% | (146,245) |
| Agriculture | 11,920 | 1,372,397 | 1,400,000 | 8,965 | 1,418,889 | 75.2% | 119.03 | 158.27 | 101.3% | 103.4% | 46,492 |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 10,083 | 1,189,496 | 74.9% | 88.39 | 117.97 | 94.4% | 94.6% | (67,474) |
| Transportation | 10,326 | 1,206,269 | 1,090,000 | 7,944 | 1,249,032 | 76.9% | 120.96 | 157.23 | 114.6% | 103.5% | 42,763 |
| State | 12,958 | 1,140,031 | 1,200,000 | 2,617 | 571,148 | 20.2% | 44.08 | 218.25 | 47.6% | 50.1% | (568,883) |
| C.I.A. | | 783,798 | 800,000 | 4,891 | 659,877 | ERR | ERR | 134.92 | 82.5% | 84.2% | (123,921) |
| Energy | 5,971 | 702,446 | 725,000 | 4,036 | 733,645 | 67.6% | 122.87 | 181.78 | 101.2% | 104.4% | 31,199 |
| Labor | 5,991 | 622,327 | 625,000 | 3,522 | 618,024 | 58.8% | 103.16 | 175.48 | 98.9% | 99.3% | (4,303) |
| Interior | 8,615 | 589,239 | 620,000 | 2,808 | 464,238 | 32.6% | 53.89 | 165.33 | 74.9% | 78.8% | (125,001) |
| E.P.A. | 5,200 | 580,570 | 586,000 | 1,560 | 354,156 | 30.0% | 68.11 | 227.02 | 60.4% | 61.0% | (226,414) |
| V.A. | 5,932 | 538,576 | 538,600 | 2,845 | 453,549 | 48.0% | 76.46 | 159.42 | 84.2% | 84.2% | (85,027) |
| G.A.O. | 3,332 | 530,174 | 506,000 | 2,268 | 547,397 | 68.1% | 164.28 | 241.36 | 108.2% | 103.2% | 17,223 |
| G.S.A. | 6,630 | 500,422 | 410,000 | 4,910 | 531,440 | 74.1% | 80.16 | 108.24 | 129.6% | 106.2% | 31,018 |
| | | | | | | | | | | | |



| | | | | | "TOP 50 AC | COUNTS | | | | | Page -2- |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 435,000 | 642 | 114,808 | 21.9% | 39.24 | 178.83 | 26.4% | 25.4% | (337,807) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 2,619 | 414,581 | 63.5% | 100.50 | 158.30 | 93.2% | 99.5% | (1,905) |
| Def Intell Agency | | 392,505 | 400,104 | 2,719 | 396,544 | ERR | ERR | 145.84 | 99.1% | 101.0% | 4,039 |
| Goddard | 3,710 | 367,868 | 351,000 | 2,062 | 389,388 | 55.6% | 104.96 | 188.84 | 110.9% | 105.8% | 21,520 |
| Housing & Urban Dev | 3,447 | 356,560 | 356,560 | 1,740 | 295,521 | 50.5% | 85.73 | 169.84 | 82.9% | 82.9% | (61,039) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 821 | 156,332 | 16.3% | 31.09 | 190.42 | 40.6% | 44.6% | (194,095) |
| Library of Congress | 4,115 | 346,286 | 381,000 | 741 | 174,071 | 18.0% | 42.30 | 234.91 | 45.7% | 50.3% | (172,215) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 2,566 | 371,028 | 63.0% | 91.07 | 144.59 | 109.1% | 112.5% | 41,126 |
| Education | 3,111 | 313,130 | 336,000 | 1,231 | 221,283 | 39.6% | 71.13 | 179.76 | 65.9% | 70.7% | (91,847) |
| N.A.S.A. | 1,886 | 298,789 | 321,000 | 1,107 | 246,913 | 58.7% | 130.92 | 223.05 | 76.9% | 82.6% | (51,876) |
| Nuclear Reg Comm | 2,216 | 298,299 | 235,000 | 1,024 | 211,996 | 46.2% | 95.67 | 207.03 | 90.2% | 71.1% | (86,303) |
| Def Info Systems Agy | 3,726 | 273,141 | 333,619 | 2,148 | 275,974 | 57.6% | 74.07 | 128.48 | 82.7% | 101.0% | 2,833 |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 2,298 | 294,226 | 73.1% | 93.61 | 128.04 | 103.8% | 113.7% | 35,430 |
| Smithsonian | 4,794 | 258,107 | 282,000 | 1,542 | 218,206 | 32.2% | 45.52 | 141.51 | 77.4% | 84.5% | (39,901) |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 1,384 | 140,221 | 31.6% | 32.01 | 101.32 | 70.1% | 58.3% | (100,099) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 1,113 | 256,529 | 71.4% | 164.65 | 230.48 | 162.2% | 106.9% | 16,497 |
| O.P.M. | 2,801 | 227,012 | 244,265 | 2,006 | 240,298 | 71.6% | 85.79 | 119.79 | 98.4% | 105.9% | 13,286 |
| House | 8,000 | 185,015 | 210,000 | 290 | 86,555 | 3.6% | 10.82 | 298.47 | 41.2% | 46.8% | (98,460) |
| Senate | 7,500 | 175,660 | 175,000 | 524 | 119,538 | 7.0% | 15.94 | 228.13 | 68.3% | 68.1% | (56,122) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 843 | 168,543 | 63.4% | 126.72 | 199.93 | 125.3% | 96.5% | (6,165) |



| | | | | | "TOP 50 AC | COUNTS" | | | | | Page -3- |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 1,201 | 164,220 | 89.8% | 122.74 | 136.74 | 102.6% | 99.5% | (753) |
| F.C.C. | 1,220 | 158,896 | 125,000 | 753 | 146,458 | 61.7% | 120.05 | 194.50 | 117.2% | 92.2% | (12,438) |
| S.E.C. | 1,541 | 150,313 | 155,000 | 754 | 111,813 | 48.9% | 72.56 | 148.29 | 72.1% | 74.4% | (38,500) |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 956 | 195,348 | 46.7% | 95.43 | 204.34 | 130.2% | 136.4% | 52,146 |
| E.E.O.C. | 689 | 118,975 | 120,000 | 556 | 119,000 | 80.7% | 172.71 | 214.03 | 99.2% | 100.0% | 25 |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 451 | 108,567 | 34.7% | 83.51 | 240.73 | 84.2% | 92.7% | (8,583) |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 386 | 111,547 | 47.4% | 137.04 | 288.98 | 143.0% | 100.4% | 433 |
| Fed Emerg Mgt Agy | 959 | 109,107 | 100,000 | 593 | 100,961 | 61.8% | 105.28 | 170.25 | 101.0% | 92.5% | (8,146) |
| Resolution Trust Co | . 1,350 | 105,826 | 112,000 | 776 | 144,766 | 57.5% | 107.23 | 186.55 | 129.3% | 136.8% | 38,940 |
| S.B.A. | 958 | 103,892 | 112,000 | 755 | 120,000 | 78.8% | 125.26 | 158.94 | 107.1% | 115.5% | 16,108 |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 752 | 121,326 | 68.4% | 6 110.30 | 161.34 | 108.0% | 119.6% | 19,890 |
| TOP 50 TOTALS: | 361,690 | \$33,036,263 | \$33,584,150 | 187,783 | \$27,460,464 | 51.9% | 6 75.92 | 146.24 | 81.8% | 83.1% | (5,575,799) |



DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: ALEXANDER, LAMAR, DED & SAIKI, PATRICIA, SBA, CFC

To: AG. ODD: NONE

Date Received: 12-29-92 Date Due: NONE Control #: X92122918140

Subject & Date

12-22-92 "DEAR BILL" LETTER EXPRESSING THEIR HOPE THAT THE ENERGY THAT FILLED THE MELLON AUDITORIUM FOR THE RECENT VICTORY RALLY WILL PERMEATE EACH AND EVERY FEDERAL DEPARTMENT AND AGENCY SO THAT THEY CAN MAKE THE FINAL SURGE TOWARD THE COMBINED FEDERAL CAMPAIGN (CFC) GOAL. PROVIDES HIGHLIGHTS ON THE CAMPAIGN AND EXTEND HOLIDAY GREETINGS TO THE AG AND HIS FAMILY. (REC'D FROM OAG.) **

| | Referred To: | Date: | | Referred To | : Dat | e: |
|-----|--------------|----------|-----|-------------|-------|-------|
| (1) | JMD; COLGATE | 12-29-92 | (5) | | | W/IN: |
| (2) | | | (6) | | | |
| (3) | | | (7) | | | PRTY: |
| (4) | | | (8) | | | 1 |
| | INTERIM BY: | | | DATE: | | OPR: |
| | Sig. For: | NONE | | Date Releas | sed: | MAU |
| | | | | | | |

Remarks
** (SEE EXEC. SEC. 92112517004 & 92120417378 - CONTROL SHEETS ATTACHED.)

INFO CC: OAG, DAG, ASG. (1) FOR INFORMATION.

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/COMBINED FEDERAL CAMPAIGN J921229 5075



FOIA # 60048 (URTS 16447) Docld: 70106518 Page 82



Combined Federal Campaign of the National Capital Area

DEC 22 1992

1992 CAMPAIGN CO-CHAIRS Lamar Alexander Secretary of Education Donald A. Laidlaw Assistant Secretary for Human Resources and Administration Department of Education Patricia Saiki Administrator Small Business Administration Caroline I. Beeson Assistant Administrator for Advisory Councils Small Business Administration CAMPAIGN COMMITTEE Martin L. Allday Chairman Federal Energy Regulatory Commission Richard G. Austin Administrator General Services Administration William P. Barr Attorney General of the United States Moe Biller President American Postal Workers Union James Billington Librarian of Congress Nicholas F. Brady Secretary of the Treasury Andrew H. Card, Jr. Secretary of Transportation Richard B. Cheney Secretary of Defense Barbara H. Franklin Secretary of Commerce

Andrew H. Card. Jr.
Secretary of Transportation
Richard B. Cheney
Secretary of Defense
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Lynn Martin
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Office of National Drug Control Policy
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Department of the Army

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President
National Treasury Employees Union
Admiral James D. Watkins, USN (Ret)
Secretary of Energy
Frank Wolf

U. S. House of Representatives Virginia Francis W. Marchand, Ir.

Director Combined Federal Campaign of the National Capital Area The Honorable William P. Barr Attorney General of the United States 10th & Constitution Ave., NW Washington, DC 20530

Dear Bill:

We hope the energy that filled the Mellon Auditorium for our Victory Rally last week will permeate each and every federal department and agency in town so that we can make the final surge toward our goal. We have reached \$33,146,857 with gifts from almost 225,300 federal employees.

Our highlights since our last note to you are many:

- the overall effort at the Department of Defense has reached \$9.3 million and they are moving toward their goal;
- the campaign of the employees of the Navy and Marine Corps has raised over \$3 million;
- the total so far from the Department of Health and Human Services is over \$2 million;
- the Treasury campaign also joins the outstanding group of departments that have raised more than \$2 million, with a big boost from the employees of the Internal Revenue Service who have achieved their first \$1 million campaign this fall.

This is a time of year when we are especially aware of those whose needs are great. It is also a time when we can feel special joy that all of us in the federal community are helping to improve the lives of others through the Combined Federal Campaign.

Our warmest holiday greetings to you and your family.

Sincerely,

Patricia Saiki Administrator U.S. Small Business Administration

Saike

Lamar Alexander Secretary of Education

Enclosure

FOIA # 60048 (URTS 16447) Docld: 70106518 Page 83

NARA-18-1003-A-004306

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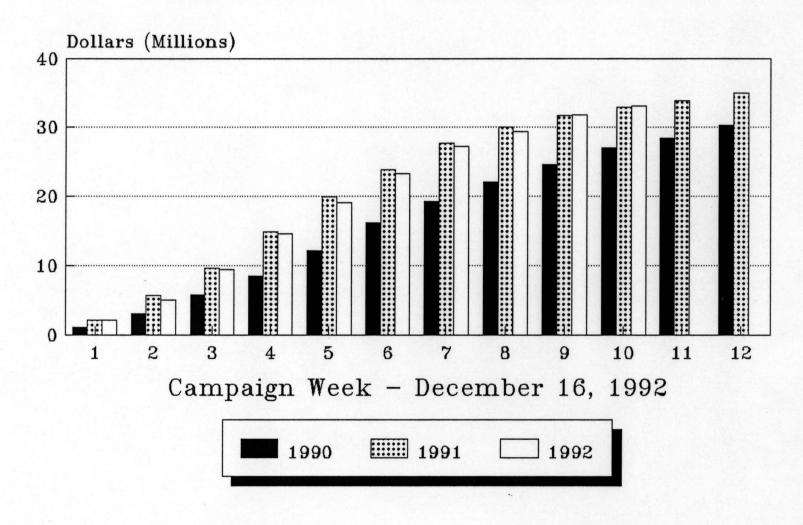
Employees

Alexander

| DEPARTMENT | Current Number of Employees | | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|----------------------|-----------------------------------|--------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Agriculture | 11,920 | 1,372,397 | \$1,400,000 | 8,685 | \$1,424,150 | 72.9% | 119.48 | 163.98 | 101.7% | 103.8% | (51,753) |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 8,805 | 1,598,289 | 49.4% | 89.71 | 181.52 | 79.9% | 86.5% | 248,614 |
| DEFENSE: | 116,905 | 9,337,115 | 9,574,381 | 79,230 | 9,300,400 | 67.8% | 79.56 | 117.38 | 97.1% | 99.6% | 36,715 |
| Navy/USMC | 42,795 | 3,204,328 | 3,205,111 | 26,954 | 3,144,556 | 63.0% | 73.48 | 116.66 | 98.1% | | 59,772 |
| Army | 37,693 | 2,506,987 | 2,540,000 | 23,525 | 2,372,864 | 62.4% | 62.95 | 100.87 | 93.4% | | 134,123 |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 10,338 | 1,205,182 | 76.8% | 89.56 | 116.58 | 95.6% | | 51,788 |
| Other | 22,960 | 2,368,830 | 2,569,270 | 18,413 | 2,577,798 | 80.2% | 112.27 | 140.00 | 100.3% | 108.8% | (208,968) |
| Education | 3,111 | 313,130 | 336,000 | 1,769 | 298,129 | 56.9% | 95.83 | 168.53 | 88.7% | 95.2% | 15,001 |
| Energy | 5,971 | 702,446 | 725,000 | 4,289 | 761,415 | 71.8% | 127.52 | 177.53 | 105.0% | 108.4% | (58,969) |
| H.H.S. | 24,328 | 2,196,603 | 2,350,000 | 13,613 | 2,010,484 | 56.0% | 82.64 | 147.69 | 85.6% | 91.5% | 186,119 |
| H.U.D. | 3,447 | 356,560 | 356,560 | 2,276 | 356,087 | 66.0% | 103.30 | 156.45 | 99.9% | 99.9% | 473 |
| Interior | 8,615 | 589,239 | 620,000 | 3,351 | 541,306 | 38.9% | 62.83 | 161.54 | 87.3% | 91.9% | 47,933 |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 11,978 | 1,506,941 | 60.1% | 75.57 | 125.81 | 94.2% | 99.6% | 5,433 |
| Labor | 5,991 | 622,327 | 625,000 | 3,633 | 635,470 | 60.6% | 106.07 | 174.92 | 101.7% | 102.1% | (13,143) |
| State | 12,958 | 1,140,031 | 1,200,000 | 3,777 | 842,250 | 29.1% | 65.00 | 222.99 | 70.2% | 73.9% | 297,781 |
| Transportation | 10,326 | 1,206,269 | 1,090,000 | 8,394 | 1,302,318 | 81.3% | 126.12 | 155.15 | 119.5% | 108.0% | (96,049) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 14,219 | 2,103,287 | 66.7% | 98.65 | 147.92 | 94.6% | 102.2% | (44,867) |
| V. A. | 5,932 | 538,576 | 538,600 | 3,540 | 540,000 | 59.7% | 91.03 | 152.54 | 100.3% | 100.3% | (1,424) |
| TOTAL EXEC DEPTS | 268,582 | 23,792,390 | \$24,638,541 | 167,559 | 23,220,526 | 62.4% | 86.46 | 138.58 | 94.2% | 97.6% | 571,864 |
| TOTAL OTHER AGENCIES | 124,748 | \$11,523,629 | \$11,189,540 | 57,741 | 9,926,331 | 46.3% | 79.57 | 171.91 | 88.7% | 86.1% | 1,597,298 |
| TOTAL CAMPAIGN | 393,330 | \$35,316,019 | \$35,828,081 | 225,300 | \$33,146,857 | 57.3% | 84.27 | 147.12 | 92.5% | 93.9% | 2,169,162 |



Combined Federal Campaign Cumulative Contributions





| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
|---------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Navy/USMC | 42,795 | \$3,204,328 | \$3,205,111 | 26,954 | 3,144,556 | 63.0% | 73.48 | \$116.66 | 98.1% | 98.1% | (59,772) |
| U.S. Postal Service | 22,277 | 2,546,887 | 2,544,736 | 9,928 | 1,684,314 | 44.6% | 75.61 | 169.65 | 66.2% | 66.1% | (862,573) |
| Army | 37,693 | 2,506,987 | 2,540,000 | 23,525 | 2,372,864 | 62.4% | 62.95 | 100.87 | 93.4% | 94.7% | (134,123) |
| Health & Human Svc' | s 24,328 | 2,196,603 | 2,350,000 | 13,613 | 2,010,484 | 56.0% | 82.64 | 147.69 | 85.6% | 91.5% | (186,119) |
| Treasury | 21,320 | 2,058,420 | 2,223,000 | 14,219 | 2,103,287 | 66.7% | 98.65 | 147.92 | 94.6% | 102.2% | 44,867 |
| Commerce | 17,817 | 1,846,903 | 2,000,000 | 8,805 | 1,598,289 | 49.4% | 89.71 | 181.52 | 79.9% | 86.5% | (248,614) |
| Justice | 19,941 | 1,512,374 | 1,600,000 | 11,978 | 1,506,941 | 60.1% | 75.57 | 125.81 | 94.2% | 99.6% | (5,433) |
| Agriculture | 11,920 | 1,372,397 | 1,400,000 | 8,685 | 1,424,150 | 72.9% | 119.48 | 163.98 | 101.7% | 103.8% | 51,753 |
| Air Force | 13,457 | 1,256,970 | 1,260,000 | 10,338 | 1,205,182 | 76.8% | 89.56 | 116.58 | 95.6% | 95.9% | (51,788) |
| Transportation | 10,326 | 1,206,269 | 1,090,000 | 8,394 | 1,302,318 | 81.3% | 126.12 | 155.15 | 119.5% | 108.0% | 96,049 |
| State | 12,958 | 1,140,031 | 1,200,000 | 3,777 | 842,250 | 29.1% | 65.00 | 222.99 | 70.2% | 73.9% | (297,781) |
| C.I.A. | | 783,798 | 800,000 | 5,736 | 775,704 | ERR | ERR | 135.23 | 97.0% | 99.0% | (8,094) |
| Energy | 5,971 | 702,446 | 725,000 | 4,289 | 761,415 | 71.8% | 127.52 | 177.53 | 105.0% | 108.4% | 58,969 |
| Labor | 5,991 | 622,327 | 625,000 | 3,633 | 635,470 | 60.6% | 106.07 | 174.92 | 101.79 | 102.1% | 13,143 |
| Interior | 8,615 | 589,239 | 620,000 | 3,351 | 541,306 | 38.9% | 62.83 | 161.54 | 87.3% | 91.9% | (47,933) |
| E.P.A. | 5,200 | 580,570 | 586,000 | 1,931 | 448,051 | 37.19 | 86.16 | 232.03 | 76.59 | 77.2% | (132,519) |
| V.A. | 5,932 | 538,576 | 538,600 | 3,540 | 540,000 | 59.79 | 91.03 | 152.54 | 100.39 | 100.3% | 1,424 |
| G.A.O. | 3,332 | 530,174 | 506,000 | 2,568 | 547,447 | 77.19 | 6 164.30 | 213.18 | 108.29 | 103.3% | 17,273 |
| G.S.A. | 6,630 | 500,422 | 410,000 | 4,916 | 532,493 | 74.19 | 80.32 | 108.32 | 129.99 | 106.4% | 32,071 |

| | | | | | "TOP 50 AC | COUNTS | | | | | Page -2- |
|----------------------|-----------------------------------|------------------------|----------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| Organization | Current Number of Employees | \$ Raised 91 CFC | Goal 92 CFC | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| Int Dev Coop Ag/AID | 2,926 | 452,615 | 435,000 | 950 | 167,619 | 32.5% | 57.29 | 176.44 | 38.5% | 37.0% | (284,996) |
| Ofc Sec of Defense | 4,125 | 416,486 | 445,000 | 2,748 | 432,988 | 66.6% | 104.97 | 157.56 | 97.3% | 104.0% | 16,502 |
| Def Intell Agency | | 392,505 | 400,104 | 2,864 | 415,794 | ERR | ERR | 145.18 | 103.9% | 105.9% | 23,289 |
| Goddard | 3,710 | 367,868 | 351,000 | 2,077 | 390,609 | 56.0% | 105.29 | 188.06 | 111.3% | 106.2% | 22,741 |
| Housing & Urban Dev | 3,447 | 356,560 | 356,560 | 2,276 | 356,087 | 66.0% | 103.30 | 156.45 | 99.9% | 99.9% | (473) |
| U.S.I.A. | 5,028 | 350,427 | 385,500 | 1,016 | 196,518 | 20.2% | 39.08 | 193.42 | 51.0% | 56.1% | (153,909) |
| Library of Congress | 4,115 | 346,286 | 381,000 | 1,289 | 281,026 | 31.3% | 68.29 | 218.02 | 73.8% | 81.2% | (65,260) |
| Def Mapping Agency | 4,074 | 329,902 | 340,000 | 2,573 | 372,719 | 63.2% | 91.49 | 144.86 | 109.6% | 113.0% | 42,817 |
| Education | 3,111 | 313,130 | 336,000 | 1,769 | 298,129 | 56.9% | 95.83 | 168.53 | 88.7% | 95.2% | (15,001) |
| N.A.S.A. | 1,886 | 298,789 | 321,000 | 1,320 | 299,342 | 70.0% | 158.72 | 226.77 | 93.3% | 100.2% | 553 |
| Nuclear Reg Comm | 2,216 | 298,299 | 235,000 | 1,370 | 287,527 | 61.8% | 129.75 | 209.87 | 122.4% | 96.4% | (10,772) |
| Def Info Systems Agy | 3,726 | 273,141 | 308,000 | 2,428 | 309,374 | 65.2% | 83.03 | 127.42 | 100.4% | 113.3% | 36,233 |
| Def Logistics Agy | 3,143 | 258,796 | 283,568 | 2,274 | 293,146 | 72.4% | 93.27 | 128.91 | 103.4% | 113.3% | 34,350 |
| Smithsonian | 4,794 | 258,107 | 282,000 | 1,939 | 265,740 | 40.4% | 55.43 | 137.05 | 94.2% | 103.0% | 7,633 |
| Gov Printing Office | 4,381 | 240,320 | 200,000 | 1,619 | 169,831 | 37.0% | 38.77 | 104.90 | 84.9% | 70.7% | (70,489) |
| Federal Reserve | 1,558 | 240,032 | 158,200 | 1,113 | 256,529 | 71.4% | 164.65 | 230.48 | 162.2% | 106.9% | 16,497 |
| O.P.M. | 2,801 | 227,012 | 244,265 | 2,010 | 240,643 | 71.8% | 85.91 | 119.72 | 98.5% | 106.0% | 13,631 |
| House | 8,000 | 185,015 | 210,000 | 430 | 120,368 | 5.4% | 15.05 | 279.93 | 57.3% | 65.1% | (64,647) |
| Senate | 7,500 | 175,660 | 175,000 | 674 | 145,945 | 9.0% | 19.46 | 216.54 | 83.4% | 83.1% | (29,715) |
| Fed Energy Reg Comm | 1,330 | 174,708 | 134,500 | 854 | 175,741 | 64.2% | 132.14 | 205.79 | 130.7% | 100.6% | 1,033 |



| | "TOP 50 ACCOUNTS" | | | | | | | | | | |
|----------------------|-----------------------------------|--------------|--------------|---------------------------|------------------------|----------------------------|-------------------------------|-----------------|----------------------------|---------------------------|----------------|
| | Current Number of Employees | Raised | | No. of Gifts 92 CFC | \$ Raised 92 CFC | % of Partici- pation | Per Emp Level of Giving | Average Gift | % of 92 Goal Reached | % of 91 CFC Reached | \$ 91 vs 92 |
| The Joint Staff | 1,338 | 164,973 | 160,000 | 1,204 | 166,160 | 90.0% | 124.19 | 138.01 | 103.9% | 100.7% | 1,187 |
| F.C.C. | 1,220 | 158,896 | 125,000 | 904 | 166,385 | 74.1% | 136.38 | 184.05 | 133.1% | 104.7% | 7,489 |
| S.E.C. | 1,541 | 150,313 | 155,000 | 1,121 | 155,220 | 72.7% | 100.73 | 138.47 | 100.1% | 103.3% | 4,907 |
| F.D.I.C. | 2,047 | 143,202 | 150,000 | 958 | 197,729 | 46.8% | 96.59 | 206.40 | 131.8% | 138.1% | 54,527 |
| E.E.O.C. | 689 | 118,975 | 120,000 | 556 | 119,000 | 80.7% | 172.71 | 214.03 | 99.2% | 100.0% | 25 |
| Nat Science Found | 1,300 | 117,150 | 129,000 | 492 | 117,471 | 37.8% | 90.36 | 238.76 | 91.1% | 100.3% | 321 |
| Fed Trade Comm | 814 | 111,114 | 78,000 | 386 | 111,547 | 47.4% | 137.04 | 288.98 | 143.0% | 100.4% | 433 |
| Fed Emerg Mgt Agy | 959 | 109,107 | 100,000 | 565 | 102,400 | 58.9% | 106.78 | 181.24 | 102.4% | 93.9% | (6,707) |
| Resolution Trust Co. | 1,350 | 105,826 | 112,000 | 798 | 149,350 | 59.1% | 110.63 | 187.16 | 133.3% | 141.1% | 43,524 |
| S.B.A. | 958 | 103,892 | 112,000 | 765 | 122,500 | 79.9% | 127.87 | 160.13 | 109.4% | 117.9% | 18,608 |
| Ofc of the I. G. | 1,100 | 101,436 | 112,387 | 744 | 121,366 | 67.6% | 110.33 | 163.13 | 108.0% | 119.6% | 19,930 |
| TOP 50 TOTALS: | 361,690 | \$33,036,263 | \$33,558,531 | 212,266 | \$30,981,324 | 58.7% | 85.66 | 145.96 | 92.3% | 93.8% | (2,054,939) |



DOJ EXECUTIVE SECRETARIAT CROSS-REFERENCE RECORD



| CONTROL | NUMBER:_ | 92020602034 |
|-----------|----------|-------------|
| 001121102 | | |

PERSONNEL/Detailed Employees

BOSKIN, MICHAEL J

THE ENTIRE DOCUMENT PACKET FOR THE CONTROLLED CORRESPONDENCE INDICATED BY THE ABOVE EX.SEC. CONTROL NUMBER HAS BEEN FILED IN THE FOLLOWING PRIMARY FILE LOCATION WITHIN THE SUBJECT FILES OF THE ATTORNEY GENERAL.

| PRIMARY | FILE: | C | DUNC | [LS/Council | of | Economic | Advisers —— |
|---------|-------|---|------|-------------|----|----------|----------------|
| | | 3 | Feb | 92 | | | |
| | | | | | | | |



DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: CARROLL, DONALD M., JR., SECRETARY OF EDUCATION, PA

ODD: 05-18-92 To: AG.

Date Received: 05-01-92 Date Due: 05-18-92 Control #: X92050406870

Subject & Date

04-27-92 LETTER ADVISING THAT HE WAS RECENTLY INFORMED THAT DOJ HAS DENIED HIS REQUEST TO EXTEND FOR ANOTHER YEAR A JMD EMPLOYEE'S INTERGOVERNMENTAL PERSONNEL ACT (IPA) ASSIGNMENT WITH THE DEPARTMENT OF EDUCATION, COMMONWEALTH OF PENNSYLVANIA. REQUESTS A REVIEW OF THIS DECISION, AND LOOKS FORWARD TO A FAVORABLE RESPONSE TO HIS APPEAL.

SEE EXEC. SEC. 91102918332 - CONTROL SHEET ATTACHED.

Referred To: Date: Referred To: Date: (5) (1)JMD; FLICKINGER 05-04-92 W/IN: (2)(6)(3)(7)PRTY: (4)(8) 1 INTERIM BY: DATE: OPR:

Sig. For: DAG Date Released: 06-25-92 MAU

Remarks

INFO CC: OAG, DAG, OPC.

(1) PREPARE RESPONSE FOR DAG SIGNATURE. RETURN THRU EXEC. SEC., ROOM 4400-AA, FOR TRANSMITTAL TO THE DAG. 06-25-92 CLOSE OUT, HANDLED VERBALLY, PER JMD STEVE COLGATE. (TJ)

Other Remarks:

OLA CONTACT: KMM 5/5/92

FILE: PERSONNEL/DETAILED EMPLOYEES

J920504 1712 CROSS REFERENCES:

1. STATE & LOCAL GOVERNMENT

REMOVE THIS CONTROL SHEET PRIOR TO FILING AND DISPOSE OF APPROPRIATELY **********************************





COMMONWEALTH OF PENNSYLVANIA DEPARTMENT OF EDUCATION 333 MARKET STREET

HARRISBURG, PENNSYLVANIA 17126-0333

RECEIVED
DEPARTMENT OF JUSTICE

92 MAY -1 P4:34

EXECUTIVE SECRETARIAL

SECRETARY OF EDUCATION

April 27, 1992

The Honorable William P. Barr Attorney General of the United States U.S. Department of Justice 10th & Constitution Avenues, N.W. Washington, DC 20537

Dear General Barr:

On April 1, 1992, I was informed that your Department has denied my request to extend for another year Ms. Edith Byrne's Intergovernmental Personnel Act (IPA) assignment with our Department. I am writing to appeal this decision.

During the time that Ms. Byrne has been in Pennsylvania, she has been an eloquent and active representative of your Department. She has helped us in examining the role that the justice system plays in the lives of our students. Her ability to identify areas of possible interface between law enforcement and education has been very useful to us, especially in our anti-drug and alcohol abuse programs.

Ms. Byrne has provided insight into areas of Federally mandated programs, such as the EEO program and the Americans with Disabilities Act (ADA). Her knowledge of the Federal government has helped us in identifying resources and solving problems. Her responsibilities with us have given her a broader knowledge of the workings of state/federal relations, which she can effectively apply upon her return to your Department.

During her tenure here, she has gained our respect as a professional, and is a valuable part of our interface with our Federal counterparts. Her contributions have been valuable enough to us that, even in a time of budgetary constraints, our Department has willingly paid 51% of her salary. Her efforts reflect well upon the Department of Justice, and have made significant impact on our programs aimed at addressing the needs of children at risk.

'92 MM -1 P2:47



Because of this, I am requesting a review of my request of an extension of one year to Ms. Byrne's IPA. Her continued contributions to our efforts are in the interests of both the U.S. Department of Justice and to the Pennsylvania Department of Education. I look forward to your favorable response to my appeal.

Sincerely,

Donald M. Carroll, Jr.

DEPARTMENT OF JUSTICE EXECUTIVE SECRETARIAT CONTROL DATA SHEET

From: HOLLINGS, SENATOR ERNEST F., CHMN, COMMERCE/JUSTICE SUBCOMTE TO: AG. ODD: 10-21-92
Date Received: 10-05-92 Date Due: 10-21-92 Control #: X92100614676
Subject & Date
10-05-92 LETTER FROM THE CHAIRMAN, SUBCOMMITTEE ON COMMERCE,
JUSTICE, AND STATE, THE JUDICIARY AND RELATED AGENCIES,
COMMITTEE ON APPROPRIATIONS, THANKING THE AG AND THE
DEPARTMENT FOR DETAILING MS. JOLENE LAURIA SULLENS TO THE
SUBCOMMITTEE FOR THE FY '93 BUDGET REVIEW. MS. SULLENS'
WORK WAS OUTSTANDING, AND SHE IS A CREDIT TO THE DEPARTMENT
AND TO THE FIELD OF PROFESSIONAL PUBLIC ADMINISTRATION.

| | Referred To: | Date: | | Refer | red To: | Date: | |
|-----|-----------------|----------|-----|-------|-----------|----------|-------|
| (1) | JMD; FLICKINGER | 10-06-92 | (5) | | | | W/IN: |
| (2) | | | (6) | | | | |
| (3) | | | (7) | | | | PRTY: |
| (4) | | | (8) | | | | 1 |
| | INTERIM BY: | | | DATE: | | | |
| | Sig. For: AG | • | | Date | Released: | 10-13-92 | MLH |
| | | | | | | | |

Remarks

EXEC SEC SENT COPIES TO OAG, OAG (STEVENS), DAG, OLA (WOLF). ORIGINAL TO AG FILES.

(1) PREPARE RESPONSE FOR AG SIGNATURE AND RETURN TO EXEC SEC, ROOM 4400-AA, WITH COPY OF INCOMING CORRESPONDENCE FOR FURTHER COORDINATION.

10-09-92: PER JMD (JOYCE), CLOSE, NO RESPONSE NECESSARY. (MLH

Other Remarks:

OLA CONTACT:

FILE: PERSONNEL/DETAILED EMPLOYEES J921006 4097



DANIEL K. INOUYE, HAWAII
ERNEST F. HOLLINGS, SOUTH CAROLINA
J. BENNETT JOHNSTON, LOUISIANA
QUENTIN N. BURDICK, NORTH DAKOTA
PATRICK J. LEAHY, YERMONT
JIM SASSER, TENNESSEE
DENNIS DECONCINI, ARIZONA
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TOM HARKIN, IOWA
BARBARA A. MIKULSKI, MARYLAND
HARRY REID, NEVADA
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SLADE GORTON, WASHINGTON

JAMES H. ENGLISH, STAFF DIRECTOR
J. KEITH KENNEDY, MINORITY STAFF DIRECTOR

United States Senate

COMMITTEE ON APPROPRIATIONS RECEIVED
WASHINGTON, DC 20510-6025 EPARTMENT OF JUSTICE

October 5, 1992 '92 OCT -5 P6:02

EXECUTIVE SECRETARIAL

Honorable William P. Barr Attorney General U.S. Department of Justice Washington, D.C. 20530

Dear General Barr:

On behalf of the Commerce, Justice, and State, the Judiciary and Related Agencies Appropriations Subcommittee, I would like to thank you and the Department of Justice for detailing Ms. Jolene Lauria Sullens to us for the FY 1993 budget review.

From January through October 1992, Ms. Lauria Sullens served as a member of my Subcommittee staff. She was responsible for review of the Federal Trade Commission and the Securities and Exchange Commission budgets, and also assisted in the examination of Department of Commerce programs. Ms. Lauria Sullens participated in all aspects of the professional staff's responsibilities, and she assisted Senator Bumpers with the Subcommittee's May 7, 1992, hearing on the Federal Trade Commission.

Ms. Lauria Sullens' work was outstanding. She took personal pride in the drafting of the Committee bill and report, and she assumed responsibility in staffing a number of controversial user fee proposals. She worked long hours to identify lower priority funding requests and to make funding level recommendations for consideration by the Subcommittee members. I came to consider her an integral member of my Subcommittee team, and gained respect for her skills and professionalism.

Now that Congress has completed action on the FY 1993 appropriations bill, Jolene will be returning to your Justice Management Division. Our loss is the Department's gain. Jolene Lauria Sullens clearly has a bright future ahead of her in public management and especially the management of our Federal law enforcement programs. She is a credit to the Department of Justice and the field of professional public administration.



Honorable Barr Page two

Again, the Subcommittee appreciates your willingness to arrange this detail and your interest in providing Departmental employees with such developmental assignments.

Sincerely,

Ernest F. Hollings

EFH:sgb

From: BYRD, SENATOR ROBERT C. CHMN, COMMITTEE ON APPROPRIATIONS
TO: AG. ODD: 01-11-93
Date Received: 12-23-92 Date Due: 01-22-93 Control #: X92122418067
Subject & Date
12-21-92 LETTER FROM THE CHMN, COMTE ON APPROPRIATIONS,
REQUESTING THAT JOHN H. LANGER, A DRUG ENFORCEMENT
ADMINISTRATION EMPLOYEE, BE DETAILED TO THE U.S. SENATE
APPROPRIATIONS COMMITTEE STAFF ON A NON-REIMBURSABLE BASIS
FOR A ONE-YEAR PERIOD, BEGINNING ON JANUARY 4, 1993.

| | Referred To: | Date: | Referred To: | Date: | |
|-----|---------------|----------|---------------|----------|-------|
| (1) | DEA; BONNER | 12-24-92 | (5) | | W/IN: |
| (2) | DEA; BONNER | 01-07-93 | (6) | | |
| (3) | OLA; HOLSCLAW | 01-15-93 | (7) | | PRTY: |
| (4) | | | (8) | | 1 |
| | INTERIM BY: | | DATE: | OPR: | |
| | Sig. For: OLA | | Date Released | 01-15-93 | MLH |
| | | | | | |

Remarks

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- (2) RETURNED FOR SIGNATURE CHANGE TO ACTING AAG KEVIN P. HOLSCLAW. RETURN TO EXEC. SEC. WITH MARKED UP COPY. YEW

Other Remarks:

(3) DEA CORRECTED LTR. FOR REVIEW AND SIGNATURE. YEW 01-15-93: ACTING AAG HOLSCLAW SIGNED LETTER IN OLA ON 01-15-93 AND HAND DELIVERED VIA OLA MESSENGER. COPIES TO DEA, AG AND LEGISLATIVE FILES. YEW

OLA CONTACT: FAITH BURTON (514-1653)

12/28 TTR

FILE: PERSONNEL/DETAILED EMPLOYEES

1921224 1529

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United States Senate

COMMITTEE ON APPROPRIATIONS
WASHINGTON, DC 20510-6025

December 21, 1992

EXECUTIVE SECRETARIAL

DEPARTMENT OF JUSTS

The Honorable William P. Barr
The Attorney General of the
United States
Department of Justice
Washington, D.C. 20530

Dear Mr. Attorney General:

The purpose of this letter is to request that Mr. John H. Langer, a Drug Enforcement Administration employee, be detailed to the U.S. Senate Appropriations Committee staff on a non-reimbursable basis for a one-year period, beginning on January 4, 1993.

Mr. Langer is working on a number of projects for which his expertise is needed, and his continuation on the staff at this time will be most helpful.

Thank you for your attention to this matter. Your cooperation and early affirmative response will be genuinely appreciated. For further information, please contact Terry Sauvain, Deputy Staff Director of the Appropriations Committee, at (202) 224-0338.

With kind regards, I am

Sincerely yours,

Rebert G. Byrd

Chairman

RCB/tsd





U.S. Department of Justice

Office of Legislative Affairs

Office of the Assistant Attorney General

Washington, D.C. 20530

January 15, 1993

Honorable Robert C. Byrd Chairman Committee on Appropriations United States Senate Washington, D.C. 20510-6025

Dear Mr. Chairman:

Thank you for your letter of December 21, 1992 regarding the extension of John H. Langer's detail to the Appropriations Committee.

Terry Sauvain, Deputy Staff Director of the Appropriations Committee, was informed on December 23 that DEA Administrator Robert Bonner has agreed to an additional year's detail for Mr. Langer.

Please do not hesitate to call on me if I can be of further assistance to you.

Sincerely,

Kevin P. Holsclaw

Acting Assistant Attorney General

